



## EUROPEAN NEWS

## German current account deficit rises to DM3.4bn

By Quentin Peel in Bonn

GERMANY'S visible trade balance slipped back into deficit in September, as the surge in imports for the reconstruction of eastern Germany continued to outpace a sluggish export performance.

The trade deficit of just DM300m (\$182m) meant that the overall current account for the month was in deficit to the tune of DM3.4bn (\$2bn), suggesting that a trade surplus in August was more a seasonal reaction than a change in the current trend.

For the nine months so far this year, Germany's current account notched up a deficit of DM32.5bn, according to the federal statistics office in Wiesbaden, although visible trade was just in surplus by DM5bn.

Imports in September totalled DM53.4bn, an increase of 20 per cent over the same month of 1990, and exports were DM50.1bn, up just 0.9 per cent.

Compared with this August, imports were up 9.9 per cent against an export recovery of only 2.8 per cent.

Nonetheless the massive traditional German trade surplus has meant that a surge in imports for the eastern part of the country since unification has been very largely contained, on top of the extra cost

of finance for the Gulf war.

But there has so far been no significant slowdown in the imports going to the east, nor any appreciable recovery of traditional German exports on to the world market, held back both by the world economic recession, and the continuing buoyant demand on the domestic market.

• The German coal industry, trade unions, electricity suppliers and the federal government yesterday held a second round of negotiations over future production and government subsi-

dies, without getting any nearer to a conclusion.

Several thousand miners demonstrated in different parts of the Ruhr and Saarland coal producing areas, protesting against the demand of Mr Jürgen Möller, the economics minister, that production by the year 2005 be reduced by 700 tonnes to just 50m tonnes.

Mr Peter Vogel, the government spokesman, said yesterday that Chancellor Helmut Kohl was not yet ready to intervene in the apparently deadlocked negotiations and was still hoping for progress at next week's scheduled third round of talks.

However his intervention is seen as increasingly likely, given hostile relations between Mr Möller and the mining industry.

The minister is committed to radical cuts in government subsidies, whereas both employers and trade unionists argue that the high rate of production cuts would actually cost more in compensation payments and unemployment pay.

Meanwhile the miners themselves set fire to piles of coal in rail wagons outside their pits, intended to give a warning of what would happen "if the Ruhr goes up in flames."



A worker erects scaffolding in east Berlin yesterday on a soft statue of Lenin. The statue is to be removed by Saturday, the second anniversary of the fall of the Berlin Wall.

## West ponders value of shoring up Soviet centre

By Ian Davidson in Paris, David Marsh in London, George Graham in Washington and Quentin Peel in Bonn

ALL THE main western industrialised countries are making efforts to shore up the crumbling centre of the Soviet Union. But some are trying harder than others.

As the west weighs the benefits of dealing with the beleaguered central Soviet authorities, as opposed to the increasingly independent individual republics, differences are opening up among western countries on striking the right balance.

France places the greatest weight in public at least, on shoring up the central authorities in Moscow. One reason behind Mr Mitterrand's worries is that four of the Soviet republics — Russia, Belarus, Ukraine and Kazakhstan — have nuclear weapons on their territories. He fears that disintegration heightens the dangers of conflict.

Security concerns are also apparent in President George Bush's preference for dealing with Mr Gorbachev. But he does not want to alienate the leaders of the republics, especially President Boris Yeltsin of Russia.

Germany seems to be guided more by hopes of trade than fears of war.

Until recently, Germany was

The UK pulled off a minor coup last week with the visit to Britain of Mr Nursultan Nazarbayev, president of the mineral-rich republic of Kazakhstan in central Asia. It was the republic's first large-scale mission to build trade and economic ties to Europe.

Germany is well ahead of most of its western partners in establishing direct contacts with disparate parts of the Soviet Union, thanks to its historical contacts, its trade, and its inheritance from the former east Germany.

In contrast with this German flurry of activity, France's policies appear static. Mr Mitterrand's anxiety about instability in the Soviet Union has been a constant theme of French foreign policy.

When Mr Yeltsin visited France in April this year, he was ostentatiously cold-shouldered by Mr Mitterrand, who barely agreed to see him for a few minutes.

The French president has since invited Mr Yeltsin to pay an official visit to France, but the Elysée still hopes Mr Gorbachev will maintain his authority.

The big question is whether there will be anything left to preside over.

## Greece fails to meet 1991 budget targets

By Kerin Hope in Athens

GREECE has failed by a wide margin to meet budgetary targets for 1991, the first year of a three-year economic stabilisation programme agreed in return for an Ecu2.2bn (\$2.61bn) loan from its European Community partners.

The economy ministry yesterday gave details of a report by European Commission officials monitoring Greece's economic performance which predicted a budget shortfall of Dr250bn (\$2.05bn).

If an extra Dr250bn in deferred interest payments is added in accordance with EC practice, the 1991 central government deficit is forecast to reach a record Dr2,900bn, or

23.2 per cent of GDP.

Under the terms of the EC loan, Greece was committed to cutting the deficit to 16.6 per cent of GDP in 1991 and to 3 per cent by 1993 so that it can participate in the second stage of European economic and monetary union.

But the government failed to curb spending overruns by state corporations, and also delayed implementing both an ambitious privatisation programme and a crackdown on tax evasion. According to the Commission's report, tax revenues were forecast to increase by 26.6 per cent in 1991, well below the budget forecast of 34.1 per cent.

## Greek developers' hopes rest on shaky foundations

Kerin Hope on the myriad of difficulties facing property companies in the Athens area and beyond

buildings were developed privately by small contractors together with shareholders," says Mr Elias Prentzas of Clive Lewis International.

A phenomenal rise in Greek land and property values over the past 20 years outstripped any other form of investment.

Undeveloped beachfront sites on an island, unsaleable until an airport was built, can fetch over Dr5m (\$40,000) a "stremma," a 1,000-square metre area.

In Athens, property prices in business districts range from Dr200,000 to Dr450,000 (\$1,070-\$2,400) a square metre.

But high building densities, lack of parking space and zoning irregularities — a garage workshop occupies the ground floor of an office block — mean that many buildings fail to

meet the requirements of international companies looking to buy rather than rent a local headquarters.

Because of tight banking restrictions, credit was rarely available for property purchases or development. Consequently contractors offered site owners a percentage of the new building in return for the plot, then pre-sold more space to raise funds.

Banking deregulation over the past five years, together with a new law permitting financial institutions or entrepreneurs to develop sites of over 100 "stremmata" opens up a range of new possibilities.

"In a city of almost five million with new construction going on all the time, there are no shopping malls or business parks and very few housing projects," says Mr Harry Antonopoulos of Lambert Smith Hampton.

the UK property company. "This is going to change, regardless of the problems."

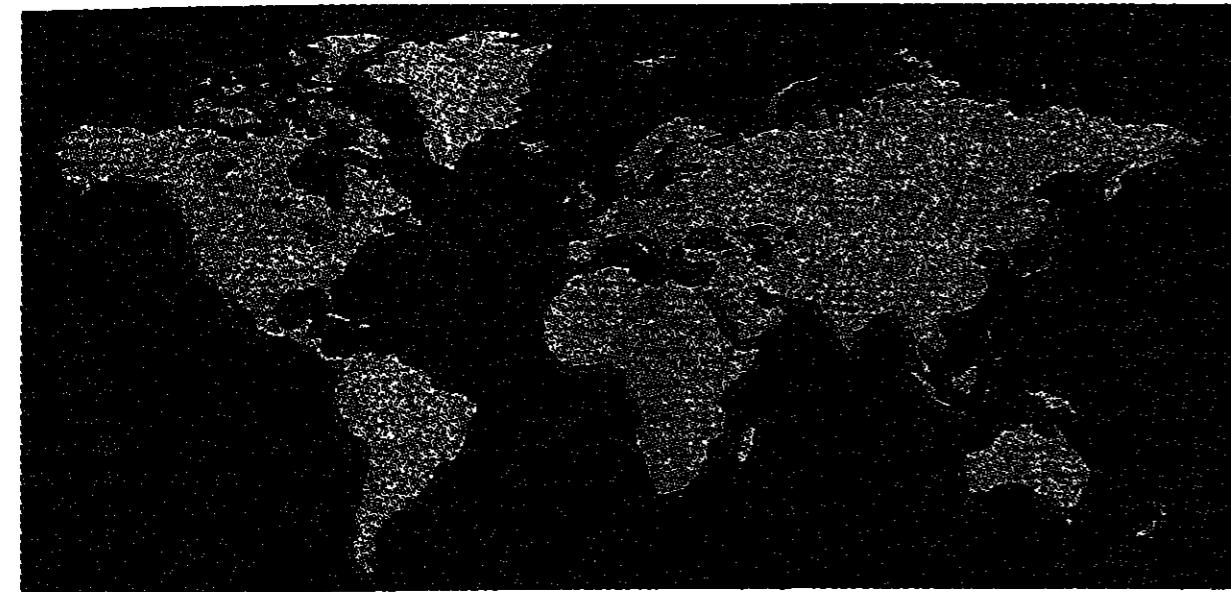
But the obstacles are not likely to disappear quickly. No development strategy has been worked out for Athens and the surrounding Attica district, where 4.5m of Greece's 10m population lives, though successive governments argue over zoning, green spaces and a new road network.

Greece has no land registry and prospective sellers cannot always produce title deeds.

Most large landholdings in Attica belong to the Greek Orthodox Church, the agriculture ministry and quasi-state organisations, which lack resources for development but are reluctant to put anything up for sale.

For the moment, commercial development is focused on building large

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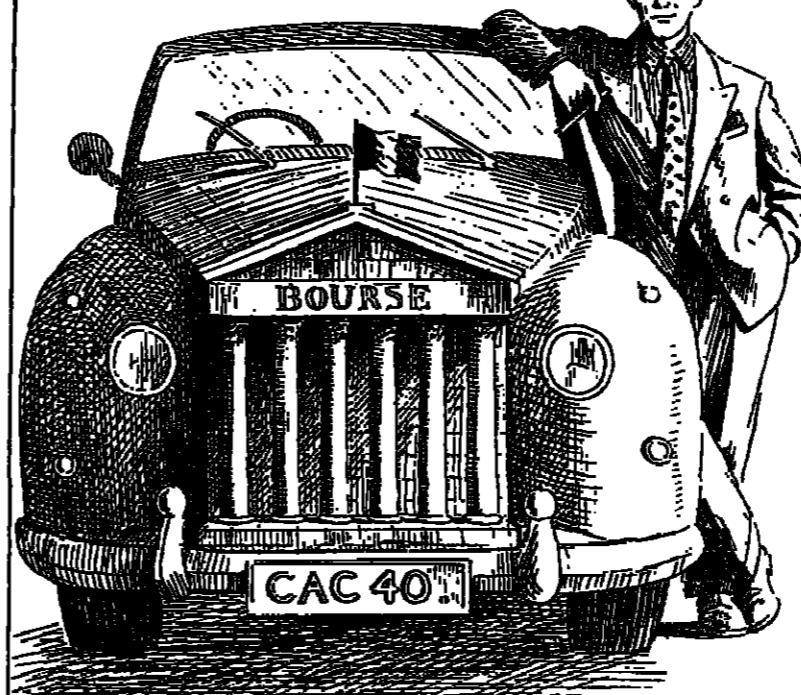
In addition to pioneering fiber optic and ISDN technologies in the United States, Ameritech gave customers the world's first mobile telephone network. The company now is behind such innovative projects as bringing cellular technology to Poland, acquiring the Telecom Corporation of New Zealand and expanding a host of international services.

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## WORLD TRADE NEWS

## European cheers find little echo in Seoul

John Riddings explains why agreement to form an EEA is causing concern in Korea

THE agreement to create a European Economic Area (EEA) comprising the EC and the European Free Trade Association (EFTA) may have prompted celebrations from Brussels to Berlin and from Luxembourg to Liechtenstein. But in South Korea the news has been greeted with concern.

"We are very much concerned about the rise in the number of countries in the European trade group," says Mr Yu Deuk Hwan, assistant minister for trade policy. His fear, also heard in the boardrooms of Korea's large business groups, is that Korean exporters, faced with the need to diversify from traditional markets in the US, will find penetration of a growing Euro-

PEACE more important. Seoul's concerns highlight the lack of progress made by the world's 12th largest trading nation in preparing for the creation of the world's largest single market. On the face of it, Seoul's reaction to formation of the EEA may seem surprising. After all, EFTA has traditionally been a relatively small market for Korea's exports, receiving only \$1.6bn (930m) worth of Korean products last year, against \$8.4bn sold in the EC, and total exports of \$55bn.

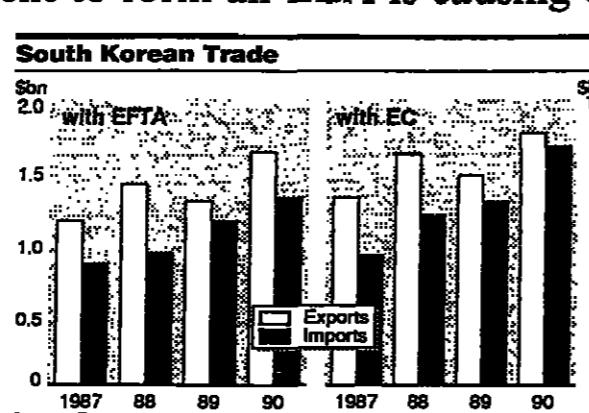
The economic stimulus of the enlarged grouping and the

easing of cross-border controls within the EEA would also seem to represent an opportunity rather than an obstacle for Korean traders, and Korean officials accept that there will be benefits. "The creation of the EEA will provide a big common market offering the same standards and rules, and it might give us a good opportunity to export," says a report just issued by the ministry of trade and industry.

But in the minds of Korean government and business leaders, such advantages are outweighed by concerns. Though bilateral trade relations with the EC have improved after last month's accord on protecting intellectual property rights, Korean officials believe the EC is creating increased barriers to Korean exporters and expansion of the EC's free trade area will extend the remit of such barriers.

The creation of the EEA doesn't have much impact of itself," says a report by the Economic Planning Board, the top economics ministry. "But it may be seen as the first step to creating a pan-European economic power." The government is especially worried about the possible inclusion of all European countries, target of a big Korean sales push.

Korean businessmen also express these worries. "It is becoming more difficult to do



business in the EC," says an executive of Samsung Electronics, one of Korea's biggest companies. He cites the imposition of anti-dumping duties on Korean compact-disc players and colour TVs, and continuing investigations involving car radios and video-cassette recorders.

The formation of such a large grouping is also seen as creating an imbalance in bargaining power. "The EC's negotiating strength will increase even further," says a trade ministry official. "It will be 19 countries talking to just one."

EC officials reject such worries and explain Korea's reaction in terms of a lack of understanding of the EC and a lack of preparation to do business

Korean counterparts have spent just \$13m on setting up operations there.

"They are still thinking that you can just load manufactured goods onto ships and send them to market," says Mr Anouil. "But nowadays, you should have a presence in your market to provide service and maintenance, and obtain knowledge of consumer patterns."

On this, the Korean government agrees. "We are trying to encourage industry to diversify into the European market and invest there," says Mr Yu. Korean business groups are responding. "We are aware of the need to increase investment and are looking at setting up factories in eastern Germany," says an executive at Samsung Electronics, Hyundai, Daewoo and Lucky-Goldstar, the other three of Korea's four largest conglomerates, say they plan to expand their presence in Europe.

Concerns over EC expansion are likely to speed this process. But there is a limit to the rate of growth. Capital shortages are cited as restricting new investment projects. "Investment in our different markets is the most important element for our survival in the world market," says Mr Yu. "But our large trade deficit means we don't have the capital to provide much support for new projects."

## Democrats introduce 'Super 301 with teeth'

## EC-US farm talks leave several big issues outstanding

By William Duliforce in Geneva

EC-US talks on world farm trade reform "showed some good developments" last week, but several big differences remain, trade diplomats in Geneva say.

EC and US negotiators were reporting home yesterday after a round of talks led by Mr Richard Crowder, US agriculture director-general. The talks started in Washington last Monday, switched to Brussels mid-week and ended in London, attended by Japanese and Australian officials. Australia leads the Cairns Group of 14 farm-exporting nations.

Diplomats found evidence the EC and US were now genuinely working for a deal on agriculture, to unlock the Gatt Uruguay Round where other trade-liberalising accords are held hostage. But the assessments being made yesterday in Brussels, Washington, Tokyo and Canberra were presenting "hard choices", one diplomat said. In London, the Japanese should have got the message that insisting on having rice exempted from import liberalisation did not fit in with other countries' readiness to work for a deal.

Mrs Carla Hills, US trade representative, was reported to have begun sounding out congressional and farm leaders on the talks' preliminary results, indicating some progress towards compromise on ways of cutting trade-distorting farm subsidies. Instead of the situation before trade ministers met last December, when the farm deadlock nearly derailed the Gatt round, the EC and US were working on the basis of having to strike a deal, one official said.

One problem concerns safeguard measures governments may be able to apply against

THE EC's Dutch presidency, President George Bush and the European Commission should use Saturday's EC-US summit to try to resolve problems in the Uruguay Round. EC trade ministers said yesterday, Andrew Hill reports from Brussels. They urged the Commission to make "effective use" of the Hague summit to narrow the gap between the US and the EC in key areas. But Mrs Yvonne van Rooy, Dutch foreign trade minister, said that EC flexibility, expressed, for example, in France's new willingness to talk about farm reform, should be matched by US concessions.

A Commission spokesman repeated the EC wish that unilateral US trade weapons be dropped.

disruptive surges in imports once all import barriers are converted into tariffs. The US and Europe are reluctant to accept any mechanism that would prolong the EC's system of variable levies and double-pricing. Another issue concerns the method for cutting export subsidies.

In principle, all countries have agreed the need for separate cuts in domestic farm supports, border protection and export subsidies. Negotiators are understood to have adopted the EC proposal for a five-year programme of cuts in all three areas, followed by a review leading to a second five-year programme. Mr Arthur Dunkel, Gatt director-general, has called a meeting of the trade negotiations committee, the Uruguay Round's governing body, for Thursday, to report on the seven areas into which the talks have been divided, and suggest how obstacles can be removed by this month-end.

## OECD states agree clamp on tied aid

LEADING industrialised countries have agreed to clamp down on the abuse of aid to tempt developing countries to buy western goods and services, William Dawkins reports from Paris.

Senior export credit officials from the members of the Organisation of Economic Co-operation and Development (OECD) have agreed in Paris to ban aid for projects in middle-income countries that would be viable if funded by normal commercial loans. The accord settles a two-year negotiation in which the US and Canada had accused other OECD members of using aid to buy market share in developing economies.

The new curbs apply only to middle-income countries such as Mexico or Brazil. Least-developed countries, defined as those with GNP of less than \$2,465 (£1,433) a head last year, would still be allowed to receive so-called tied aid. But donor countries must prove such projects in poor countries could not be financed otherwise, and must notify the OECD that this is so.

If ratified by OECD governments, as expected, the ban will run from mid-December. This builds on an OECD accord to curb the use of interest-rate subsidies on export credits to middle-income countries, coinciding with another OECD study into improving aid use.

## East Europe 'three' link for Brussels talks

POLAND, Czechoslovakia and Hungary have co-ordinated trade policy ahead of hoped-for final talks on EC association treaties in Brussels this week. Christopher Bobinski reports from Warsaw.

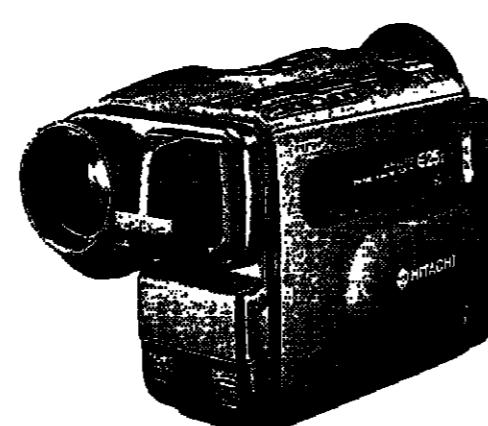
The Poles, after the recent election boosted the protectionist lobby in parliament, are under pressure to negotiate a satisfactory pact. Success could see the three initiating an accord on November 15 and signing documents a month later.

Their chief trade negotiators recently agreed to press the EC to lift all textile import quotas within five years, fixing a timetable for the move. They will press the EC to ease import curbs on other products by 20 per cent a year, and want safeguard clauses.

## C and W Soviet deal

CABLE and Wireless of the UK has signed agreements for joint ventures with Soviet partners to set up and run international telecoms systems, it said yesterday. Phone, facsimile and data services will start up early next year in Nakhodka and Sakhalin, both free economic zones in the Soviet Far East. The services are aimed at banks, consulates and hotels.

## Hitachi looks video in the AI.



The nature of vision inspires a new view of intelligent video technology.

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JULY 1991

# Backing the winners

The Rugby World Cup proved a sporting triumph, and the support of Ricoh, a world leader in office automation equipment, was a major factor in its success

**A**USTRALIA'S thrilling victory over England in the final of the Rugby World Cup Tournament at Twickenham, London, last Saturday was watched by hundreds of millions of fans throughout the world. Yet the success of the Rugby World Cup had already been assured: unprecedented interest was shown in the tournament by the international press and television, not to mention the enthusiasm of rugby's many devoted followers across the globe.

The success of every major sporting event, however, depends on an extraordinary degree of organisation, technological expertise and financial support, particularly from large corporate sponsors. And in the world of corporate sponsorship, few companies have done so much, over such a long period of time, than Ricoh, the global leader in office automation.

Ricoh was a major sponsor of the Rugby World Cup, supplying all the copying and facsimile machines used at the tournament's media centres. And the company is also the Official Olympic Facsimile Network Sponsor for next year's Olympic Games in Albertville and Barcelona.

Over the years Ricoh has also been an enthusiastic and generous backer of the Tour de France, the supreme sporting event for the world's cycling fraternity, and has provided strong support for numerous community activities in the many countries in which Ricoh operates.

As an international group employing 44,500 people in 127 subsidiaries, eight research-institutes and 24 modern production subsidiaries, Ricoh takes its obligation to the wider community very seriously. Sponsorship on a world scale is seen as one important way of showing this commitment. Ricoh's support for the 1991 Rugby World Cup programme, according to Mr Susumu Ichioka, Managing Director of Ricoh UK, "fully complements our sponsorship programme."

As well as contributing a substantial cash contribution to the rugby series, Ricoh has supplied and serviced all copying and facsimile machines being used at the media centres at each of the 19 venues throughout the United Kingdom, Ireland and France for use by more than 4,000 media representatives.



At the heart of the action: Ricoh's sponsorship helped the Rugby World Cup grab the attention of millions.

At the height of the tournament, Ricoh was moving equipment from match to match across each of the countries involved — more than 400 machine movements in all were carried out up to the final match.

The chosen machines included the FT5590 Copier with its extremely fast copy speed, the FT3320, which comes with a high reputation for reliability, and the durable, multi-featured Facsimile 80 and 85.

Rugby World Cup's Allan Callan warmly welcomes Ricoh's support: "We are delighted that one of the world's leading multi-nationals is a sponsor of Rugby World Cup 1991 and we appreciate their valuable contribution to this event."

For a company which has determinedly developed its European activities in the last decade, Ricoh's exposure at the Rugby World Cup can only help raise its growing profile in Europe. As Mr Susumu Ichioka says: "We selected the Rugby World Cup as an excellent vehicle for increasing the

awareness of our name and products within our target audience."

Within Europe this target audience has grown rapidly in the last decade as Ricoh has expanded.

Established in Europe in 1963, Ricoh Europe BV today has its headquarters in Amstelveen in the Netherlands from which it looks after its seven sales subsidiaries and two production subsidiaries — one at Telford in England's West Midlands and the other at Colmar in France. With 2,400 people already employed in Europe, Ricoh Europe will see further expansion in employment when a new thermal paper plant opens at Colmar next spring.

The heightened awareness of Ricoh following the Rugby World Cup will be a forerunner to the attention certain to surround the Winter Olympic Games in Albertville, France early next year and the Summer Olympics in Barcelona, Spain.

For Ricoh has successfully completed the world first Olympic Facsimile Network. The network, which is now fully operational, links the International Olympic Committee (IOC) in Lausanne, Switzerland with the Olympic Family around the globe. This involves all 165 National Olympic Committees, 89 IOC members and 33 International (sports) Federations.

The challenge of building the world's first such fax network has involved members of the Ricoh Family in complicated coordination around the world. Mr Hidesato Okashita, General Manager of the International Marketing Division, who has overall responsibility for the programme in the 160-plus countries involved estimates that as many as 30 users saw a fax machine for the first time when

Ricoh set up their fax facilities. The impact of fax in such countries will therefore be felt long after the 1992 Olympic Games are over.

Ricoh is regularly receiving positive feedback from the many members of the Olympic Family already using Ricoh's facsimile machines.

The network is already handling hundreds of messages a day demonstrating the speed and convenience in communicating among peoples

Afsharzadeh appreciates the fact that "texts and other documents can be sent by fax on an urgent basis." American Samoa's Joseph Toloa'i Ho Ching puts it most simply of all: "A facsimile is the fastest way of communication."

At a formal ceremony in Tokyo in late August to mark the completion of the network, IOC President H.E. Juan Antonio Samaranch, whose idea it was to have a fax network for the 1992 Olympics, paid tribute to the work



Ricoh UK Ltd managing director Susumu Ichioka (left) with Nick Farr-Jones, captain of the victorious Australians, and Yoshiharu Moriya, chairman of Ricoh Europe BV

done so far.

To an audience which included Ricoh President Hiroshi Hamada and Michael Payne, marketing director of the IOC, President Samaranch said: "Ricoh has made a truly invaluable contribution to the Olympic Movement — a legacy that I am sure will serve us well for many years to come."

This view is echoed from the other side of the world where Guam's Monica Okada declares: "Since receiving the Ricoh fax machine, we have been able to devote one machine for outgoing transmissions." Iran's Bahram

Mr Samaranch then sent letters announcing the completion of the network to each of the 151 countries linked via the Official Fax Network. By using the broadcasting function of Ricoh's 7000 L digital fax, the IOC

President was able to transmit all the messages at the same time.

As well as building and maintaining the network, Ricoh is supporting many related activities by, for example, providing fax machines to assist official proceedings at the 96th and 97th International Olympic Committee sessions in Tokyo in 1990 and Birmingham this year.

A further sign of Ricoh's commitment to the international sporting world emerged with the company's support for this summer's Third IAAF World Championships in Athletics in Tokyo which featured the participation of some 2500 athletes from 186 nations, making the event one of the world's most important athletic competitions.

Ricoh's sponsorship is no "flash in the pan." The group's involvement with the Olympic Movement, for example, goes back to the Los Angeles Olympics in 1984. In Europe, Ricoh has sponsored the world-renowned Tour de France for the past five years. During the 78th Tour de France, which started in Lyon in early July this year and ended three weeks — and almost 4,000 kilometres — later in Paris, every one of the 198 cyclists wore the Ricoh backnumber.

Some 400,000 copies of results and overall rankings were provided by Ricoh copier machines to the 700 journalists covering the event which appeared live on television in most countries in Europe and many others throughout the world.

While global events like the Olympics or the Rugby World Cup understandably capture the headlines, Ricoh has been increasingly participating in smaller, but significant, sponsorships at the local community level.

For example, Ricoh UK Products Ltd at Telford has been active in supporting local activities such as the historic industrial museum at Ironbridge, birthplace of the Industrial Revolution, and the new Telford Athletic Track.

Ricoh Industrie France SA has participated in a number of ventures including the restoration of the beautiful Old Customs House in the centre of historic Colmar.

Sponsorship, at any level, is not a quick way to a market nor an easy way to make your company's name known. Indeed, only a company which is supremely confident of the excellence of its products can possibly risk sponsorship in a big way, for the bigger the event which a company sponsors, the greater the pressure on the sponsoring company to show that its goods and services are worthy of the event.

Like the World Rugby stars or the Olympic athletes, Ricoh is also in the spotlight with its products having Grand Slams and Gold medals to win.

Ricoh has shown over the years that it can match its sponsorship with performance and its commitment has begun to pay off as the Ricoh name becomes increasingly recognised as a symbol of reliability and quality on the world's business scene.

# RICOH

## INTERNATIONAL NEWS

## India sees signs of recovery as inflation falls

By David Housego in New Delhi

THE Indian government's tough economic stabilisation measures seem to have borne fruit, with clear signs emerging that inflation is now on a downward trend.

According to figures published yesterday, the year-on-year inflation rate had fallen to 13.4 per cent in mid-October from a high in early September of 15.7 per cent. The rate, as measured by the wholesale price index, had flattened out for some weeks before dipping. The drop in the rate marks a

considerable success for Mr Manmohan Singh, the finance minister, who has consistently maintained that inflation would come down in October in response to the government's tight monetary policies. The prime commercial bank lending rate had been lifted to 20 per cent. Some economists, by contrast, had predicted that spiralling inflation in the wake of the 20 per cent devaluation of the rupee in July posed the main threat to the success of the restructuring programme.

But though rising prices have damaged the government politically, they have not brought the substantial public sector wage increases which had been feared. However, the extent of the political damage to the government will emerge from the results of by-elections to be held on November 18. In advance of these, the government has refrained from passing on some administered price increases, notably in coal.

The good news on the prices front has come at the same

time as a sharp rise in the foreign exchange reserves from a low of Rs28bn (£532m) in June to Rs60bn. Much of the increase comes from fresh borrowing that the government has arranged through the multilateral institutions – but this has given it more leeway in managing the balance of payments and enabled it to redeem \$600m (£322m) of gold pledged abroad this year to raise short-term funds.

The main worry remains the still poor export performance.

Exports declined in dollar terms by 7.8 per cent in the first five months of the current financial year (April-August). This was compensated for by an even sharper 15.3 per cent decline in imports, resulting in a 45 per cent decline in the trade deficit compared with the same period last year, to \$1bn.

But imports have been artificially held down by the emergency restrictions that have been in force and will rebound once they are removed and investment resumes.

## Manila welcome for Imelda Marcos

By Our Foreign Staff

MRS Imelda Marcos, widow of the late Philippines dictator, Ferdinand Marcos, arrived to a tumultuous welcome in Manila yesterday, clutching a rosary and promising national reconciliation six years after she and her husband were driven into exile.

More than 10,000 Filipinos lined the roads, waving flags and chanting "Imelda, we love you".

Mrs Marcos denied that she had any political agenda but when asked if she would be a political kingmaker, she said: "When the people speak, Imelda listens."

Vice-President Salvador Laurel said she would unite the opposition before next May's elections. Mr Laurel, who is politically estranged from President Corazon Aquino, is planning to run for president on the Nacionalista ticket and sources say he is hoping for Mrs Marcos' support.

Analysts say Mrs Marcos is also considering standing for



Some of the 1,500 Vietnamese at Hong Kong's Whitehead detention centre for boat people who demonstrated yesterday in protest against planned forced repatriation

## Malaysia ignores the economic doomsters

By Lim Siong Hoon in Kuala Lumpur

WHEN THE Malaysian government pledged, in its 1992 budget last week, to continue with rather than retreat from its fast-track growth strategy, it made the brave assumptions that prices would remain stable and resources adequately available.

Gross domestic product next year, it calculates, would hence grow in real terms at the present annual rate of about 8.5 per cent; consumer prices would rise by no more than the official level of 5 per cent.

Interest rates, after having risen by about 2 percentage points this year to 9 per cent, are expected to stabilise at this level although, during the past year, growth in investment outpaced savings by almost sixfold.

Full employment, as defined by its 5.6 per cent unemployment rate, was also proclaimed.

Based on these forecasts, the government sees no urgency in dealing with the country's widening current account deficit and rising inflation – something which surprises many analysts and economists. Until the budget announces

ment, they had thought that tough, if not bold, fiscal and monetary measures would have been inevitable.

The Malaysian economy is already straining after four years of GDP real growth rates of between almost 9 and 10 per cent.

Merchandise trade would reverse into a deficit for 1991, the first time in nine years, according to official forecast. Next year, it is expected to deteriorate further, the deficit almost doubling to nearly M\$4bn (£260m).

As a result, too, the current account deficit is worsening just as quickly, turning from a M\$320m surplus in 1988 to a projected deficit of M\$200m, or nearly 10 per cent of 1991 GNP. This latest projection is up three-fold from the earlier official forecast of M\$41bn; next year, it is expected to touch M\$14bn.

One consequence has been a relative decline in the country's international reserves, which at M\$200bn this year are sufficient to finance 3.2 months of imports, compared with 4.1 months last year and 5.3 in 1988.

Thus, local media attention and stock

market talk in recent months had been playing on many of the effects of these pressures. They argued for the need to curb consumer credit and impose higher, or new, taxes to curtail double-digit domestic demand growth.

Yet few, if any, of the provisions in the budget are expected to help slow economic growth, which analysts think would be needed if there is to be relief from higher prices, and shortages in labour, domestic savings and other supplies.

"It is a budget that never was," commented one analyst.

Moreover, next year's federal government expenditures would be raised by 18 per cent to M\$45bn with a M\$7bn budget deficit, the equivalent of 5.4 per cent of GNP, compared with 4.9 per cent last year. Half of new capital expenditures would go into infrastructure and agriculture; civil servants would get a pay rise.

The government's confidence that the economy is sufficiently resilient hinges on a number of assumptions, as well as on its own powers of persuasion and

the legal instruments available to it, such as price controls to deal with inflation.

It assumed that exports would pick up when world trade rebounds next year as the global economy, particularly in the industrialised countries, is expected to grow by 3 per cent.

While conceding that the current account deficit is large, Mr Anwar Ibrahim, the finance minister, argued that it was merely temporary rather than structural. GDP growth in recent years had been the fastest and longest in Malaysia's economic history, he said, and was, therefore, a testament to workable and sound policies.

The statement, in his maiden budget speech, was also a tribute to Mr Daim Zainuddin, his predecessor. But Mr Anwar, who assumed the job seven months ago, is a fast-rising politician faced with the unpleasant task of unravelling the economic consequences of years of a fast-track growth strategy. In dismissing those consequences, he has at least resolved a political dilemma.

the legal instruments available to it, such as price controls to deal with inflation.

## West divided on pace of renewed ties with China

High-level German and US visits to Beijing will test allied policy unity, writes Our Foreign Staff

CHINA'S foreign minister

defines the present

state of relations as

"fully restored" with Japan,

"basically restored" with western Europe, but "not fully restored" with the US.

A ministry official said in Beijing last week that China

would not like to see the present state of Sino-US relations

continue. His hopes were given

substance on Sunday night

when Mr James Baker, the US

secretary of state, announced

from Madrid that he would be

paying a visit later this month.

Mr Baker will be the most

senior American to visit China

since the bloody suppression of

the pro-democracy movement

in Beijing in June 1989. His

visit is being seen as a big

diplomatic coup for China which

for many months has been

fielding attacks by Congress on

its human rights record, its

alleged export of prison-made

goods, abuse of international

copyright and intellectual

property rights, and proliferating

sales of arms and weapons

technology.

The Chinese foreign ministry's

assessment reflects differences

within the west, both of

emphasis and speed, over

restoring full links. Mr Jürgen Möller, the German economics minister, is due to

arrive today at the head of a

delegation comprising both

government officials and busi-

ness executives in a visit

which is expected to concentrate

on economic co-operation.

The political situation

between China and Germany is

very much the same as the one

between China and the US," a

German business executive

said. "The government would

like to promote German-Chi-

inese relations, but the German

parliament, like the US Con-

gressional critics point to the

growing trade deficit with

China, accusing Beijing of

dumping goods, of circumventing

quotas and erecting barriers

to the entry of US goods

into its markets.

The White House holds that

China is too important and too

big to ignore, with its consider-

able influence in the region

and immense economic

potential.

The US administration does

however, acknowledge the

problems, among them human

rights abuses, China's trade

surpluses – pushing out to an

expected \$15bn this year from

some \$10.4bn – and Beijing's

some \$1.27bn deficit.

Bonn does not officially sup-

port telecommunications devel-

opment or approve the use of

soft loans for more sophisti-

cated industrial projects.

One German exporter has

complained that, because of

German parliamentary poli-

cies, it recently lost a

big deal in China.

With the US Congress

attempting to make China's

Most Favoured Nation trade

status conditional on a positive

response to its complaints, con-

gressional critics point to the

growing trade deficit with

China, accusing Beijing of

dumping goods, of circumventing

quotas and erecting barriers

to the entry of US goods

into its markets.

the former East bloc – both of

which is to be designated in

the usual Chinese phrase as

"internal affairs".

Britain's relations with

China have long been given a

particular twist by the position

of Hong Kong. Indeed, fears

about Beijing's intentions to

yield an ever greater say in its

administration before the

1997 handover of Hong Kong

also appeared to be instrumental

in securing the release and

return to Hong Kong the following week of one pro-democracy activist. But Zou, in answer to questions put by the Financial Times, made clear his government would still

face no interference on

human rights within China

and remained unmoved by the

overthrow of communism in

1949 come at an awkward

time for China as it tries to

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## First line of Mideast diplomatic defences broken down Israel sets up Golani settlement

Old regional taboos have been overcome but the key to peace remains elusive, write Hugh Carnegy and Tony Walker



HE WAS way behind schedule, he had spent 14 tortuous hours sorting out yet another Arab-Israeli wrangle and he faced a long night flight home. But Mr James Baker, the US secretary of state and consummate master of ceremonies at the Middle East peace conference, was well satisfied.

None of the rancour and procedural bickering which had marred events in Madrid should obscure the central achievement, he told a closing press conference.

Syria, Jordan, Lebanon and the Palestinians had met Israel not just in a symbolic ceremonial gathering, but had actually gone on to talk peace in bilateral meetings for the first time.

The word historic was heavily overworked in Madrid, but it was hard to argue with Mr Baker that the events were indeed that, a breakthrough which cracked old taboos in the Middle East. In ambition at least, they surpassed even the peace made by Israel and Egypt in 1979.

Mr Binyamin Netanyahu, the volatile Israeli deputy foreign minister, reflected that his country had sought such a thing since its creation in 1948: "Israel is now surrounded by a ring of tanks. We hope it will replace the circle of guns."

But as the various delegations began to head home yesterday, the question remained whether the high diplomatic theatre will translate into real accomplishments. As one delegate present at five hours of fruitless talks between Israel and Syria on Sunday night said: "We disagreed politically but completely on everything."

Mr Baker himself would make no



Divided: Israeli delegate Yosef Ben-Aharon and the Syrian spokesman Muwaffak Alafif tell reporters of their delegations' frustrations at separate press conferences yesterday



promises about the outcome of the meeting that he had set in motion.

"There can't be any guarantees," he said. "This is the Middle East."

On the credit side, it is the very fact that the conference took place.

The US and Soviet co-sponsors had to shove the Syrians and Lebanese into the second phase bilateral talks under furious protest, but they succeeded, completing the ambitious

agenda they had set.

Most significantly, the direct talks

between Israel and a joint Jordanian-Palestinian delegation went off well, ignoring the objections of Syria, the Jordanians and Palestinians going straight down to business, agreeing to move on to substantive talks with Israel within two to three weeks.

By this alone, Mr Baker had achieved what he failed to pull off in 1988 when Mr Yitzhak Shamir, the

Israeli prime minister, balked at entering Israeli-Palestinian talks.

There are entries on the debit side.

No place or date has been agreed for the administration of any of the bilateral talks. Although Israel, Jordan and the Palestinians have likely to reach agreement on this soon, a resumption of the Israeli-Syrian and Israeli-Lebanese talks will require much behind-the-scenes cajoling by the US.

Beyond that, the multilateral phase of the negotiations, originally due to begin on November 14, are almost bound to slip. Syria is strongly resisting starting such talks - meant to take up regional issues such as arms control, water, and economic co-operation - until it has made progress on its key demand that Israel withdraw from the occupied West Bank, Gaza Strip, east Jerusalem and the Golani Heights.

Where, then, does the opportunity for progress lie?

Clearly the best hope is in the triangular Israeli-Jordanian-Palestinian talks. As these will deal with the core issue of the West Bank and Gaza Strip, any advance towards an agreement could give momentum to the wider process.

The key factor that may generate progress is the changed attitude of the Palestinians. After 24 years of occupation in the West Bank and Gaza, and 19 years before that of living with the trauma of Israel's creation, the Palestinian mainstream has accepted that it cannot reach the goal of independence in one leap.

Those leading the Palestinians in the talks openly admit that they have no choice now but to take the limited self-rule on offer from the Israelis and hope to build on it later.

Ironically, it is the very strategy by which the Zionist movement achieved the establishment of the Jewish state.

One of the Israeli negotiating team said yesterday that figures such as Dr Hader Abdul-Shafi, the leader of the Palestinian delegation, and Mrs Hanan Ashrawi, the group's spokeswoman, constituted "a very intelligent political independence movement" who were now skilfully

playing their limited political hand. However, the way forward to an agreement is far from clear. The Palestinians want Jewish settlement in the West Bank and Gaza halted; Israel refuses. The two sides have vastly different views on the scope of self-rule. Israel continues to insist that it will not concede Palestinian sovereignty in the West Bank and Gaza when final status talks start three years after an interim settlement.

Another difficulty is whether progress can occur between Israel and Jordan and Israel and the Palestinians without movement between Israel and Syria. The Israeli side has real doubts, reinforced by the rhetorical exchanges in Madrid, about whether Syria is ready for rapprochement with the Jewish state. If it is not, it can exert great pressure on Jordan and the Palestinians not to go forward.

Mr Shamir, who has always insisted that any agreement with the Palestinians must be matched by peace accords with Syria and other Arab states, may also be reluctant to give autonomy to the West Bank and Gaza, without receiving something in return on other fronts.

The optimistic view, on the other hand, sees the makings of a deal between Israel and Syria. Israel has dropped hints that it may be ready to consider formal acceptance of Syrian sovereignty over the Golani Heights, which it occupied in 1967 and annexed, in return for US-backed security guarantees.

That would undoubtedly unlock the door to a regional peace that has been bolted for decades. In Madrid, the warring neighbours gathered at the threshold for the first time. The challenge now is to find the key.

BARELY 12 hours after concluding a first round of peace talks with Syria in Madrid, Israel opened a new settlement on the disputed Golani Heights.

Hardline members of Mr Yitzhak Shamir's government attending the ceremony used the opportunity to launch bitter criticism of Syria, from which Israel captured the Golani Heights in 1967.

The settlement, named Kela, was formerly the site of a kibbutz and will be inhabited by Soviet Jewish immigrants who arrived in Israel last month.

Speaking at the inauguration ceremony, Mr Ariel Sharon, the housing minister, noted with scorn how Mr Farouq al-Sharaa, the Syrian foreign minister, had attacked Mr Shamir during a speech delivered at the peace conference.

"And who did this?" Mr Sharon asked. "The representative of a country that is unmatched in cruelty, the representative of a murderous dictatorship that destroyed one of the ancient cities of the world, Hama, and buried under its ruins at least 30,000 men, women and children."

Mr Yitzhak Ne'eman, the energy minister, said that like Germany, the Arabs must renounce their claim to lands lost during war. "This is the only concession that can bring peace," he said.

## Israeli shells again fall on south Lebanon

ISRAEL and its militia allies shelled parts of south Lebanon yesterday but firing was much lighter than last week. Reuter reports from Tyre, Lebanon.

Security officials said Israeli and "South Lebanon Army" (SLA) gunners fired about 30 artillery shells into the Nabatiyeh area, a springboard for guerrilla raids on Israeli targets, on Sunday night and yesterday. In eastern Lebanon's

Beqaa valley, about 17 mortar bombs hit the villages of Kharbikha and Touline, just outside Israel's self-proclaimed security zone in the south.

"Despite some shelling, the general atmosphere throughout the south is one of cautious calm," said one security official.

Last week, Israeli troops and the SLA fired hundreds of artillery and mortar shells

into villages held by the pro-Iranian Hezbollah (Party of God) for five consecutive days. The pounding eased on Sunday.

Mr Yasser Arafat, the PLO leader, said the Middle East conference had been very positive so far and he expected it would continue smoothly with the help of the US. Reuter reports from Washington.

Interviewed on NBC television

from PLO headquarters in Tunis, Mr Arafat reiterated his confidence in the delegation which represented the Palestinians and their preference that further bilateral talks with Israel take place in Washington, Moscow or an Arab capital. "We consider it has been going in a very positive way till now. We hope this will continue at the next stage."

JORDAN said yesterday it would insist that more than 500,000 Palestinians who have lived in the kingdom since the 1967 Middle East war would return to the West Bank as part of any peace deal, Reuter reports from Amman.

The kingdom, home to nearly 1m Palestinian refugees from two Arab-Israeli wars, also pledged to press for compensation for itself and those Palestinians who had lost property during the creation of Israel in 1948.

Mr Adel Israied, head of the foreign

ministry's Palestinian affairs department, said the fate of 560,212 Palestinians registered with the United Nations as being in Jordan would be tackled during the third phase of peace talks which will also cover other regional matters such as arms control and water rights.

"Regarding those who became displaced in 1967, Jordan will insist that they return to the West Bank to join the new political situation that will emerge there at the end of the peace talks," said Mr Israied. Jordan's top refugee official.

The UN figure includes 430,083 official refugees who fled their homes in areas on which the Jewish state was created in 1948. The rest, those who came to Jordan during the 1967 war when the West Bank was under Jordanian rule, are registered as displaced.

"Jordan will depend on UN resolution 194 in dealing with the refugees of 1948," Mr Israied said. Resolution 194, passed in 1948, says Palestinians anywhere have the right to return or be compensated for lost property.

## Jordan wants Palestinians to return home

### Armed police replace Zambia's copper chiefs

ARMED paramilitary police yesterday searched the head office of Zambia's state copper monopoly and are reported to have helped a new manager take over, AP reports from Lusaka.

The raid was dramatic evidence that President Frederick Chiluba plans to install a new order following his election victory over Dr Kenneth Kaunda, who led Zambia to independence from Britain in 1964.

The police barred workers from going in or out of the opulent copper-plated high-rise building for nearly three hours, preventing them from removing piles of documents that might offer a clue to alleged embezzlement.

The paramilitary, previously loyal to Mr Kaunda, searched offices of Zambia Consolidated Copper Mines (ZCCM) chief executive, Mr Francis Kaunda (no relation to former head of state) and other managers.

### Cameroon's reform spurned

CAMEROON'S prime minister, Mr Sadiq Hayson, yesterday rejected opposition demands that a meeting on electoral procedure should be broadened into a national conference on democratic reforms, Reuter reports from Yaounde.

He also dismissed a call for the meeting of 200 representatives from 48 parties, which opened on Wednesday, to be granted powers to enforce any decisions it might take.

The only concession Mr Hayson made was to permit five co-chairmen to join him in running the discussions.

President Paul Biya, who legalised opposition parties this year, has opposed a national democratic conference despite five months of strikes and civil disobedience.

In Niger, to the north of Cameroon, a national conference ended with President Ali Saibou, stripped of most powers, warning that murderous feuds and rebellions could wreck the country.

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## AMERICAN NEWS

## Unrest on island of tranquillity

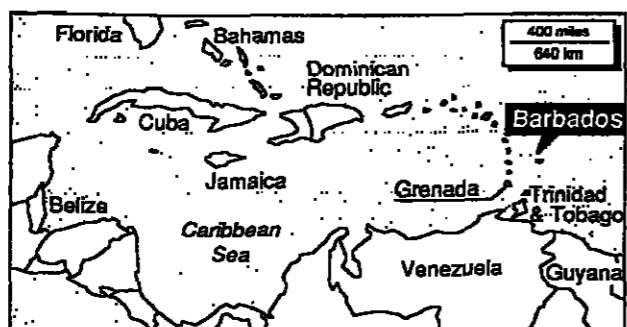
Canute James explains why Barbados has turned against its premier

FOR many decades an island of stability in an often turbulent Caribbean, Barbados is being buffeted by angry public reaction to austerity imposed by the government to meet conditions for assistance from the International Monetary Fund.

A general strike called yesterday is the latest in a series of public demonstrations by trade unions and the business community against the policies of Mr Erskine Sandiford, the prime minister. Mr Sandiford, who left office in elections 10 months ago, is being told by the political opposition and the unions that he should resign.

Mr Sandiford says the economic measures are necessary to support the economy, and that the alternative - a currency devaluation - will do more harm than good. He says the changes his critics want cannot be made because of the agreement with the IMF. Under the pact, Barbados is to have access to \$58.1m from the IMF over the next 18 months.

Barbados is not used to such economic pain. The performance of the island's economy, which is based on tourism and sugar, had provided a stable base from which the 250,000 people of the island had looked on, bemused, at the problems which overtook their neighbours such as Jamaica, Trinidad and Tobago, and Guyana.



It is the recent failure of sugar and tourism which has brought pressure to the economy, leading to the current political problems. The sugar industry has failed to meet production targets for the past few years, and this year's harvest was the lowest in 60 years. The industry has run out of money and has been temporarily shut down.

The number of tourists visiting the island last year was 8.3 per cent less than 1988, and arrivals in the first quarter of this year fell 10.2 per cent. The economy contracted 3.5 per cent last year and by 1.5 per cent in the first quarter of this year.

In order to repay a Japanese loan of \$4.3bn (\$33m), which was due last month, the government is selling its stake in the island's telecommunications companies.

In seeking assistance from the IMF, the administration was faced with the choice of severe cuts in public expenditure and a devaluation of the traditionally strong Barbadian dollar.

Declaring that Barbados was "experiencing a serious economic crisis," Mr Sandiford eschewed devaluation and instead cut the budget, reduced public sector wages and imposed new taxes.

The general strike was called after unions failed to get the government to restore severance pay and unemployment benefits to previous levels. The protests were first supported by the island's business sector, which took part in last month's street demonstrations. But business leaders have withdrawn their support for

the general strike, saying the issue is becoming party political.

"It is regretted that more time could not have been given to arrive at a satisfactory solution without resorting to further industrial action," said a joint statement of the Chamber of Commerce, the Manufacturers' Association, the Employers' Confederation, the Hotel Association, Agricultural Society and the sugar industry. The statement said the private sector bodies regarded the general strike as escalation of the industrial action into a political protest.

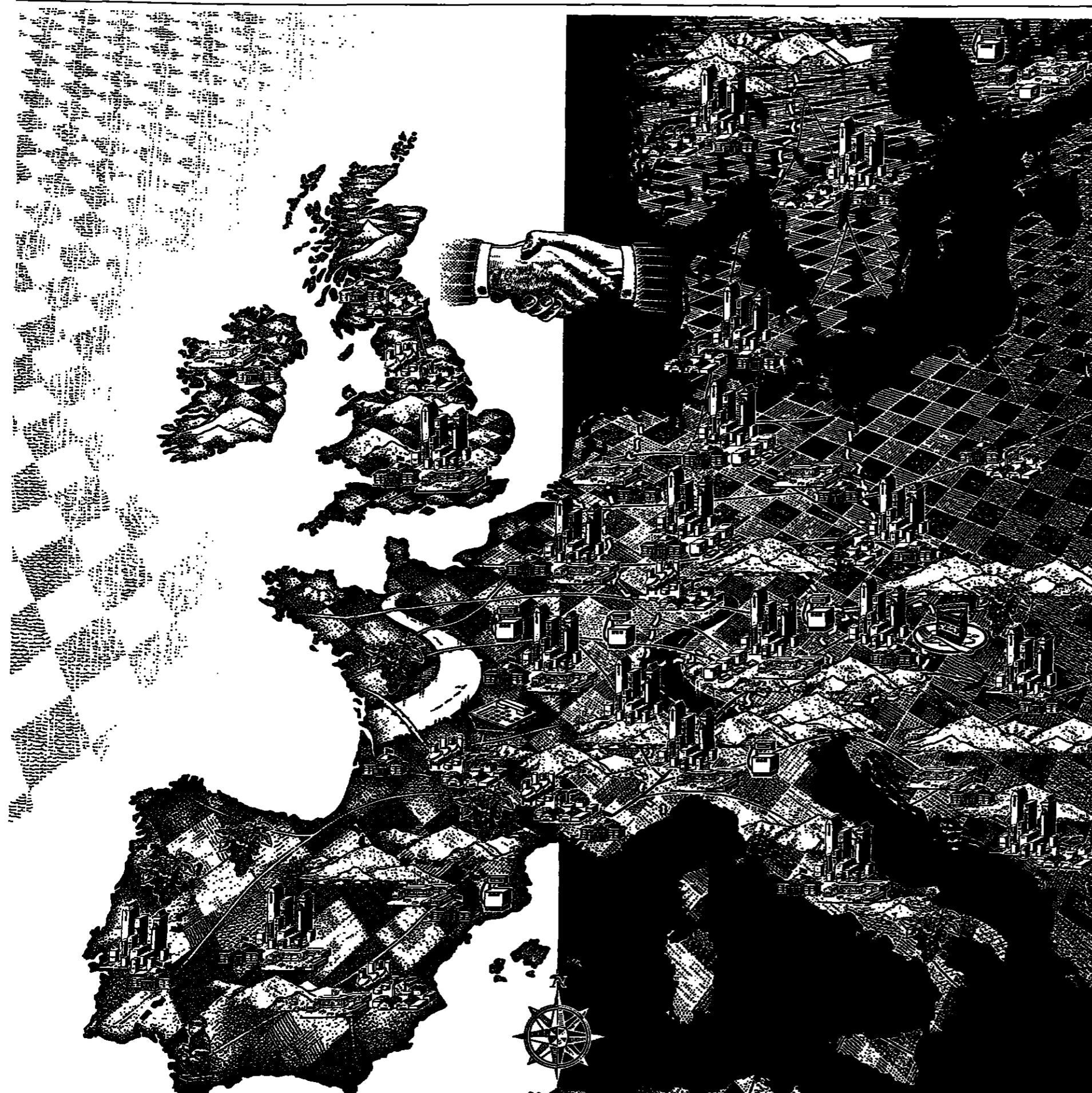
For their part, the political opposition, which has attacked the prime minister's handling of the economy, has not presented an alternative programme. Economists in Barbados have suggested that there are very few options for any administration.

The developments in Barbados are being viewed with concern by its neighbours. The island, one of the more important members of the Caribbean Economic Community, is a big market for its community partners.

If Mr Sandiford's administration were forced into a currency devaluation, this could have a domino effect on neighbouring economies, and also put pressure on the strong Eastern Caribbean dollar.



Erskine Sandiford: paying for his country's economic pain



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## New Argentine army supremo pledges reform

By John Barham in Buenos Aires

GENERAL Martín Balza was sworn in yesterday as Argentina's eighth army chief in as many years, promising to carry out sweeping reform of a force which has resisted all significant change since relinquishing power to politicians in 1983.

Gen Martín Bonnet, the outgoing army commander, was forced to resign last week after Mr Erman González, defence minister, rejected his draft list of promotions. Analysts say this was only a pretext to replace Gen Bonnet.

The new commander faces two challenges. First, he must restore morale and discipline in an army demoralised by shrinking budgets and the loss of its political role. This has generated unrest which has boiled over into four mutinies since 1987.

Second, Gen Balza must restructure the force by privatising its extensive industrial holdings, valued at \$5bn (£2.9bn), and reforming its

command structure. The Argentine army is top-heavy, with 6,000 officers in charge of only 24,000 non-commissioned officers and 13,000 conscript soldiers.

Furthermore, 80 per cent of the \$2bn-\$2.4bn military budget is spent on wages and military pensions.

However, analysts criticise the government for not imposing a clear defence policy, despite its recent good links with the military. Reform-minded soldiers and civilians would like to see a smaller, more professional force with a strong rapid-deployment capability.

Gen Balza, formerly army second-in-command, is seen as a tough but pragmatic soldier widely respected by his colleagues and committed to democratic rule. He fought with distinction in the 1982 Falklands conflict with Britain and in December last year played a decisive role in ending a day mutiny by army rebels.

## Both sides blamed for Lima mass killing

MASKED men shot and killed 15 people at a barbecue in central Lima, the government said yesterday, AP reports from Lima. Peruvian authorities blamed the attack on Maoist rebels, but others suspected it was carried out by right-wing paramilitary squads.

It was one of the worst mass slayings in Lima in more than a decade, an official said. Fourteen people, including a nine-year-old boy, were killed at the scene. A woman died early yesterday in hospital and two other victims were in a critical condition.

The victims were largely migrants from the mountainous Ayacucho department who had come to Lima to escape the guerrilla war.

Authorities suspect the attack late on Sunday was carried out by Shining Path rebels, the Interior Ministry said. The group first took up arms against the government in Ayacucho in 1980.

But analysts noted that the Shining Path rarely uses silencers, as the assailants did, and witnesses said the attackers used cars similar to vehicles used by right-wing paramilitary forces.

Newspaper reports quoting witnesses, speculated the gunmen could have belonged to groups opposed to the Shining Path.

Lima's main daily newspaper, *El Comercio*, reported that the gunmen fled in vehicles with roof lights like those police use. Paramilitary groups also have used silencers in their assassinations.

The attack came days after the departure of a delegation from the Organisation of American States, which was in Peru for a week to examine Peru's human rights record.

More than 23,000 people have died in violence since the Shining Path began its attacks.

## Mexican trade gap 'no bar to fixing peso'

THE Mexican government does not see the country's trade deficit standing in the way of fixing the peso to the dollar, although no decision on linking the two currencies has been made, a senior Finance Ministry official said in London yesterday, writes Stephen Fisher, Latin America Editor.

Mr Angel Gurria, under-secretary for international financial affairs at the Finance Ministry, said the government was "not worried the trade deficit will act as a constraint" against fixing the peso.

The peso is currently valued at a 5 per cent annual rate against the US dollar. Fixing it would help in the battle against inflation, which Mr Gurria said the government wanted to bring down to single digits next year from a rate exceeding 10 per cent.

Mr Gurria, heading a delegation of about 100 Mexican officials, bankers and businessmen visiting Britain this week - told a conference the decision on the peso would be made nearer to the budget in mid-January. The trade and current account deficits were not of concern while they were being financed by capital inflows that did not create debt.

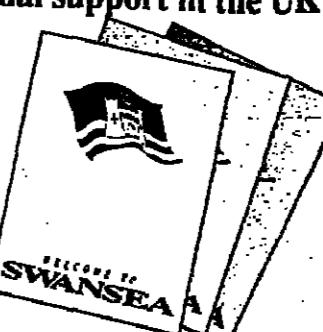
Mexico's trade deficit widened to \$3.75bn (£2.18bn) in the year to August. This reflects a surge in imports, up 26.6 per cent against the same period last year. However, this is not deterring capital inflows: Mexico's foreign exchange reserves have risen to a record \$16.7bn.

While fixing the peso would help in the inflation fight, it would also push up the price of Mexican goods abroad, making it hard for Mexican companies to export. If the exchange rate failed to hold, it could also damage confidence in the Mexican economy.

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## CBI CONFERENCE

**Lilley rejects calls to champion UK industry**

By Michael Cassell

MR PETER LILLEY, trade and industry secretary, yesterday said the government would march "hand in hand with business" but rejected proposals by the Confederation of British Industry (CBI) to make his department a more effective champion of manufacturing industry.

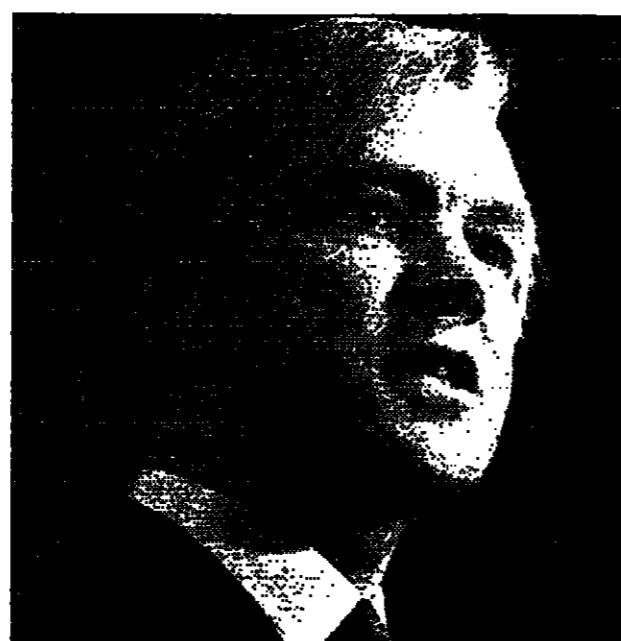
With a general election approaching, efforts were made at the CBI annual conference in Bournemouth to minimise splits between ministers and the employers' organisation.

But despite repeated expressions of common ground, it became clear that some differences still exist.

Mr Lilley, however, won support from his audience by pledging the government would not support a treaty on European economic and monetary union at Maastricht unless the terms were right.

Rejecting suggestions that the Department of Trade and Industry was ineffective in standing up for manufacturers, Mr Lilley said he intended to "bang the drum for industry".

He told CBI delegates: "I am the ear of government listening to business up and down the country and the voice of industry within government."



Peter Lilley, yesterday: CBI plan is "very secondary"

But after his speech, Mr Lilley made it clear he will pursue the CBI plan to separate the DTI's regulatory and promotional activities.

He said the plan formed a

## Employers concerned at EC directives

By Charles Leadbeater, Industrial Editor

INDUSTRY is becoming increasingly concerned that the single European market will be undermined by the uneven enforcement of EC directives, according to a debate on the future of Europe, Charles Leadbeater writes.

The conference also voiced concern at the creation of new barriers to trade and a growth in covert government aids to business.

The CBI's differences with the government over Europe have been largely settled by Britain's entry into the exchange rate mechanism and its change of tone over European integration.

Mr Tom Hutchinson, an ICI director and chair of the CBI's Europe committee, told the conference:

"It was vital the EC created a mechanism to ensure that directives were enforced in a even handed way throughout the community."

A string of speakers supported moving sterling from the broad to the narrow band of fluctuation within the ERM as a precursor for the creation of a single currency. However they warned against accepting important elements of the Commission's social action programme, particularly constraints on working hours, shift working and worker representation within companies

BAe. The report was the centre piece for a debate on government relations with industry. Sir Roland Smith, the former chairman of British Aerospace (BAe) warned the conference.

Sir Roland told the conference: "No matter how efficient British manufacturing companies may be we cannot compete with countries whose governments give overt support to their industries." Manufacturers were not seeking financial handouts which differed from those provided by governments elsewhere, he said.

British companies also wanted the government to provide it with the stable economic environment enjoyed by their counterparts in Germany, Sir Roland said.

Mr Robert Horton, chairman and chief executive of BP, the oil company, warned the conference against going to far in its calls on government to form a closer relationship with industry.

He called on the DTI to focus

more sharply upon measures to improve manufacturing competitiveness. Sir Roland said: "Manufacturing industry needs an effective DTI primarily working with industry to promote its competitiveness and promoting the trading interests of our companies at the international level."

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The debate on investment prospects was dominated by calls for higher capital allowances to encourage investment. An increase in capital allowances from 25 per cent to 40 per cent dominates the CBI's budget submission, which has already been submitted in draft form to the chancellor of the exchequer.

**Industry 'needs support' to compete**

By Michael Cassell

THE government's arms length relationship with industry will need to be overhauled in the coming decade if British businesses are to meet international competition, Sir Roland Smith, the former chairman of British Aerospace (BAe) warned the conference.

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## UK NEWS

## Tory right-wing issues warnings on EC policy

By Philip Stephens, Political Editor

MR JOHN MAJOR yesterday faced renewed warnings from the right of the Conservative party over European integration as ministers underlined their implacable opposition to the imposition of the EC's social charter.

Amid further jostling for influence by the different factions in the Tory party in the approach to the Maastricht summit, Mr Nigel Lawson, a former chancellor, warned that economic and political union would threaten the resurgence of nationalism in EC states.

By contrast, a group of about a dozen backbench Conservative MPs yesterday urged the prime minister to take the initiative in the debate over Europe.

Mr Norman Tebbit stepped up his public opposition to the deal being negotiated by Mr Major on a single currency. The former party chairman said that the erosion of national sovereignty involved in the creation of a single currency risked turning healthy patriotism into the dangerous nationalism which spawned German Nazism.

While Mr Lawson said that

Major was right to accept a treaty on monetary union if it included an "opt out" clause for Britain, Mr Tebbit argued their implacable opposition to the imposition of the EC's social charter.

Mr Lawson said that opponents of federalism should reserve their "shot and shell" for the treaty on political union sought by Britain's part-

Their comments came as ministers stressed that majority voting on the social charter was as one of the key obstacles to a deal with Britain's partners at Maastricht in December.

A DTI memorandum says the chemicals were believed at the time to be for non-military uses. But their discovery is likely to embarrass Mr Peter Lilley, trade and industry secretary, who has insisted in past that chemicals exported from Britain to Iraq could not have been used in chemical weapons.

The latest details have been sent to the cross-party trade and industry select committee which has failed to resume its inquiry into the export of military equipment to Iraq. It is likely to publish the DTI's memorandum soon.

### Government admits Iraq got chemicals

By Ralph Atkins

FOUR more batches of chemicals which could have been used for military purposes were exported to Iraq by UK companies prior to Saddam Hussein's invasion of Kuwait, the government has admitted in evidence to a House of Commons' committee.

At the same time, the Department of Trade and Industry has refused to reveal the committee the identities of British companies accused of illegally exporting goods to Iraq. The department's officials are currently investigating about 10 UK companies named by the United Nations as suppliers to Iraq's nuclear, chemical and biological weapons programmes.

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## Car workers unimpressed by Spanish jobs

Chris Tighe and Jimmy Burns find Tynesiders reluctant to start a new life in the sun



Barry Loneragan: not tempted by Seat's offer

from potential applicants interested in working for us."

Friday was All Saints Day, a

holiday in Spain. But Mr Zorzano

was at his office working

overtime and in bullish mood.

"Yes, we know all about the

so-called Spanish practices,

about how the English have

their pride and the Spaniards

have their fiestas. But there

hasn't been a fiesta here for a

long time. Here one works very

much."

"We are a Spanish company

with 99.9 per cent German capital. We owe the Germans the

better quality of our products

and the lessons of working harder.

In exchange we've

shown the Germans some

Spanish sense of flexibility."

With its new-found car-

making skills and track record

as a supplier of willing labour for ships, oil rigs and building sites, the north-east might

seem a good recruiting ground

for the Spanish.

But for all the sales-talk

even on a damp, very English

November day, it was evident it

would take more than relocation

expenses and Mediterranean

sun to tempt most Tyne and Wear residents to a new

life in Barcelona.

Job insecurity, loss of pen-

sion entitlements, the fierce

Spanish heat, health problems,

age and family ties were all

cited as deterrents.

"My home is here, every-

thing is here, the money here

is good and it's healthy," said

22-year-old Nissan worker Mr

Mark Graham, summing up

the feelings of many of his col-

leagues as they returned out

of the Sunderland plant.

Among the blue-uniformed

thrust was quality assurance

engineer Mr Barry Loneragan,

surely just the kind of man

Seat wants. He views the Span-

ish recruitment drive as a pat on the back for Nissan quality. "Some Seat people have come and visited us and they've been impressed." But he would not be tempted away, "unless it was an extraordinary amount of money."

Since Nissan chose Sunderland in 1984, its fast-expanding and very productive plant, now employing 3,000 people and currently recruiting 1,000 more, has attracted visits from intrigued competitors, including Volkswagen. It is for that reason Mr Hideaki Hirano, senior adviser to the plant's managing director Mr Ian Gibson, is angry rather than flat-

"It's a very hostile approach, very impolite," he says.

Seat's recruitment drive con-

firms that the north-east is

now on the can industry map.

But says Mr Roy Douglas, a

director of NEI Parsons in New-

castle upon Tyne, Nissan's arri-

val has also taught north-

easterners just how relentless

car production line work can

be. That reputation, he sug-

gests, might deter job hunters.

Self-employed Mr Roy Curry,

whose company, R.S.

Conveyors, installs lines at

Nissan's Sunderland plant,

underlines that point. No way,

he says, would it apply for a

job with Seat. "We install the

production lines - it's more

fun than working on them."

should be doing the same thing," he admits.

In Sunderland town centre,

Vaux brewery worker Mr Law-

rence Green has espoused the

single market message. "We're

European, we've got to swap

ideas." But even if the pay

were superb he would not

move. "Money isn't every-

thing. Now would 45-year-old

Mr Sidney Smart, laid off that

afternoon after 15 unbroken

years' work, be tempted? "In

my old," he says.

Jobless former postman Mr

Eddie Jackson, walking with

his young son and daughter,

said he was actively job-hun-

ting, but locally. For a divorcee

anxious to see his children,

moving to Spain was out of the

question. "I'd miss the kids."

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### BRITAIN IN BRIEF

#### Smiths Crisps closes factory

Smiths Crisps, a subsidiary of Pepsico of the US, plans to close a factory and a depot near Portsmouth next March, with the loss of 350 jobs. The company blamed the closures at the south England facility on the recession and on keen competition in the snacks market.

Full agreement is not expected at that meeting but will probably come at a subsequent meeting early next month after which, as one UK official put it, "the whole British system may have to be reviewed". The Commission's maternity proposals, which would have given women 14 weeks leave on full pay, are one of half a dozen EC initiatives in the social and employment field which the UK government has been strongly resisting, often alone.

Britain's gold and foreign currency reserves rose by an underlying \$41m in October, the Treasury said. The overall level of the reserves, which includes receipts in areas such as Treasury bill sales, fell during the month from \$44.5bn to \$44.3bn.

Manchester tram trials

Britain's first modern tram undergoes trials in Manchester city centre, pictured above. Although increasingly widespread in Continental Europe, modern street-running tram systems have had severe difficulties in attracting government funding in the UK. Only two have so far been approved: Manchester's Metrolink, due to open in February next year, and the Sheffield Supertram, due to open in 1993.

Channel pooling delay

SEALINK Stena Line, which operates short sea routes between Britain and France, said it still wants to pool resources with its rival, P&O European Ferries - but not until next year.

It said its overriding priority was to secure its own future by completing a restructuring and rationalisation plan due to come into effect on January 1.

Teachers are on the move

Teacher turnover has increased markedly in the past three years, especially in London, according to a survey 800 schools in England and Wales. The survey, carried jointly by the six teaching unions, finds that only 56 per cent of primary and 56 per cent of secondary teachers have been at their school for five years or more. Comparative education department figures for 1987/8 were: primary 55 per cent and secondary 62 per cent.

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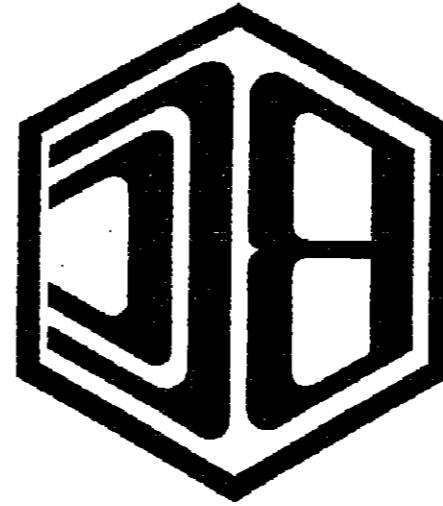
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THE STORY OF BCCI FROM BIRTH TO SHUTDOWN,  
IN SEVEN INTRIGUING EPISODES EACH DAY IN THE FT  
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The single biggest downfall in the history of world banking happened on July 5th this year. BCCI was shut down.

The story began in late September 1972. It's a story that would have made great fiction. **BUT IT IS FACT.**

"Behind Closed Doors" is the first comprehensive account of BCCI's downfall. It is the result of three months of intensive investigation by Financial Times journalists and penetrates deep into the history of BCCI, its creators and its culture, its crimes and its ultimate shutdown.

It identifies the driving forces that engineered the biggest frauds in financial history and pinpoints the occasions when telltale signs of these frauds presented themselves – **BUT NOBODY CHOSE TO ACT ON THEM.**

It catalogues the crucial meetings behind the closed doors of BCCI and outside amongst the gathering clan of auditors and regulators. The story unfolds in 7 dramatic episodes.

Sat. Nov 9. Episode 1. The greatest fraud in history.

Mon. Nov 11. Episode 2. "This bank would bribe God".

Tue. Nov 12. Episode 3. The \$1bn hole in the heart.

Wed. Nov 13. Episode 4. Bank of Crooks and Cocaine International.

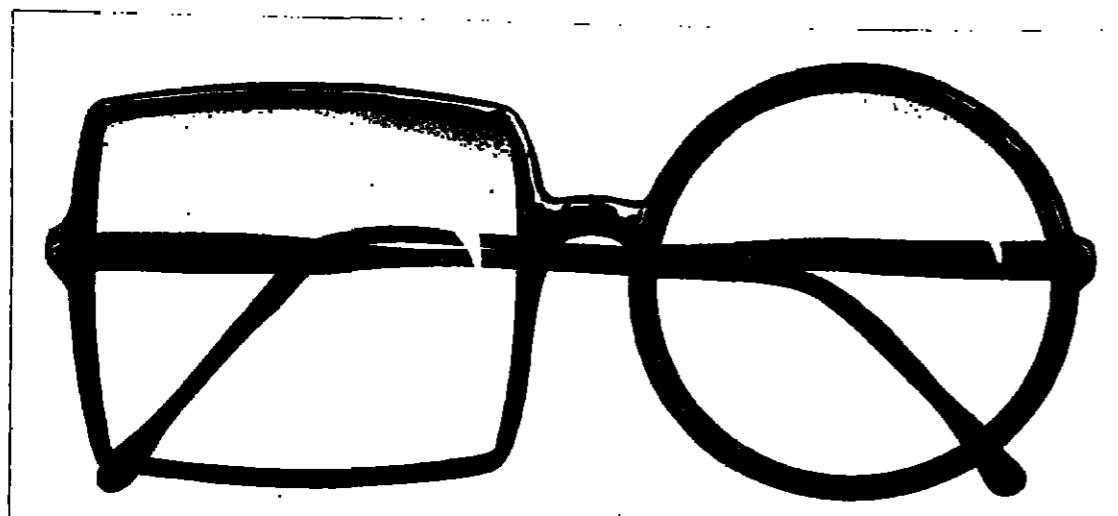
Thur. Nov 14. Episode 5. At the court of the Sheikh.

Fri. Nov 15. Episode 6. Watchdogs who failed to bark.

Sat. Nov 16. Episode 7. The final hours.

Even the titles make gripping reading. Beginning this Saturday in the Weekend FT the episodes will run daily throughout next week.

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**FT LAW REPORTS**

**Dubai wreck removal is uninsured**

**THE MARE**  
Court of Appeal (Lord Justice Mustill, Lord Justice Mann and Lord Justice Farquharson): October 18 1991

**INSTRUCTIONS** from a foreign port authority to lift a wreck outside its territorial waters do not give rise to a legal "liability" for insurance purposes in that, although they are lawfully enforceable by commercial sanctions, they cannot be enforced by process of law in the courts of the foreign country.

The Court of Appeal so held when dismissing an appeal by the plaintiff, Smit Tak Offshore Services (STOS), from Mr Justice Sheen's decision that the defendant insurers, Mr J R Youell and others, were not liable to indemnify it for the cost of removing a wreck abandoned under a salvage operation to which it was not a party.

**LORD JUSTICE MUSTILL** said that STOS was a joint venture based in Sharjah in which Smit Tak owned a 49 per cent interest.

Smit Tak was a subsidiary of Smit Internationale, known world-wide for the provision of assistance at sea.

Another subsidiary, Smit International Curacao, had a 49 per cent interest in Smit Matass (Hellas) Salvage & Towing, owners of the tug, Smit Matass 2.

During the hostilities in the Arabian Gulf, Hellas maintained a salvage station in the area. Its operational centre was at STOS's offices at Sharjah.

On January 30 1988 the Panamanian vessel, Mare, was attacked by an Iranian gunboat, set on fire and abandoned by her crew.

STOS requested Smit Matass 2 to proceed to the casualty.

On January 31 the tug was alongside and in a position to report the situation to STOS in Sharjah.

Smit Tak did not wish to engage in the salvage. Hellas decided to take it on. Smit Matass 2 put a firefighting and pumping crew on board Mare, and started to tow her towards Dubai under a Lloyds Open Form salvage agreement between Hellas and the owners of Mare.

On February 3 Mare was listing dangerously. She was towed 12 miles offshore, away from shipping lanes and sub-

marine pipelines. She was anchored just outside Dubai territorial waters.

Salvage operations were continued, but without avail and on February 4 the vessel sank.

Although the wreck was outside territorial waters the fact that it created an escape of oil and was a navigational hazard became a source of concern to the Dubai authorities. They began to press for its complete removal. Since neither Hellas nor the shipowners were disposed to do anything, that pressure was applied to STOS, which was the only party within the jurisdiction of the port authorities.

STOS argued it was not party to the salvage operation. The Department of Ports and Customs took the view that that contention was "unacceptable in practice".

Eventually, since time had passed without any of the concerns or insurers involved expressing willingness to lift the wreck, the Department used its commercial leverage by writing to STOS on September 27 1988 formally instructing it to remove or demolish the wreck before October 15.

In the letter it said: "If you fail to comply with this instruction, this Department will not agree to any renewal of your right to operate in Dubai waters."

The strategy was successful. The letter placed STOS in a most unenviable position. The lifting of the wreck would be very expensive indeed, but the withdrawal of its trading licence in Dubai, which would lead to similar action in other Emirates, would be little short of a disaster. STOS had no choice but to give in. It lifted the wreck.

During October 1988 a 12-month insurance policy from October 1 had been entered into by Smit Internationale in the name of Smit Internationale NV and/or its subsidiary, affiliated, associated, interrelated companies, and/or the divisions of those companies. Claims were payable exclusively to Smit Internationale.

The risks covered by the policy, which was called an "Umbrella First Loss" policy, were "any liability, contractual or otherwise, including liability for loss of or damage to any property in connection with all the assured's activities anywhere in the world".

Having failed to obtain indemnification from any other

source, STOS now looked to the underwriters of the umbrella policy.

The central question was whether the cost of wreck removal was a "liability" within the meaning of the policy.

STOS contended that removal of the wreck took place pursuant to an order of the Dubai government which created a liability on STOS and/or Smit Tak, within the meaning of the umbrella policy, entitling them to recover the expense of the removal from the insurers under that policy.

Mr Justice Sheen held that STOS was not at any time under a legal liability to remove the wreck. He said the Department's letter did not create such a liability; the Department's director-general had no statutory power to make such an order, and it was not authorised by the Ruler, and that the instructions contained in the letter could not have been enforced by action in Dubai courts because they had no foundation in law.

On the present appeal Mr Brice QC for STOS did not dispute that the lifting of the wreck could not, after the letter, have been enforced by process of law, any more than it would have been beforehand; that if STOS had been unable or unwilling to lift the wreck and the Department had carried out its threat to withdraw its licence, no part of the resulting loss would have been recoverable under the policy; that if the threat had been made, by (say) a large oil company with power to penalise STOS commercially, neither the cost of lifting the wreck nor the alternative commercial loss would have been recoverable; that the ordinary meaning of "liable" in a policy of insurance was "legally liable".

Mr Brice submitted that a person was under a liability to another if that other had power to compel him to perform an act by lawful use of machinery of state, and that the same applied here, where the Department lawfully used its power to withdraw the trading licence to compel STOS to raise the wreck.

The contention was fatally flawed, because it employed "lawfully" in two different senses. First it meant "in conformity with powers enforceable in law", then "not prohibited by law". That discontinuity made

the argument unsound.

The letter did no more than present STOS with an uninviting choice - it was an invitation to remove the wreck, coupled with a statement of what the Department would do if the invitation were declined.

Both the invitation and the threatened exercise of the discretion were lawful, in the sense that the Department could issue both without overstepping the bounds of law. But they were not lawful in the sense that the law would lend its assistance to make either of them effective.

STOS was not in any ordinary sense of the word liable for the cost of removing the wreck.

Since the Ruler was the fount of laws in Dubai, if the letter had begun with: "I am directed by the Ruler to order..." or something on the same lines, the result would have been a legal obligation to raise the wreck, and the claim under the umbrella policy would have been hard to resist.

That might be so, but the fact was that the expert evidence established that the Ruler would never have made such a decree, creating retrospective liability in an individual case; and he did not do so.

STOS argued that "liable" had a special meaning in the context of this particular policy.

The policy should be read in context and construed without pedantry. But the fact that it was called an umbrella policy and was plainly designed to scoop up liabilities not covered by the underlying hull, war risks and P&I policies, did not mean it should be understood as giving STOS protection against all misfortunes not insured elsewhere. The policy must be understood as meaning what it said.

There was nothing in the policy to support an unusually wide reading of the cover.

The judge was right to hold that the loss did not fall within the cover.

For STOS: Geoffrey Brice QC and Vassanti Selvaratnam (Shaw & Croft).

For the underwriters: David Goldstone (Ince & Co.)

Rachel Davies  
Barrister

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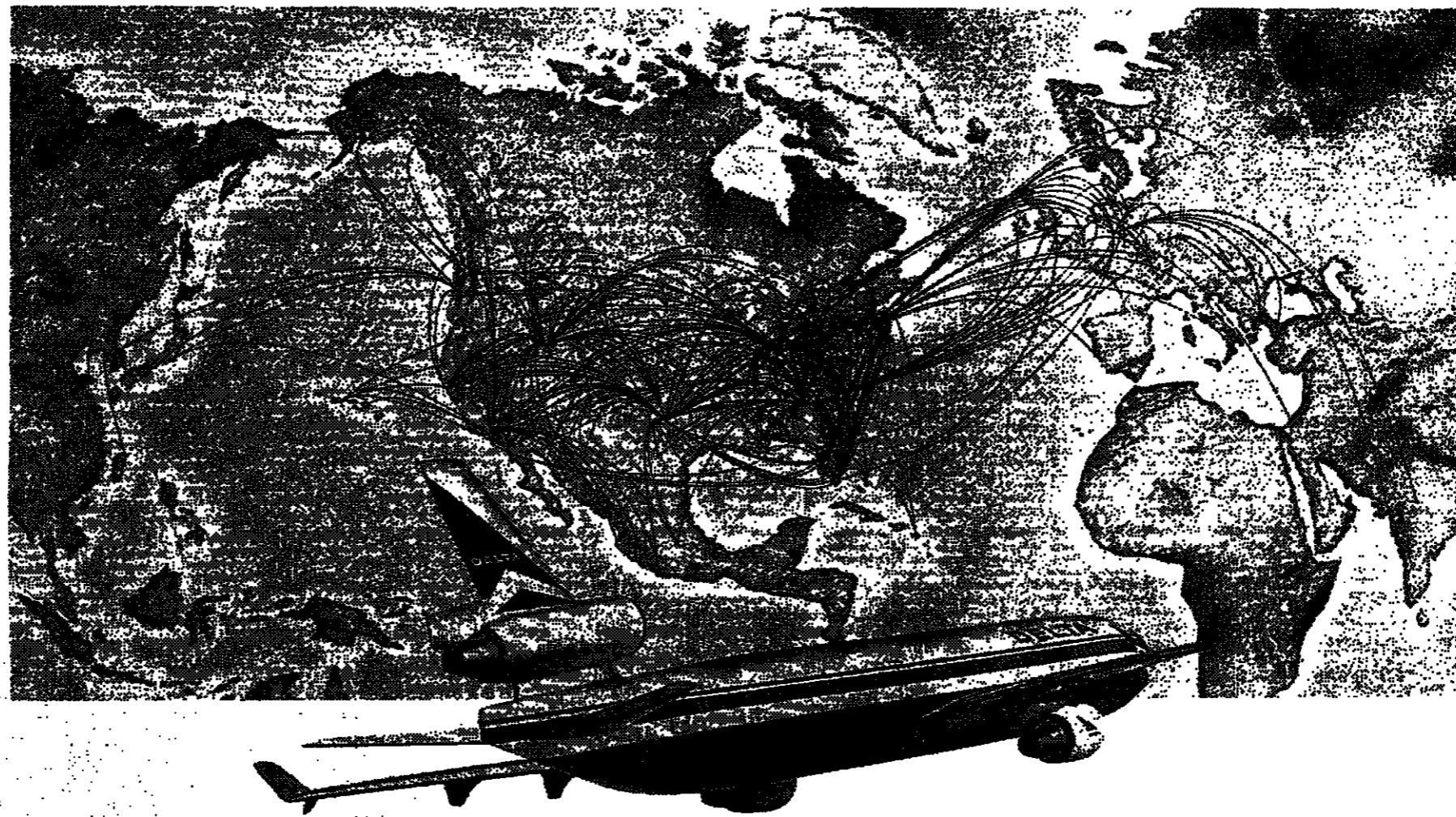


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## MANAGEMENT: The Growing Business

**S**mall companies have suffered from dodgy leasing practices for too long. There will be pressure for change next year when the Office of Fair Trading publishes a new set of guidelines for leasing goods like photocopiers and facsimile machines.

The guidelines were compiled by the Equipment Leasing Association, the industry body, following a sharp rise in complaints over misleading contracts. The ELA plans to make the standards for contracts binding on its members by the end of this year. The proposals include setting out financial details and length of lease in large clear lettering on the page signed by the lessor, "fair and reasonable" increases in charges, and ensuring that the person who signs the contract has the authority to do so.

However, efforts to impose tighter controls on the leasing industry have come too late for many small businesses, and horror stories abound.

One example concerns John Smith\* whose three-year lease on a fax became a nightmare of companies going bust, threats of court action and mysterious duplicate contracts. Today, Smith faces bills of £11,550 over nine years for a fax machine which cost £2,500 four years ago and is now outdated. What should have been a straightforward transaction involved Smith in dealings with no fewer than four companies.

signed it even though the terms and conditions were illegible.

What Smith did not realise, however, was that he had signed a lease, not just a service agreement, which would tie him into making payments for a further eight years at a cost of £10,367, including VAT.

Leases are usually financed by third parties, which buy the machine and the contract agreed on it from suppliers at a discount. Often, however, the supplier retains responsibility for servicing the machine.

Two months later, Smith received a letter asking him to sign a personal indemnity, guaranteeing payments in case his company could default.

He refused, concerned that there was neither an agreement to identify the document to his fax machine, nor any conditions attaching the agreement.

Instead, he reassured the supplier that he would meet the remaining payments on the original three-year lease. After months of telephone conversations and correspondence, he was finally persuaded to sign a new service agreement. The contract was faxed to Smith, who

months on such equipment," one company spokesman said. This is another area where the Equipment Leasing Association is trying to set standards of practice. Its guidelines propose that the period of hire must not be longer than the working life of the equipment.

However, another leading leasing house said that type of contract was renowned for having been misused. "Salesmen would take advantage of people's good nature. They would run in and say 'Could you just sign the service agreement? I'm double parked'."

But where did that leave Smith? In May 1991, he stopped paying on the lease when he received a letter requesting him to pay to yet another company, Company Four, as a result of the supplier selling its client list. Meanwhile, the leasing company insists it owns the right to the payments and the machine.

After viewing the document on file with the leasing company, Smith is more confused than ever. For the contract is set out on heavy blue paper, not the fax he signed. The company insists this is a valid doc-

## TIPS FOR LESSEES

- Check the period of hire. As a rule, leases should not be longer than the working life of equipment – for example, about three years on a fax.
- Make sure the period of hire agreed verbally is the same in the contract.
- Check the financial details. Are there any hidden costs resulting from a clause tying the lessor to buying supplies or services from a particular source?
- Check the period of notice to terminate. Does the contract end at a certain time or do you have to give notice?
- Check clauses allowing price increases and make sure you agree.
- Find out who you are paying and how many companies your contract is going through. The more participants, the more expensive the lease.
- Do not sign anything that does not spell out the terms and conditions, make sure you read them.
- If there is any change to your contract, resulting, for example, from a company going bust, do not sign a new agreement until you understand every word of it.
- Check your dealer is reputable, for example by referring to the Equipment Leasing Association which accounts for 80 per cent of the industry.

ument – the signature is identical to the copy Smith holds.

The company is about to take Smith to court for defaulting on payments. "I would welcome it," he says. "I just want

to get to the bottom of this so that it doesn't happen to others in the future."

\* The name of the businessman has been changed.

## In brief...

■ A further 500,000 small businesses will be eligible to submit simplified accounts to the Inland Revenue from next April.

The level of business turnover or gross rental income below which taxpayers may submit three-line statements, instead of full accounts, to be increased from £10,000 to £15,000, the Treasury announced. The increase applies to accounts received by the Revenue on or after April 6, 1992.

This year about 250,000 people are expected to send in three-line statements, twice as many as in the scheme's first year. The three-line statement need show only total turnover or rental income, total purchases and expenses and the resulting net profit.

The simplified accounts scheme allows small businesses to save the time and expense of preparing detailed submissions to the Revenue but they must still keep accurate records of their business affairs.

A range of leaflets is available from tax offices on Simple Tax Returns (IR104), How your profits are taxed (IR11) and Capital Allowances for Vehicles and Machinery (IR106).

■ Struggling companies can boost their cashflow by regaining the tax they paid in more profitable years, according to accountants BDO Binder Hamlyn.

The simplified accounts scheme allows small businesses to save the time and expense of preparing detailed submissions to the Revenue but they must still keep accurate records of their business affairs.

When payment of advance corporation tax has been made on the payment of dividends but, because of losses, there is no tax due to set against, all is not lost, Binder Hamlyn says. A claim can be made to set the surplus ACT of the current year against tax in the previous six years.

## Leasing

## Bills flood in on fax

Peggy Hollinger narrates one man's horror story

The story began in October 1987 when Smith signed a three-year service and leasing agreement with Company One, a supplier of office machinery.

Just over a year later, when the contract had 21 months left to run, the supplier went into liquidation. The first Smith knew about it was when he was approached by Company Two, another office equipment supplier – which had taken on the customer base of the defunct supplier to sign a new service agreement.

Two months later, Smith received a letter asking him to sign a personal indemnity, guaranteeing payments in case his company could default.

He refused, concerned that there was neither an agreement to identify the document to his fax machine, nor any conditions attaching the agreement.

Instead, he reassured the supplier that he would meet the remaining payments on the original three-year lease. After months of telephone conversations and correspondence, he was finally persuaded to sign a new service agreement. The contract was faxed to Smith, who

claims that the agreement was a standard document, leading companies in the industry are horrified. "We would never accept a lease for more than 36 months on such equipment," one company spokesman said. This is another area where the Equipment Leasing Association is trying to set standards of practice. Its guidelines propose that the period of hire must not be longer than the working life of the equipment.

However, another leading leasing house said that type of contract was renowned for having been misused.

"Salesmen would take advantage of people's good nature. They would run in and say 'Could you just sign the service agreement? I'm double parked'."

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to get to the bottom of this so that it doesn't happen to others in the future."

\* The name of the businessman has been changed.

## UK takes EC to task on employment charter

Charles Batchelor reports on opposition to plans for harmonised social security regulations

**A**ttempts by the UK's small business community and the British government to water down the European Community's plans to harmonise social security regulations appear to be making little headway.

The commission remains determined to introduce the Social Charter by the end of 1992 while hopes that the EC's system of economic impact audits would block or dilute the proposals seem misplaced.

This emerged last week at a conference entitled The European Social Charter: The Impact on Small Firms, held in London. The conference was backed by a wide range of UK business organisations including the Union of Independent Companies, the Confederation

of British Industry, the Forum of Private Business and the Institute of Directors.

They are united in their opposition to the charter, in particular to proposals to regulate working hours, the conditions of part-time and temporary workers, night working and benefits for pregnant women. These would add to costs and create unemployment, they say.

Heinrich von Moltke, head of the European Commission's directorate for enterprise, expressed surprise at the strength of opposition to the charter in the UK. However, small firms in Britain and the government believe other countries and business organisations in Europe are not worried about the charter because:

• Industry in countries such as Germany is already highly regulated so that extending the rules to countries with less regulation would reduce their competitive advantage.

• Some governments, notably Italy, have a poor record of implementing and enforcing EC directives so their local industry would not be affected anyway.

• They conduct less trade with non-EC countries than does Britain so would be less affected by any loss of competitiveness against companies in these other countries.

The UK government intends to maintain its opposition to the charter though a proposal to extend majority voting to social policy will be on the table at the Maastricht summit

in December. This would mean no one country could block proposals agreed by other countries. The government could seek exemption for UK small businesses from the EC rules but this would be "second best" and would pose problems of where to draw the line, Michael Howard, UK employment secretary, said.

There appears a diminishing prospect of the charter measures or any future legislation in the social area being blocked or diluted by the EC's system of economic impact audit, or *évaluation d'impact*.

"At present the economic assessments carried out by the Commission are simply not adequate," Eric Forth, UK

small firms minister said. Von Moltke said the system of economic impact audits had been modified to concentrate only on those legislative proposals which would have a significant impact on business. This was intended to allow discussion of legislation at an earlier stage. Nor does the enterprise directorate share the fundamental objections expressed by small firms in the UK. The directorate supported the broad objectives of the social charter, von Moltke told the conference.

At last week's conference, trade associations representing the road haulage industry, construction, retailing and the catering sector condemned the charter. Haulage companies would have to take on additional drivers if they wanted to maintain services under the proposed EC regime, David Somers, a director of David Somers (Transport), a Leed-based company, said. All of the 11 services which Somers runs to Germany, Belgium and the Netherlands require drivers to work a six-day week while five involve a Sunday start.

Meanwhile the UK construction industry, comprising 170,000 firms, most of them small, is still adapting to health and safety regulations introduced in the 1980s, according to Paul Reading, health and safety director of the Building Employers Confederation. Action should concentrate on enforcing existing legislation rather than adding new EC directives, he said.



Michael Howard: problems



Heinrich von Moltke: surprise

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## TECHNOLOGY

## Unveiling of sugar institute

A new research institute opens at Oxford University tomorrow to study the biochemical role of sugar in the body. New treatments for asthma, arthritis and AIDS are expected to emerge from its work.

The Glycobiology Institute is funded jointly by the university and Searle, a US pharmaceutical company which is part of the Monsanto group. Searle contributes £1.5m a year in research funding, on top of a £2.5m capital grant for the institute's new building.

Glycobiology is a fast-growing field of science, pioneered during the 1980s by Raymond Dwek of Oxford's biochemistry department. It looks at sugar not as a bulk constituent of diet but at the molecular level in living cells.

Scientists are just beginning to understand the important role played by the short chains of sugar molecules which branch out from the surface of most proteins in the body. Ten years ago the biotechnology industry focused on the protein molecules and dismissed the sugars as sweet nothingness; now it recognises that their structure determines the way the proteins work.

The first potential drug to arise from Oxford glycobiology research is Butyl-DNJ, an AIDS treatment now undergoing clinical trials. It works by altering the sugars on the surface of HIV, the AIDS virus; this prevents it latching on to healthy cells.

The laboratory has also identified a missing sugar molecule in the antibodies of arthritis patients - a discovery which is being developed into a diagnostic kit for rheumatoid arthritis and might eventually be turned into a drug to treat this painful and crippling disease. The institute will house 60 researchers, including 10 scientists employed by Searle.

Searle has the first right to commercialise any drugs resulting from the institute's work. Technology to analyse and prepare glyco-chemicals is being exploited by Oxford GlycoSystems, the first start-up company in which Oxford University has taken a stake.

Clive Cookson

Computers brought order to the courts of Dundee last week. Sleek white terminals flicked into life at the public fines counter, in the back offices and in the courts themselves. From now on, judges (or "sheriffs" to use the Scottish term) will be able to see details of each case on a screen. And defendants leaving court on bail will wave computer-generated bail-orders.

Dundee is the tenth of Scotland's 49 sheriff courts to be computerised since September 1990. The installation, known as Criminal Operations Project (Cop), is part of a Scottish Courts Administration (SCA) scheme to automate the processing of the 100,000 criminal cases that pass through the courts each year. All sheriff courts will be running Cop by the end of 1992.

The old system for processing crimes started when a criminal complaint was presented to a clerk of court who would register it in a book. A date would then be fixed for a hearing. Before, during and after the court appearance information would be written, often several times, into a variety of documents including formal minutes, court orders and an accounting system for handling fines.

Now, using Cop, the plaintiff's registration number is entered into a computer. This feeds through automatically into further electronic documents so nothing has to be retyped. New information, ultimately including the court's disposal, is tapped in as the case moves from stage to stage. At each step the appropriate paperwork is generated to guide the defendant on his way to prison, probation, fine or freedom.

Planning Cop required careful definition and analysis of the tasks to be computerised. Two considerations emerged as fundamental and shaped the development.

First, the complexity of the court process deterred the SCA from handing the project to an external contractor. It felt the only people capable of shifting the legal routines on to computers already worked for the courts. In 1986, sheriff clerks were therefore offered the chance to train as computer programmers and then to create the system using an easy-to-use software language or "application generator" called Oracle. By mid-1988 the bulk of the system was finished and a pilot under way in Dunfermline, Fife.

Ian Scott, head of the SCA's

Ian Holdsworth describes how computers have brought order to the Scottish courts

## Sheriff's verdict goes to Cop

operational review team, says the decision to go in-house was a form of quality assurance. "We thought about taking standardised programmes and explaining to them how the courts operated but the advantage lay in taking people who knew the court system and training them in programming."

There are so many things about the way in which courts operate - so many different possibilities that exist."

Oracle allowed us to train the programmers and compress the time this took into a few months rather than years. We were very pleasantly surprised at how quickly they picked it up. They weren't programming to some written specification which might have had something missing - they were programming with feeling."

The second consideration was the need for all the sheriff courts to have the same system. This was not immediately self-evident as Scottish courts are different in size and character, and each court's system would work largely on its own. However, a common approach in hardware and software would simplify training and system support and, in time, enable the courts to be linked up. Within a few years, the SCA would like to be collating data every night from all over Scotland. This could be averaged for management information and criminal statistics.

Because of the varied sizes of the courts, the SCA had to come up with a flexible system that could be scaled up or down. A court in the outer Hebrides would probably only need a single-terminal workstation, whereas Glasgow's 21-court complex would need a solid backbone of computer power to support some 40 terminals and 25 printers.

Some of the older court buildings also imposed constraints. Large computers requiring air conditioning or strengthened floors can easily be installed in a modern custom-built court such as the one



due to open in Edinburgh in 1994. However, many of the other courts are elegant old buildings. The classical-style sheriff court in Perth, for example, dates from 1819 and is category-A listed. It could only house a light computer with few cables or special requirements.

Having written its own software, the SCA put a contract out to tender for hardware to run it on. Oracle as a software tool is hungry for computer power so the SCA had to choose a system with a powerful computer workstations, and are normally associated with scientific "number crunching" in university laboratories or with other desktop applications where power is at a premium, handling fast-moving animation for example.

Recently, SCA microprocessors, armed with the Unix operating system and the "client-server" philosophy, have been moving out of laboratories and into business-type markets. The SCA's project is an excellent example of this trend.

After following the very strict procurement standards demanded of a government department, the SCA awarded a £2.8m contract to Sun Microsystems of the US, a leading supplier of Risc-based systems.

Sun was commissioned to implement Cop on its range of Sparcserver and Sparcstation computers which are built around its own version of Risc, called Sparc. "We'd been targeting corporate accounts with business-type applications," says Ken Mitchell, Sun's project manager for the SCA contract.

The law courts are a "classic environment where they're using none of the traditional features of a Sun workstation," he says.

The task was to produce a system that could handle many users simultaneously and still be fast. "In a court environment you can't sit there tapping your fingers," says Mitchell. "When you're collecting fines, for example, you need to print a receipt within five or six seconds."

By opting for a "client-server" design, the SCA believes it has covered itself for future growth. Indeed the specification has already been upgraded since the initial deal.

Sun has substituted a new version of its workstation in the most recent court conversions.

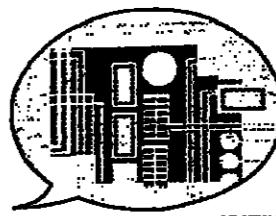
So far, computers have only been applied to criminal cases, which account for 70 per cent of sheriff court hearings. Improved efficiency has been particularly noticeable on the summary criminal side (where the sheriff sits on his own, rather than with a jury), says Scott. Such cases make up the bulk of a sheriff court's business.

However, the courts also deal with most of Scotland's civil litigation and at some stage this too may be shifted on to computers. It will not be easy. Criminal cases, especially summary ones, lend themselves to computing because they progress in definite stages and the documentation is, to some extent, standardised. The civil side is more unpredictable. "It may not be possible to have such a comprehensive system," says Scott.

In the meantime, Cop may be hooked up to external organisations with which the SCA already trades information. A Cop connection to the police is inevitable, not least because of the acronym. Direct computer links are also likely with the Home Office, vehicle licensing department, prisons and the Scottish criminal record office.

## Don't shoot the imitator

By Alan Cane



## TECHNICALLY SPEAKING

imitation may be sincere but it is not necessarily a cheap way to success in world markets. Companies have to invest a much time, money and effort to copy a competitor's products and innovation successfully as if they had started from scratch, according to new research from the Science Policy Research Unit (SPRU) at Sussex University.

This finding shows in a new light those Japanese firms which are labelled copyists by the west - especially in terms of their determination and commitment - and suggests that western companies may have to adopt similar attitudes if they, in turn, are to copy successfully the best of Japanese technological methods.

This is important in manufacturing where the Japanese have led the way for some years now in new "lean" manufacturing methods including just-in-time, total quality and appropriate automation.

The

new

findings

were discussed last week by Keith Pavitt, deputy director of SPRU at a London conference sponsored by the Toshiba Foundation.

He used the occasion to raise some questions of universal applicability. Do innovative countries like the US and UK capture enough of the economic benefits of their efforts to justify the investments? Or do the economic benefits leak quickly and cheaply away to their competitors?

Second, to what extent does the internationalisation of company activities assist the diffusion of new technology to a wider group of countries?

The burden of his argument is that copying is always a complex business: "As with riding a bicycle or putting together a good soccer team, an extensive period of trial, error and learning is a necessary part of imitation and improvement."

And he warns that countries which fail to maintain public spending on university research or firms which cut back on research and development damage their capability either to innovate themselves or to capitalise on discoveries made by others. R&D, in other words, is not just about getting ahead of your competitors; it is

about catching up with, and keeping up with, the competition.

Pavitt's research shows that the conditions for successful imitation and successful imitation are the same: high levels of technological activity in industrial companies and substantial public investment in basic research and higher education.

Companies in Germany and Japan are widely suspected of copying others' innovations, but these countries have invested a higher percentage of their gross national product on R&D over many years than "innovative" countries such as the UK and US.

Pavitt showed that most of the economic benefits of government-funded basic research and training are captured by local firms: "This will come as a surprise to those believing the main economic benefit of basic research comes in the form of published papers to which the whole world has equal access," he said.

Research directors value basic research in universities less for its published results and more for the capacity to solve problems that it provides in the form of trained researchers, their know-how and instruments."

The overriding conclusion is that it is neither cheap nor easy to exploit the innovations of others. Indeed, having the original bright idea is the cheapest part of the process.

In the west, however, there is a tendency to look disapprovingly on imitators. Now it seems that successful firms will have to maintain a balance of innovation and imitation - and will have to put similar resources into each activity.

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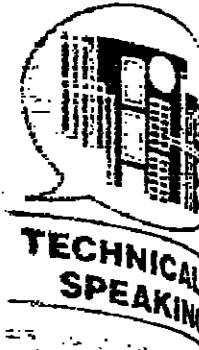
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## Munch et la France

There was a time, and not so long ago, when to be an artist was to feel the pressing need to be in Paris. Some stayed on for ever, some only for a few weeks and some came, went, and came again and again. Between the mid-19th century until the outbreak of the Second World War they were drawn there to satisfy a curiosity, and to further their education with direct exposure to contemporary art.

In 1888 the Musée d'Orsay mounted a remarkable exhibition, putting the work of Vincent van Gogh during the period of his first visit to Paris in the mid-1880s into the context of what his peers were doing at the time. Now, with *Munch et la France* (until January 5, then on to Oslo and Frankfurt; sponsored by the Fondation Elf), the museum does the same for the Norwegian painter, Edward Munch - who, by coincidence, paid his own first brief visit to Paris in the spring of 1886. Here, too, was a painter at the outset of his career, another expressionist and symbolist from a northern country, with a darker palette and a sensibility to match, to be challenged and transformed.

But Munch was never to commit himself to France entirely. He responded reluctantly, what he had seen, and his interest was reinforced by the exhibition of French art at Copenhagen in 1888. But it was not until the autumn of 1889 that he returned for a longer visit, and it was only then that his affair with France, such as it was, truly began.

For the next three years, on a renewable bursary, he spent his winters in France, at first in Paris and then, over 1891-92, at Nice, returning to Norway each summer. It is clear from the work of this period that he was looking closely at a wide range of current French painting, from Monet, Sisley and Caillebotte, to Degas, Lautrec, van Gogh, Redon, Gauguin and Bernard - and to Gauguin, perhaps, most of all.

There are moments when his own work, clearly made as a conscious variation, comes



'A la Taverne', 1890 by Edvard Munch currently exhibited at the Musée d'Orsay

close to direct transcription:

but never quite. Always there is a quality of mood, an intensity of feeling, that makes it his own. He was symbolist by instinct, and his palette was lightened and his handling loosened by the example of the Impressionists; it was the narrative and psychological possibilities of symbolism that ultimately intrigued him, morbid, macabre, or disturbing, as they may be.

But when Gauguin achieves an elegiac resignation and monumental calm, with Munch all is movement, frenetic and unstable, the very ground shifting and writhing beneath the dancers' feet, the fire on the beach translated into the setting sun's fractured reflection in the water. Thus Munch keeps his distance and, in the end, rejects the advances of *la France*. Though he would return to her at intervals throughout his life, there were to be only two more extended visits from 1896 to 1898, until November 25, and then to Nantes) is a study of the

earliest period of Picasso, from 1893 to 1905, seen through the prism of his drawings.

The reality which Munch chose to confront was that of the emotional life, never the observed reality of the visible world. Even in that early, impressionistic view across the roofs of Nice at night, the image begins gently to rock and sway before our eyes. And so, too, in 1896, as he looks down the dizzying fauve-like avenue in the snow: "Nothing is certain, nothing secure" he seems to say, unfauve-like, "and we are not put into this world for pleasure alone."

By the time of Munch's visit of 1903, Picasso at 22 was already a fixture in Paris which he, though south, would leave only in old age. Here, of course, we have the great symbolist of the next heroic generation and symbolist he would remain. Picasso: *youth and beginnings*, at the Musée Picasso (until November 25, and then to Paris and Barcelona).

Picasso the child and student

are less important. Studies are studies and time spent before the life-model or the antique are much of a munificence, as we see both here and in the Munch exhibition across the river. Picasso the student was clearly more than competent, as the drawings of his family demonstrate, but it is only with the break with his father and the academy, and the assertion of his independence, that the excitement starts.

This is not to deny the academic virtues, but it is both the freedom from them and the freedom they allow that, at this time, make Picasso so remarkable. There was nothing he would not try, nothing was sacred and no convention of finish, formality or resolution safe. It is in 1899, with his friends in Barcelona at *El Quatre Gats*, that his career begins - and so to Paris with his friend Casagemas in the autumn of 1900 and the true beginning.

William Packer

## Prokofiev Festival/The 'Suisse Romande'

### ROYAL FESTIVAL HALL

The London Symphony has mounted a centenary Prokofiev festival, more ambitious than the Royal Philharmonic's cautious dip last winter. Rostropovich is conducting them in six more concerts, and the Guildhall School in three performances of Prokofiev's 1940 opera *Betrothal in a Monastery*. He plays in one of the five chamber concerts, too; there are also rare pre-concert concerts in the Barbican foyer, and in the Barbican cinema several films with Prokofiev music, and other events and exhibitions.

Though these are at the Barbican, the festival began on Sunday in the Royal Festival Hall because of the intimidating forces required for both the "immortal" *Seven, They Are Seven* and the "concert of doom" *To the Terrible* that Stasevich cobbled together from Prokofiev's film score for Eisenstein. We were suitably intimidated.

*Seven, They Are Seven*, composed in 1917 but scarcely ever performed, is a cousin to Stravinsky's 1911 cantata *Zvezdochka*, which by a happy chance the BBC Symphony played here a fortnight ago. Each sets a brief Balмонт poem, mystical and obscure, to starkly atonal music for chorus. Each is hyper-

dense and supercharged, with an orchestra wildly disproportionate to the playing-time: less than five minutes for Stravinsky, about seven (appropriately) for Prokofiev - who demands not only a full chorus where Zvezdochka uses just men, but a dramatic solo tenor too.

Here, that is Gergiev's *Gregorius*, an irreducible Armenian, with the London Symphony Chorus unison and in full cry. Whereas *Zvezdochka* is stony and rap, in *Seven...* the tumult howl and rap, the percussion crashes while the voices shout harshly, repetitive chants. Prokofiev claimed later that he meant to express the spirit of 1917, that fatal year in fact the piece conveys - and in sensitive listeners, probably induces - a sense of desperate, overwhelming need.

The cinematic howl made a resounding impact, as well it might with devices like reinforcing base lines by a drum-thwack on every note. In this 1988 American adaptation by Michael Lanister, the musical episodes are linked by narration - "altogether more terse" than in the Stasevich version, according to the programme-notes, but in fact overweeningly verbose and florid. Christopher Plummer delivered it with

the unabashed gusto it needed. With further assistance from Tamara Sinyavskaya's ripe mezzo and the sterling Leiferkus baritone, Rostropovich turned the whole patchwork time into lusty music-theatre. Not a patch, though, on Eisenstein's *Not I* and *II*; there, Prokofiev's score - purpose-built in every detail - fulfills the dramatic sense needily without independent pretensions.

Until their conductor Ernest Ansermet retired in 1988, the Orchestre de la Suisse Romande was an unrecorded recording orchestra in the French repertoire from the first half of our century. Though Ansermet had his personal quirks he instilled his non-virtuoso band with vital traits of style, when cosmopolitan bands were bent upon translating the most marketable French music into Hollywoodesque. After his death, the Orchestra palpably sagged; but in 1985 they acquired Armin Jordan as their chief conductor - a proper Swiss, their first since Ansermet, and a musician with a proven sensibility in the Ansermet repertoire.

Last week they gave their first London performances in many years. Their Friday concert was peculiarly disheart-

ening, enough to reinforce all the (politically incorrect) stereotypes of Swissness: reliable, stolid, imagination-free. The best things came first and last. At the start, in Frank Martin's spidery Concerto for seven winds, the OSR's wind-principals were smoothly expert in their testing individual turns. The "Second Suite" from Rossini's *Bacchus et Ariane* followed - in fact the whole second act, *infant* - is designed to be automatically exciting if correctly played, which it was.

We needed that badly, after their plumb renditions of Debussy and Prokofiev. In *La Mer* the playing was technically expert, but dogged and bland: no trace of solo imagination, no collective surges, no bracing splash of sea-spray. In Prokofiev's Violin Concerto no. 1, which makes essential room for aural magic, the orchestra was loud and literal while Young Uck Kim went through the virtuous hoops with scruffy intonation - despite his brave fireworks in the Scherzo - and elsewhere broke the long, breathless tunes into note by note, *moto vibrato* swell-and-fade. Not stylish, and not much fun.

David Murray

conducts Friedrich Meyer-Oertel's new production of York Holler's Bulgarok opera *Der Meister und Margarita*, with Richard Salter and Marilyn Schimmele in the title roles, also Sat. Tomorrow, Fri and Sun: Gianfranco Masini conducts Simon Boccanegra, with Leo Nucci in the title role, Lyuba Kazanowskaya as Amelia and Kurt Hyder as Fiesco (221 8400).

**THEATRE**

Schauspielhaus 19.30 Aristophanes' *Lysistrata*, directed by Torsten Fischer. Fri, Sun: *Jesus Christus* die Zofie (The Maids), Sat. 20.00 Sophie von Hohenwyl's play *Der Kämpfer* (221 8400).

Kammerspiele 20.00 Strindberg's *Miss Julie*. Fri and Sun: Brecht's *Jungle of Cities*. Sat: Arthur Schnitzler's play *Miss Elsa* (221 8400).

**ATHENS**

Concert Hall 20.30 Ivan Fischer

conducts the Budapest Festival Orchestra in Grieg's Peer Gynt's production of *Coriolan* (with a cast including Patricia Wieser, Julia Hamari, Robert Swenson and Mikael Kraus), repeated on Thurs and Sun. (722 5511)

**BERLIN**

Staatsoper unter den Linden 20.00 Yehudi Menuhin conducts the Berlin Staatskapelle in symphonies by Mozart and Beethoven, plus Mozart's Piano Concerto K271 with Jeremy Miltchin. Tomorrow: Der Rosenkavalier with Anna Tomowa-Sintow as the Marschallin (East Berlin 2004 762).

**COLOGNE**

**MUSIC** Philharmonie 20.00 Rudolf Serkin memorial concert: musicians from Marlboro USA play chamber music by Mozart, Dvořák and Adolf Busch. Thurs: Mariana Lipovsek and Ben Heppner sing *Das Lied von der Erde*. Sun: André Watts plays Mozart (2801) Opernhaus 19.30 Lothar Zagrosek

**FRANKFURT**

Alte Oper 20.00 Auryn Quartet and Tabea Zimmermann viola play string quintets by Mozart.

**LONDON**

Covent Garden 19.30 Performances have resumed after the orchestra strike. John Dow's production of *Les Huguenots*, conducted by Mendelssohn, plus Siegfried

Tomorrow: piano recital by André Watts. Thurs and Fri: Dimitri Kitainko conducts a concert with young soloists. Sun: Lieder recital by Brigitte Fassbaender (1340 400). Oper The only performances this week are Eugene Onegin on Sat and Les contes d'Hoffmann on Sun (236081).

Jahrhunderthalle Hochschule Budapest Operetta Theatre presents *Kaiman's Die Zirkusprinzessin* on Fri and Sat (301 240).

Elbphilharmonie 20.00 Solti's Magician's play *The Constant Wife*, directed by Martin Harvey. Runs till Nov 15. On Nov 22, the company presents *Blood Brothers*, a new musical by Willy Russell (2423 1620).

**GENEVA**

Grand Théâtre 20.00 Jesus Lopez-Cobos conducts Alain Marcel's production of *Il barbiere di Siviglia*, with a cast led by Vesselin Kasarova, Rockwell Blake, Patrick Raftery and Carlos Feller. Runs till Nov 17, with next performances on Thurs and Sat (252425).

**GHENT**

De Voorst 20.00 Florian Heyerick conducts Jean-Claude Avary's production of *Il Ritorno d'Ulisse in Patria*, with a cast led by Guy de Mey and Brigitte Baileys. Repeated on Thurs and Sat (252425).

**FRANKFURT**

Alte Oper 20.00 Avery Fisher Hall 19.30 Avery Fisher Hall 19.30 Claus Peter Flor conducts the New York Philharmonic Orchestra in symphonies by Mozart and Mendelssohn, plus Siegfried

Atherton, receives its delayed premiere tonight, repeated Sat. Thurs: Fokine's *Les Sylphides* and three other ballets. Sat: David Bilitz's *Cyrano* (071 240 1066). Coliseum 20.00 Paul Daniel conducts Graham Vick's new production of *La nozze di Figaro*, with a cast including Bryn Terfel and Sarah Connolly, and Paul Daniels and Joan Rodgers, also Thurs and Sat. Tomorrow and Fri: *The Mikado* (071 223 3161).

Royal Festival Hall 19.30 Vladimir Ashkenazy conducts the Royal Philharmonic Orchestra in music by Glazunov, Grieg and Rachmaninov. Tomorrow: Murray Perahia plays three Mozart piano concertos (071 228 8800).

Sadler's Wells 19.30 Company Karas in a full-length contemporary Japanese dance work by Saburo Teshigawara. Daily till Sat (071 277 6916).

**NEW YORK**

**JAZZ**

The Blue Note Jazz Club and Restaurant. The Yellow Jackets are appearing every night this week at the Blue Note Jazz Club and Restaurant. The Yellow Jackets are Russell Ferrante (keyboards), Jimmy Haslip (bass), William Kennedy (drums) and Bob Mintzer (saxophones). Known for their catchy pop melodies with solid rhythmic underpinnings, the LA-based fusion quartet, formed in 1980, draws on R&B, jazz, pop and jazz-rock. Showtimes at 21.00 and 23.30. Next week: Larry Carlton (131 West 3rd St, 475 8591).

**MUSIC**

Avery Fisher Hall 19.30 Claus Peter Flor conducts the New York Philharmonic Orchestra in symphonies by Mozart and Mendelssohn, plus Siegfried

Matthüs' *Timpani Concerto*, with Roland Kohloff. Thurs, Fri, Sat and Sun: Robert Shaw conducts choral works by Barber and Mozart (875 5030). Tomorrow in Carnegie Hall: Prague Symphony Orchestra (247 7800).

Metropolitan Opera 20.00 Julius Rudel conducts *Die Zauberflöte*, with a cast including Bryn Terfel and Sarah Connolly, and Paul Daniels and Joan Rodgers, also Thurs and Sat. The Mikado (071 223 3161).

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**PARIS**

**THEATRE**

Théâtre des Champs-Elysées 20.30 Mark Morris Dance Group in Purcell's *Dido and Aeneas*, repeated tomorrow and Thurs (4720 3637).

Châtelet 19.30 Song recital by Thomas Allen, accompanied by Roger Vignoles. Tomorrow and Fri: Satie, Poulen and Ravel stage works. Thurs: Francisco Araiza song recital. Sat: Kent Nagano conducts Gurrelieder (4028 2840).

Salle Pleyel 20.30 Pascal Verrot conducts the Ensemble Orchestral de Paris in music by CPE Bach, Mendelssohn, Petrol and Haydn.

Fri in Salle Gaveau: Gerhard Oppitz and friends play piano quartets and quintets by Faure, Schumann and Philippe Hersant (4561 0630).

**NEW YORK**

This week's events at the Smetana Hall include a concert tonight at 19.30 by the Czech Radio Philharmonic Orchestra conducted by Oskar Danon, with a programme including music by Janácek.

**PRAGUE**

This week's events at the Smetana Hall include a concert tonight at

19.30 by the Czech Radio Philharmonic Orchestra conducted by Oskar Danon, with a programme including music by Janácek.

**MUSIC**

Kennedy Center Concert Hall 19.30

Cellist recital by Matt Haimovitz, including Bach's Cello Suite No 3 and Britten's Suite Op 72. Thurs, Fri, Sat: James Conlon conducts the National Symphony Orchestra in Bruckner's Seventh Symphony and Mozart's Piano Concerto No 20, with David Golub (467 4600).

The Washington Opera season opens on Sat with Don Carlo at the Kennedy Center Opera House (467 1600).

**ARTS**

## Opera on the road

Unlike its Welsh and Scottish counterparts, Opera North stays only rarely outside its designated territory. But the company spent last week in the deep south, taking over Glyndebourne for a short season. The repertoire was a brace of its most enterprising Mozart productions: Paul Griffith's ingenious bicentenary pasticcio *The Jewel Box*, first performed in February and now by all accounts a little shorter and tighter than before, and Tim Albery's 1989 production of *La flûte giardiniera*.

The *Flute* was salutary after Albery's grim, heavy-handed *Don Giovanni* for Opera North three months ago. The richness of touch, inexhaustible humour and unfailing visual elegance (with designs by Tom Cairns at his most exuberant) conjure an absurd world that seems precisely matched to the spirit and content of this early *dramma giocoso*. Any suspicions that Albery could not deal convincingly with broad comedy are dispelled by this staging, which is not afraid to recognise that this is a pretty silly story, full of inconsistencies and gaps in the dramatic credibility, which nevertheless touches upon themes and psychological insights that the mature Mozart would go on to explore with much more profundity.

## FINANCIAL TIMES

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Tuesday November 5 1991

## The road from Madrid

THE MAIN protagonists in the Middle East conflict have met, sat together, argued sometimes violently, returned to the table, and agreed to meet again. A year ago such prospects belonged to the world of fantasy, six months ago to the realm of wild optimism, and even a month ago as the still fanciful speculations of the most upbeat officials involved in the peace-making efforts.

Madrid was an achievement which its participants must never be allowed to forget and for which its co-sponsors, the US and the Soviet Union, should be warmly congratulated. Having got this far, after four decades of suffering and impasse, it would be intolerable for the process to collapse or be allowed to wither for lack of commitment, compassion or international assistance.

After Madrid, the Middle East looks a little different. It is not because any substantive concessions were made, but because mutual perceptions have been partially changed. There are now different faces on view and in prospect. Mr Yitzhak Shamir, Israel's prime minister, who insists he will not trade land for peace, and Mr Yassir Arafat, the PLO leader, whose efforts at moderation cannot soften his image in Jewish eyes, come from a background where flexibility and concession were not normal words in the political vocabulary.

But neither may now have the last or definitive word. The Palestinians have benefited notably from the more reasoned, better articulated exposition of their cause which was heard in Madrid. Israel must absorb the lessons if it wishes to compete effectively for international public opinion.

### Political price

Syria, equally, must acknowledge that it will no longer be enough to enunciate a hardline position for domestic consumption when the next round of talks opens. The Madrid conference suggests that President Hafez al-Assad needs to be part of the peace process but, too, must accept there is a political price to be paid.

If the next round of talks is to get under way soon some of the price needs to be paid in advance. As Mr James Baker,

## A watchdog calls the banns

NOBODY could accuse Britain's Building Societies Commission of a hands-off style of regulation. Indeed there are times when it looks more of a nanny than a watchdog. The commission's swift move to find a safe home for the Town & Country Building Society is a case in point. Until the commission, Mrs Rosalind Gilmore, invited representatives of the five largest societies around to her office at the weekend Town & Country had yet to decide a loss, and was regarded as one of the best capitalised of all the societies. Today it has fallen into the arms of the Woolwich to the accompaniment of press headlines that refer to a rescue rather than a marriage. In the absence of any hint of a run on deposits, was this really necessary?

A robust response might be that it was precisely the lack of such hands-on regulation that enabled the US savings and loan fiasco to reach horrific proportions. In a world where prudential supervision appears all too often to be three steps behind the market place, preemptive action has something to be said for it – especially when, as in the case of the building societies, a hitherto protected business is being subjected to liberalisation under the provisions of the 1986 Building Societies Act. By the time a run develops, it is always too late to do anything constructive.

### Risk assessment

Nor, looked at from the opposite perspective, is there really room for a wholly free market solution. Small savers are simply not up to making sophisticated assessments of risk in bank balance sheets and the pre-electoral politics of bankruptcy in the building society movement preclude *laissez-faire* solutions. The big building societies also feel they have too much at stake in the continuing public perception of building society creditworthiness to stand idly by while avoidable failures occur.

But that really begs the question of whether Town & Country's goose was really cooked. The society's mistake was to over-expand in the heady credit climate of the late 1980s while failing to take out

The future of small building societies is clouded by uncertainty, says David Barchard

## Big fish to the rescue – for now

THE US secretary of state, emphasising there is an overwhelming case for bilateral initiatives which will encourage public opinion on both sides of the Arab-Israeli divide. The most obvious and welcome would be an announcement by Israel of a halt to the building of settlements in the occupied Arab territories and the lifting by the Arab countries of the economic boycott against Israel. Neither gesture would be costly, would not prejudice the outcome of negotiations, or fail to demand a response from the other side.

### Extremist response

Such measures will also be needed to offset the expected counterattack by extremists which become inevitable in a peace process. Arab radicals are likely to use whatever violent means they can to wreck the negotiations and it will be vital not to allow the crudeness of the provocation to prejudice what was achieved in bringing the parties to Madrid.

Opponents of the peace process in Israel, and those who have set their faces against any form of territorial concession, should also be in a better position after Madrid to reflect on what is at stake in Israel's relations with Washington. President Bush and Mr Baker made very clear in Madrid what they expected from the parties and it would be unwise for the Israeli government to assume that the \$100m it is seeking in loan guarantees to house Soviet immigrants will be forthcoming if further settlements are built in the occupied territories.

While Mr Bush may be running into difficulties over his management of the economy, his mastery of foreign affairs, underlined by the success of Madrid, makes him a formidable opponent for domestic pressure groups, particularly for those seeking additional funds. The Madrid conference has not only offered the first, still very dimly glimpsed outline of a Middle East peace settlement, it has also given the first hints of the costs of failure. None of its participants will be able to avoid responsibility for any failure to build on the foundations they have laid.

From its modest headquarters in the Strand, Town & Country carved out a reputation for itself in the 1980s as a fast-moving, medium-sized society, determined to grow, writes David Barchard.

But it was a reputation that crumbled rapidly when interest rates rose and the housing market went into depression.

Town & Country's historical roots go back to 1848 and the Midlands, but the present society dates from 1975 when it was formed out of a patchwork of mergers of smaller societies.

By 1988, and the height of the housing boom, the society seemed to have achieved its ambition. Its assets had grown from £20m in 1980 to

made possible by the 1986 Building Societies Act.

The commission has, however, policed new activities effectively and prevented societies from becoming over-exploited to them. The losses from diversification are insignificant compared with the provisions societies are making this year to cover the lack of public officials.

But this weekend the commission's HQ was packed. Its investigators had discovered that one of the 20 biggest building societies was on course to make a substantial loss for the year.

Mrs Rosalind Gilmore, the Building Societies Commissioner, knew something had to be done to prevent a crisis of confidence among Town & Country's 222,459 savers who have an estimated £1.65bn invested in the society's accounts. Though T&C's directors had for some time been negotiating a merger with Bank of Ireland, the second-biggest Irish bank, its future was now out of their hands.

On Sunday afternoon, Mr Ian Bell, T&C's managing director, was summoned to Great Marlborough Street, close to Oxford Circus in the centre of London. Working hours are typical of most public officials.

The mortgagors market is littered with casualties. Most have been among the unregulated mortgage lending companies which entered the UK housing finance market during the 1980s housing boom.

Some have already disappeared. Mortgage Express, a rapidly-growing mortgage company of the late 1980s owned by the TSB, was shut down earlier this year. Others are trying hard to exit from the market. About 20 mortgage portfolios, among them that of Canadian Imperial Bank of Commerce, once a star of the mortgage markets, have been up for sale for more than a year.

On Friday this week another former mortgage market star, National Home Loans, will announce heavy losses, perhaps as high as £50m, during 1991.

Mr Adrian Coles of the Council for Mortgage Lenders, blames much of the industry's problems on the sharp and sudden increase in interest rates from 1988. "The rise was unprecedented in its steepness."

The hardest-hit lenders are in the south-east where the fall in the housing market has been most pronounced. These lenders had tried to expand rapidly in the 1980s. The centralised lenders – foreign banks and mortgage companies with no branch networks – which raised funds at market rates from the money markets, were hard hit by the rise in interest rates. Large building societies, in contrast, had more of a cushion, since many of their funds came from savings accounts paying considerably less than market rates.

Some smaller building societies – Walthamstow, Peckham, Town & Country were among the best-known – paid higher interest rates to their depositors, but also charged correspondingly higher rates to their mortgage customers. Inevitably, however, customers unable to borrow mortgages at the cheapest rates tend to be less credit-worthy. When the housing market deteriorated, these customers had difficulty keeping up payments.

Town & Country was undermined

by several other weaknesses. About 70 per cent of its mortgage business came not through its branches but from financial intermediaries such as insurance salesmen. Mortgage business of this sort is about three times as likely to come unstack as mortgages sold through branches, according to Mr John Wrigglesworth, an analyst at UBS Phillips & Drew, the stockbroking firm.

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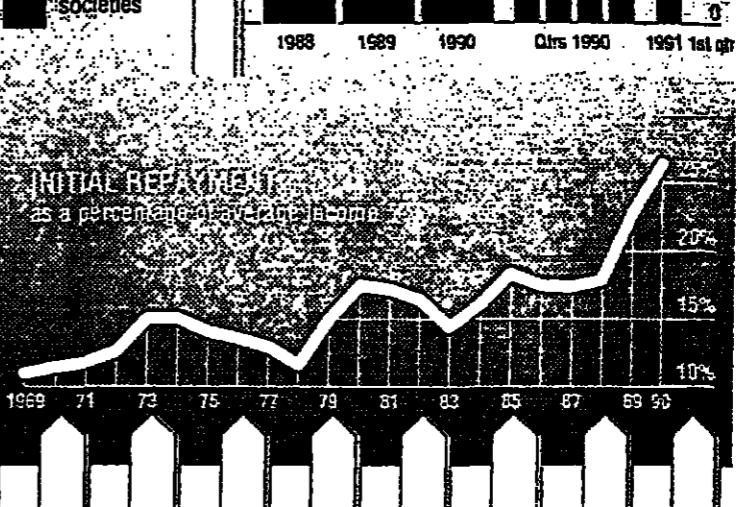
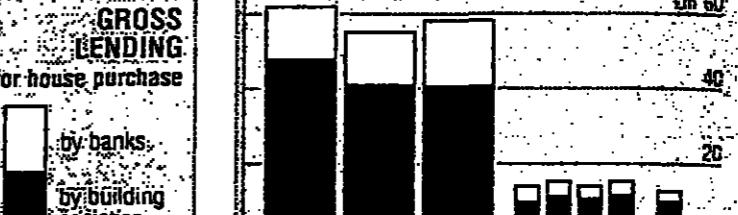
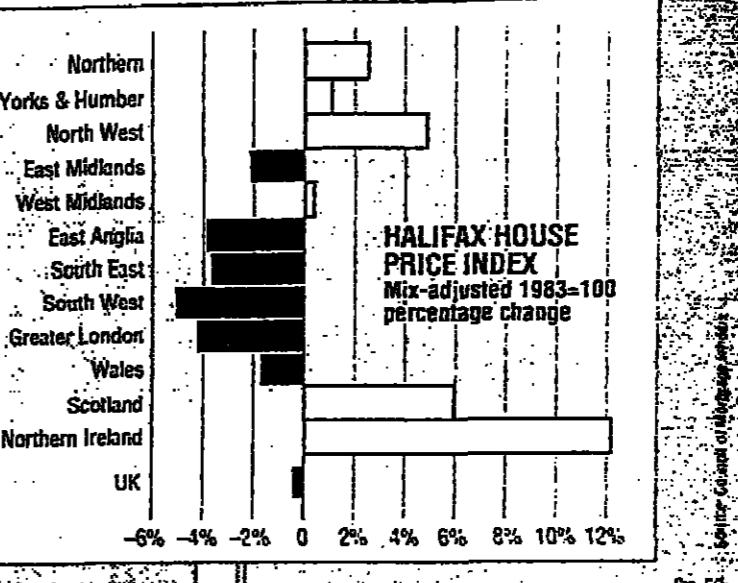
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Town & Country was undermined



their mortgage payments. Most are likely to become repossession cases in due course. In the past these borrowers would have been able to sell their house as soon as they got into difficulties; in the present UK housing market, even distress sales at reduced prices are often impossible.

The large societies remain confident. Halifax made record provisions against bad debts of £123m in the first half of the year, but its profits were still up from £285m in the first half of 1990 to £307m in the first half of 1991.

A similar pattern of improved profits despite increased bad loan provisions is expected from Leeds Permanent, the fifth-largest society, when it announces its 1991 results – the first from any society – on Friday.

It is the future of the smaller building societies which is surrounded by uncertainty. There are now 95 build-

card holders. It also went late into the estate agency business and so avoided losses which plagued bigger societies.

However, when the housing market changed, Town & Country, like its mortgage company rivals, incurred heavy arrears in its portfolio. Its profits tumbled from £36m to £19m in 1990 after it was forced to make provisions of £11m against loan losses.

Though this was only a fraction of its total reserves of £150m, at this point the industry watchdog, the Building Societies Commission, decided to step in.

## A shifting reputation

### OBSERVER

#### Lilley shows up

If Britain's bashful trade minister Peter Lilley is not remembered for anything else, he has ensured himself a footnote in history by being the first trade and industry secretary to put an appearance at a patchwork of mergers of smaller societies.

By 1988, and the height of the housing boom, the society seemed to have achieved its ambition. Its assets had grown from £20m in 1980 to

£1.4bn and it had carved out a place for itself among the top 20 societies by size.

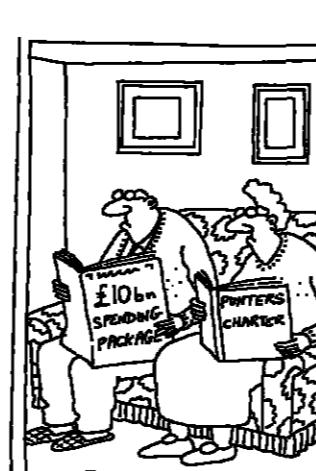
Under Mr Joe Bradley, who left the society in the summer of 1987 to become the general manager of Prudential Property Services, the ill-fated estate agency operation of the Prudential Group, the society tapped the buoyant housing market in London and the south-east.

It was fairly generally known in the building society industry that the quality of Town & Country's mort-

gage business was not always as good as that of some of its competitors, but while interest rates remained low, the society looked as if it had taken a gamble in a rising market and won.

Unlike the larger societies, which were trying to compete with the high street banks, retail banking operations were less important to Town & Country than the need to compete against specialist new mortgage lenders set up by foreign banks and insurance companies.

These new competitors had invaded



Danish company Christian Hansen's Laboratorium.

Xenova, a leading British biotechnology company, seems to be banking on some support from Quebec in their campaign to see off Greentree. The Quebec government, ever keen to be the drum of economic nationalism, is quietly being reminded that a new owner of Ultramar Canada may not have the province's interests as much at heart when it comes to new investment.

There have been 15 UK trade secretaries since the CBI first started its annual shindigs in 1977, and their names are even more forgettable than the long list of CBI presidents and director-generals. But Lilley did his best to get himself remembered by cracking a few jokes at his own expense.

Referring to a recent successful trade mission to Latin America, he quipped: "I might be unknown at home but I am a household name in Venezuela". And, alluding to the rapid turnover in his predecessors, he said he was glad the organisers had taken the "precaution of inviting Michael Heseltine as well, just in case."

While he was well received, however, the odds are against Lilley being called on to address next year's CBI conference, even if Tony Blair wins the election. The turnover in his job is just too high.

#### Deep rooted

Ultramar's circular to shareholders rejecting Lassmo's advances omits one colourful tidbit. Not only are the chief executives of the two companies on opposite sides of a hostile takeover bid, but they also face each other across the deep divide of Canadian history.

Both Lassmo's chairman, Chris Greentree and Ultramar's chief executive Jean Gaulin are Canadian. There, however, the similarity ends. Greentree has his roots in the prairie province of Saskatchewan and spent most of the 70s working for Ranger Oil, the nimble-footed Calgary-based energy group.

One of the lesser-known incidents of the First World War was the great cheese crisis. To be strictly accurate, it was a crisis which never was, thanks to the timely action of the British government and the response by a Danish company at a time when it was feared that Britain's food supply could be cut off by German submarine warfare.

It so happened that, as now, much of the world's cheese was made with the help of an enzyme produced from the stomach of calves – these days it can also be made by genetic engineering – by the

company at a time when it was feared that Britain's food supply could be cut off by German submarine warfare.

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**M**r Slobodan Milosevic, the president of Serbia, will today make one of the most important decisions of his political career: he will have to decide whether to accept a European Community proposal which will transform Yugoslavia into a loose association of independent states.

If he rejects the plan, the EC is prepared to impose sanctions on Serbia and any of the other five republics which side with it. If he accepts, his political credibility among Serbs will plummet. Mr Milosevic is now looking for forces inside and outside the country to keep him in power. His choice is not clear-cut: rejection of the EC plan would also eventually prompt international recognition of Croatia and Slovenia; acceptance could unleash further nationalist forces inside and outside Serbia.

The EC has been unable for the past five months to implement any kind of lasting ceasefire in Yugoslavia. Today's meeting between the presidents of the six republics and Lord Carrington, chairman of the EC-sponsored peace conference, is a last-ditch attempt to forge a settlement.

The plan has several strands. First, it entails imposing sanctions – withdrawing all financial assistance, aid, credits, loans, preferential tariff agreements and most trade with Yugoslavia as a whole, as well as the exclusion of Yugoslavia from the Gatt. Second, it envisages seeking support from the UN for an oil embargo. This would particularly affect Serbia, which depends on the Soviet Union, Romania and China for its oil supplies. Once sanctions were in place against the whole country, economic relations would be progressively renewed with individual republics that accept the EC proposals – leaving Serbia, if it continues to reject them, completely isolated.

This is a scheme of formidable complexity, which will require detailed monitoring mechanisms throughout Yugoslavia. For sanctions to work, full support from the EC, the US, the Soviet Union, all the countries of eastern Europe and Austria is crucial. All provide essential raw materials – for example, West Germany and Austria provide spare parts, while goods and capital for the Yugoslav economy. The EC nations together account for more than 80 per cent of the country's total imports.

Confronted with today's ultimatum, four of the republics – Slovenia, Croatia, Macedonia and Bosnia-Herzegovina – are likely to accept the plan. Even the small southern republic of Montenegro, so long an archi-

Yugoslav republics face stiff sanctions if they do not accept an EC settlement, says Judy Dempsey

## Last hope for a lasting peace

supporter of Serbia, appears to be ready to accept an EC-monitored peace.

The obstacles lie in Serbia. For several months, Mr Milosevic and the federal army fought hard to prevent the breakaway republics of Slovenia and Croatia from gaining international recognition of their independence, declared on June 2.

Mr Milosevic argued that ethnic Serbs, who make up 12 per cent of the 4.5m-strong population of Croatia, would be discriminated against in an independent Croatia. For its part, the federal army wanted to keep the territorial integrity of the Yugoslav federation intact, largely because the army's entire raison d'être are founded on maintaining the federation. But the more Mr Milosevic delayed, the more he attempted to cow Slovenia and later, Croatia into submission, the quicker the federation collapsed and international pressure for recognising Slovenia and Croatia increased. "We will, inevitably, be pushed into recognising these two republics, sooner or later," said one EC official.

An EC decision on recognition could be temporarily postponed if Mr Milosevic does accept the peace plan. But his room for manoeuvre is limited. Whichever way Mr Milosevic turns, he will face formidable opposition. "Milosevic wants to stay in power. He is looking for support from Europe. If he accepts the plan, he will be accused by many Serbs of selling Serbia out to European pressure. If he ignores our threats of sanctions, his position will be even more untenable. Sanctions will eventually break the back of the Serbian economy and his power base," added the EC official.

Even without the imposition of sanctions, the violence that has wracked the country has taken its toll. It takes several hours to queue for petrol in Belgrade, the federal and Serbian capital. Large sections of industry are at a standstill, with production down by more than 35 per cent this year. The printing of money to pay workers, army reservists, and the Serb-dominated federal army, in the northern province of Voj-



is pushing up inflation, now running at more than 500 per cent a year.

"Sooner or later, the workers will take to the streets," one western banker said. "However, we must not underestimate the anti-Europe feeling in Serbia. Serbs might rally around Milosevic and make them their anti-hero."

The problem for EC monitors in Yugoslavia and for their col-

vodina. The real casualty figures are kept secret.

Entire towns and villages throughout Slavonia, in eastern Croatia, have been flattened. More than 100,000 refugees – Croats and Serbs – have sought safety in Zagreb, the capital of Croatia, in Serbia, and in neighbouring Hungary and Austria. The Slavonian city of Vukovar has been under siege for more than 70 days. The medieval city of Dubrovnik was bombed for the past month.

This catalogue of violence and destruction has snuffed out the voices of moderation. Serb and Croat paramilitary units are acting independently, outside any central control in Croatia. Local commanders in the Serb-dominated federal army, sensing its days are numbered, are launching what appears to be their final offensive against Croatia. The republic is searching with a desire for revenge. In Serbia, many young men have gone into hiding or abroad to dodge the compulsory call-up.

"I wonder if the EC has any idea about the depth of hatred and revenge between Serbs and Croats. It will be almost impossible for Croats and Serbs to live together again," a Croat sociologist said.

"The EC and the US kept turning a blind eye to Milosevic. The longer he stayed in

power, the more he radicalised almost every ethnic group in the country. The EC must not appease Milosevic," he added.

The EC failed to grasp the magnitude of Mr Milosevic's goals when he set out last Easter to realise his grand scheme: to create a greater Serbia out of Croatia and Bosnia. Backed by the federal army, he encouraged the emergence of Serb nationalists in Croatia and in Bosnia. Today, he no longer controls the forces he let loose. Mr Milosevic, a dentist who is head of the Serb community in the self-proclaimed region of Krajina, south-west Croatia, is determined not to live in an independent Croatia; while Mr Radovan Karadzic, psychiatrist who heads the Serbian community in Bosnia, last week came close to saying Mr Milosevic would be a traitor if he accepted the EC peace plan.

Thus, if Mr Milosevic bows to economic pressure from The Hague, the sigh of relief among EC officials could be followed by a sharp intake of breath: the EC could have to confront even more zealous Serb leaders than Mr Milosevic. That is why today's decision may not prove final, either for Mr Milosevic, or the EC.

To accept the EC ultimatum, and to survive politically, Mr Milosevic will have to seek assurances from the EC that the rights of the Serbs outside Serbia will be protected. "He has to be able to sell this plan to the Serbs when he goes home," an EC monitor said.

He may find that difficult. "In all honesty, I doubt if Mr Babic [head of the Serbs in Croatia] will settle for this EC plan," a senior Bosnian official said. "Nor do I think that Milosevic will be able to rein in the nationalist Serbs in Croatia and Bosnia. Moreover, if the EC also demands rights for the ethnic Albanians in Kosovo, this will infuriate many Serbs in Serbia itself."

An EC monitor in Croatia yesterday added his doubts about the success of the EC peace plan, and of the proposed sanctions. "If Serb-inhabited enclaves in Bosnia or Croatia reject the plan, but Milosevic goes along with it, will the EC then slap sanctions onto the whole of Croatia and Bosnia?"

Since June, several thousand people – unofficial estimates suggest as many as 5,000 – have died in the fighting in Croatia. Serb doctors say the federal army, instead of bringing its dead to the morgues and Serbs to live together again," a Croat sociologist said.

"The EC and the US kept turning a blind eye to Milosevic. The longer he stayed in

classes. Nor does reform depend upon hung parliaments, sudden conversions to true democracy of entire political parties, backbencher altruism, or any other unlikely story. Give Scotland an assembly, the Bank of England its head and Brussels an enlarged competence, and you have revolutionised the Westminster constitution.

The question is, how? This was discussed in Manchester at a weekend convention organised by the pressure group "Charter 88" and The Independent newspaper. The meeting had a good turnout

– nearly 1,000 people in a full hall on the afternoon Austral

ian beat England to take the

rugby crown. Its platform included the wacky idea of a

form of Mr Tony Benn's Lib-

eral Democracy. Influential

Kinnockites like Ms Patricia

Hewitt, Mr Ferdinand Mount,

a former head of Mrs Mar-

gar Thatcher's policy unit;

and, from the free-market

Institute of Economic Affairs,

Mr Frank Vibert.

There could be no consensus between people coming from such different ideological backgrounds, yet the sense of the meeting was that the locus of government power should be moved from its present base – a ramshackle collection of historic conventions – and codified into a new fundamental law. The constitution, rather than the Crown, or parliament, or history, would be the guarantor of a political level playing field. Europeans and Americans think like that. Most British politicians do not, or will not.

The Conservative party, which should be working to strengthen individual political rights, is almost wholly preoccupied with the preservation of its own power, which is one reason why it deserves to lose it. The Labour party is a more complicated story. Pressure groups such as Charter 88 and the Labour Campaign for Electoral Reform have created a groundswell of opinion in favour of a whole menu of constitutional change. The party leaders have responded by agreeing to some items and by leaving an open mind to others, while steering clear of anything that might seriously limit the power of a Labour prime minister to sit on the throne of Britain's elective dictatorship.

To true democrats, it is a confidence trick.

Roy Hattersley, is unashamed of this. He argues that constitutional reform is fine if it promotes his version of socialism. "Socialists cannot vote for continuity until a socialist society has been established," he argued in last week's *New Statesman & Society*. Mr Hattersley is probably the best single reason for not trusting Labour's claim to have become the party of constitutional reform – and therefore for not trusting Labour.

The Tories reject everything, even a freedom of information law, for which a draft bill was published by campaign group "Charter 88". What do they have to hide? It would be easier to respect the Conservatives' thought processes if, individuals like Mr Mount apart, they showed the slightest sign of understanding the nature of political liberty, and the constitutional measures necessary to reinforce it.

**Joe Rogaly**

## A Tory vacuum



Yes, we will have an independent central bank, even if it is a European model. Yes, Scotland will be given some kind of home rule. Yes, the British parliament will gradually be reduced to the status of a regional assembly within a strengthened European community.

The way things look today, these three important constitutional changes seem to be inevitable, whoever wins the next election, and whether or not agreements on political, economic and monetary union are signed at Maastricht next month. Let me explain.

First, the bank. Neither Mr Norman Lamont, the chancellor, nor Mr John Smith, his Labour shadow, favours an independent Bank of England.

Yet the current draft treaty on economic and monetary union, of which both sides approve, will give a huge impetus to the argument for independence for the British central bank, whether or not the bank turns out to be the springstone towards a Eurobond. As for a Eurobond, a period of Whitehall delay before signing on to a single currency (if there is one) would be just that – a delay.

Next, Scotland. If Labour wins, it will legislate for a Scottish parliament with its own tax-raising powers. If the Conservatives win on a low overall majority, which is the best they can hope for, they will have only three or four Scottish MPs left. The polls suggest that they will lose Kincardine & Deeside to the Liberals on Thursday. That would bring them down to nine out of 72 Scottish representatives. England cannot indefinitely rule Scotland against its expressed will. Some of the Tories know this in their hearts; it is a fair bet that they will release Scotland when the general election is over, at the price of reducing the number of Scottish MPs at Westminster.

Finally, Europe. The volume of directives emanating from Brussels is likely to keep on expanding. This will be true whether or not we agree to a new political union treaty this year. Anyhow, no agreement in 1991 does not pre-

clude one in 1992 or later.

Whatever its merits,

any such treaty will

mean one thing:

more Brussels

## LETTERS

### Manufacturers' real position

From Mr Andrew Sentance.

Sir, In describing (Letters, October 28) the UK's recent manufacturing performance as "dismal", John Wells compares manufacturing output at the peak of a previous economic cycle (1979) with its level in the current trough. He must surely recognise that this says very little about the underlying trend. It simply reflects excessive volatility of the economic cycle with which UK manufacturers contended in the 1970s and 1980s.

To gain an impression of the underlying position, the CBI manufacturing advisory group report, "Competing with the world's best", compares UK manufacturing performance with other leading industrialised countries. Over the decade 1980-1990, UK output growth was more rapid than that in France and Italy and in line with West Germany. UK manufacturing growth was outpaced, nevertheless, by Japan and the US. However, the growth of manufacturing productivity over the same period exceeded all other major countries, matching productivity growth in Japan.

While this is no ground for complacency, it represents a remarkable turnaround from the late 1970s. UK manufacturing output declined between 1975 and 1980 by 1 per cent per annum, when other major economies achieved growth of 3 to 7 per cent. Many of John Wells' figures reflect the legacy of this period – and the decades which preceded it – from which UK manufacturing is only now recovering.

Andrew Sentance,  
director of economic affairs,  
CBI Centre Point,  
103 New Oxford Street, London

### Shareholders must show the will to be effective

From Mr Donald B Butcher.

Sir, You continue to devote generous space to the topic of corporate governance. Lord Ezra's letter (October 31) was a further notable contribution. One of his points was that the "companies acts are noticeably deficient in any reference to the functions of directors".

I am a shareholder in Ultragrain trying with some difficulty to maintain my belief that private shareholders are actually rather important building blocks in the democratic process. Here we have the directors of a plc whose main function evidently was to lose money hand over fist. They paid themselves £2m in aggregate in the last reported year – to say nothing of the highest rewarded plc boards. This is a scandalous waste of shareholders' money.

Right now the private shareholders of Ultragrain have to find a way of making their views effective. Can we hope that Count Alexei Orloff is a shareholder and will wish to come forward with a set of spurs riding to the rescue...?

Donald B Butcher,  
13 Burgh Heath Road,  
Epsom, Surrey

### Sugar quota needs no increase

From Mr Paul J Mirskey.

Sir, We must take issue with David Richardson's case for an increased UK beet sugar quota (Commodities, October 29).

UK beet production from the A-B quota and output of the two UK cane refineries which, under the Lome Convention, import and refine cane sugar from developing, mainly Commonwealth, countries are equal to UK consumption.

The UK food processing industry, in addition to buying sugar from UK beet and cane sources, imports over 125,000 tonnes per year from the EC. There is capital invested in the infrastructure for some of these imports and UK sugar buyers have always wanted to maintain a third source of supply for reasons of security and price competition. As a result there is a large annual surplus of sugar in the UK which must be exported, and is available to

meet any increased UK needs.

Tate & Lyle Sugars would be delighted to meet any increased domestic demand by reducing its exports.

There is no justification for an increase in total beet quota from the Community or any individual country. Any increase would cause the EC to fail to make the greatest use of the opportunity of the up-coming sugar regime review to deal with the large surplus of community sugar overhanging the world market.

Paul J Mirskey,  
managing director,  
Tate & Lyle Sugars,  
Enterprise House,  
45 Homesdale Road,  
Bromley, Kent

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### Value of a no-strike clause

From Mr Simon Milner.

Sir, David Goodhart rightly points out that one of the most interesting aspects of the new single-union deal at Toyota is the lack of a no-strike clause ("Single union agreement comes of age", November 1). He is wrong, however, to state that "technically there can be no such thing in British employment law". These clauses may not be legally enforceable but then no UK collective agreement (at the moment) is contractual in any legal sense. This does not render their contents bogus. If we are being pedantic, most collective agreement clauses do not technically exist in employment law.

A more interesting question is whether or not the absence of a no-strike clause indicates that the Toyota deal is more "union-friendly" than the Nissan agreement, as Goodhart argues. It is equally plausible to argue that a no-strike clause would be a waste of paper by Toyota management. Does anyone seriously expect that the lack of a no-strike clause will mean that a stoppage is more likely at Toyota than Nissan? Simon Milner,  
Centre for Economic  
Performance,  
London School of Economics,  
Houghton Street, London WC1

### Security picture

From Mr Charles Kennedy.

Sir, In Mr Barchard's fine article on the dangers of cash cards and passbooks (Finance & The Family, November 2) he highlights situations where thieves use stolen cards in banks and building societies to obtain large sums of money.

Surely, the answer to these problems is for us all to have our picture on our passbooks and, hopefully, on credit cards as well. Indeed, a national identity card is now almost essential as well. An international driving licence requires a picture; is a pass-book less important?

Charles Kennedy,  
West Lodge,  
Clayton,  
St Andrews,  
Fife KY16 9YE

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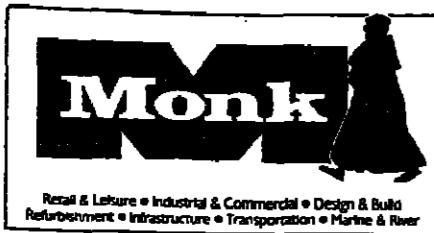
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# FINANCIAL TIMES

Tuesday November 5 1991

Huge protest against government economic policies marred by 19 deaths

## Millions join black S African strike

By Patti Waldmeir in Johannesburg

MILLIONS OF black South Africans staged what trade unions said was the largest strike in the country's history yesterday to demand a greater say in economic policy-making and to protest at the imposition of a 10 per cent value-added tax.

The first day of the two-day strike was marred by the deaths of 15 miners at Anglo American's President Steyn gold mine in the Orange Free State. Four other violent deaths were reported.

The Congress of South African Trade Unions (Cosatu), the largest union federation, said 3m-4m people stayed away from work - 70-80 per cent of the industrial workforce - but this could not be independently confirmed.

The South African Chamber of Business, the employers' organisation, said support for the strike in main industrial areas such as the Witwatersrand, the eastern Cape and Durban, reached 80-100 per cent. Cosatu cited 60-90 per cent support in the mines. Motor industry production halved.

The morning rush-hour in Soweto, the country's largest black township, was quiet as most minibus taxis stayed off the streets. Trains were said to be running 85 per cent empty. The only sign of activity was from children attending school. Cosatu said that 90 per cent of students sat their school leaving exams after being told they should not observe the strike.

The strike, mounted by Cosatu and the African National

Congress, is viewed as a test of strength between the Pretoria government and the anti-apartheid opposition, prior to planned talks on a new constitution. It was also supported by the radical Pan Africanist Congress and its affiliated trade union, the National Congress of Trade Unions (Nactu).

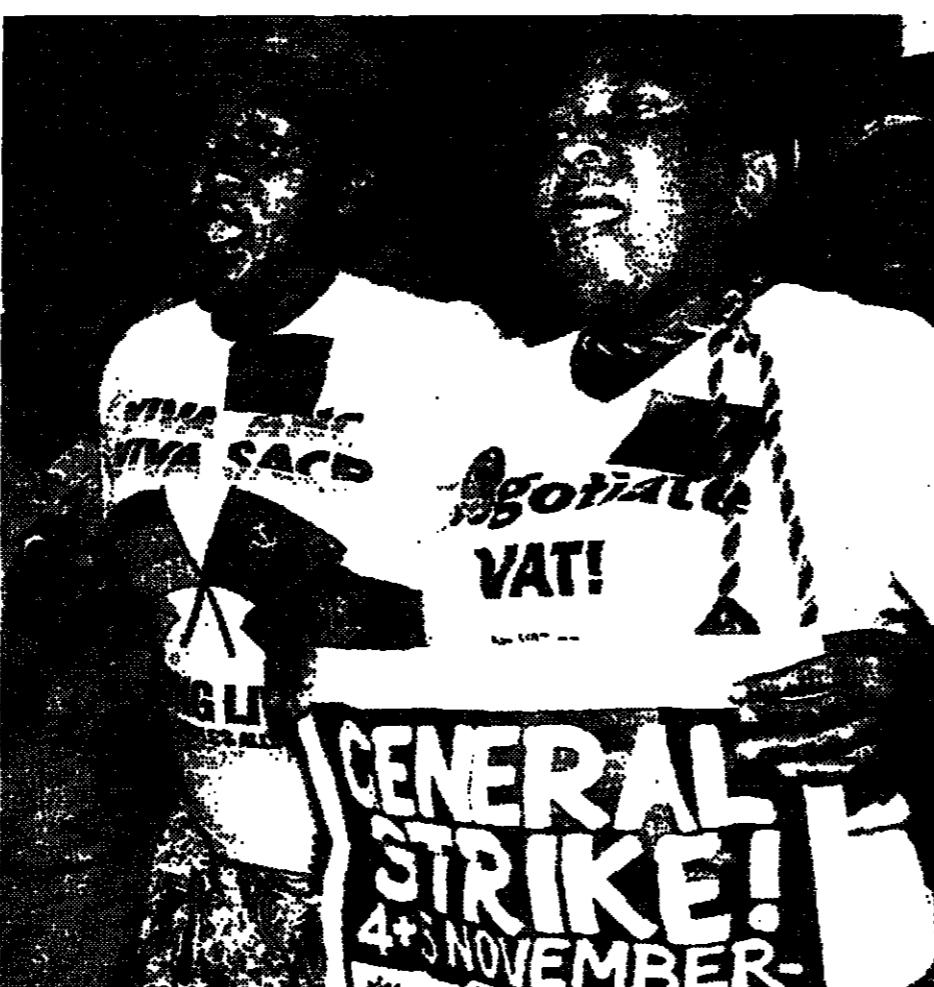
Mr Jay Naidoo, Cosatu general secretary, said the strike was a "devastating vote of no confidence" in the white government. He demanded that the government enter immediate negotiations with the trade unions, the ANC and other anti-apartheid groups on economic policy, threatening further mass action.

Mr Naidoo said anti-apartheid groups had won an "overwhelming vote of support" in what was "almost a referendum".

The true level of support, however, is difficult to gauge, as many workers said they were prevented from going to work because of lack of transport, or because they feared retribution from activists if they broke the strike.

Cosatu and the ANC are anxious to demonstrate their popular support as preparations continue for a multi-party conference charged with drawing up principles for a new constitution, and agreeing arrangements to govern South Africa in the transition.

There are tentative plans to hold the first session of the conference by the end of this month, though many disputes remain unresolved between the main participants.



Protesting: two women join the demonstrations against the imposition of the new tax

## EC agrees sanctions for Yugoslavia

By David Gardner in Brussels and Laura Silber in Belgrade

EUROPEAN Community foreign ministers last night agreed to impose a tough package of sanctions on the whole of Yugoslavia if the republic of Serbia refuses to accept the EC peace proposals.

The measures, which will be presented to Yugoslavia's leaders in The Hague today, are seen by EC officials as the last attempt to forge any lasting settlement on the country's worst political crisis since the second world war.

The possible sanctions include the suspension of the EC's trade and cooperation agreement with Yugoslavia and the exclusion of Yugoslavia from the General Agreement on Tariffs and Trade (GATT). In addition, the EC wants the UN Security Council to institute a comprehensive oil embargo.

Only UN action could make such an embargo effective as Yugoslavia receives most of its oil from the Soviet Union,

China and Romania.

The aim of the sanctions is to isolate Serbia. However, trade and economic links could be renewed with those republics who support the EC peace plan.

The proposed sanctions follow many attempts by Lord Carrington, the former UK foreign secretary, and chairman of the peace conference on Yugoslavia, to implement ceasefires in the breakaway republic of Croatia.

Fighting between Croats, and Serbs, who are backed by the Serb-dominated federal army, started after Croatia declared its independence on June 25. Since then, several thousand people have been killed.

But Mr Slobodan Milosevic, the president of Serbia, repeatedly refused to bow to EC pressure, insisting instead that the 600,000-strong ethnic Serb community in Croatia should be given their own autonomy in

an independent Croatia.

The EC proposals were unveiled following a weekend of heavy fighting throughout Croatia. The city of Vukovar, in eastern Croatia, and the medieval city of Dubrovnik, on the Adriatic coast, came under repeated bombardment from the federal army.

Mr Milosevic refused to accept the EC's proposals, which ultimately allow for a loose confederation of sovereign republics to replace the now defunct Yugoslav state, foreign ministers of the Twelve

are set to vote through this package on Friday night in Rome, at the Nato summit. Neutral Ireland will be attending the Rome summit as an observer, making the Twelve a quorate.

In Serbia, the ruling socialist party said the federal army would not withdraw from the Serb-inhabited areas in Krajina, south-western Croatia until an international monitor force

Last hope for peace, Page 19

## German life in the fast lane comes to a halt

By Quentin Peel in Bonn

THE EXPLOSIVE combination of newly acquired west German leisure habits, and hopelessly inadequate east German roads, caused a monumental 70km traffic jam on the Nuremberg-Berlin motorway at the weekend.

The extraordinary snarl-up over the former inner-German border between Bavaria and Thuringia left thousands of motorists at a virtual standstill for up to 18 hours. Police cumbled the lines of stationary cars had to wake up sleeping drivers when their turn came to move a few metres on.

No one would confirm that the traffic jam was the worst in recent German history, though no one could remember a worse one. It precipitated a string of concertina crashes, and extraordinary demonstrations of dangerous driving by increasingly frustrated motorists.

West German reports of the motorway nightmare smugly blamed most of the accidents on east German drivers (that was where they were heading), and the German press reported with obvious horror that two vehicles were found to be neither licensed nor insured.

The immediate cause of the jam, which only cleared yesterday lunchtime according to police, was a minor traffic accident and huge numbers of eastern German drivers returning from a long holiday weekend.

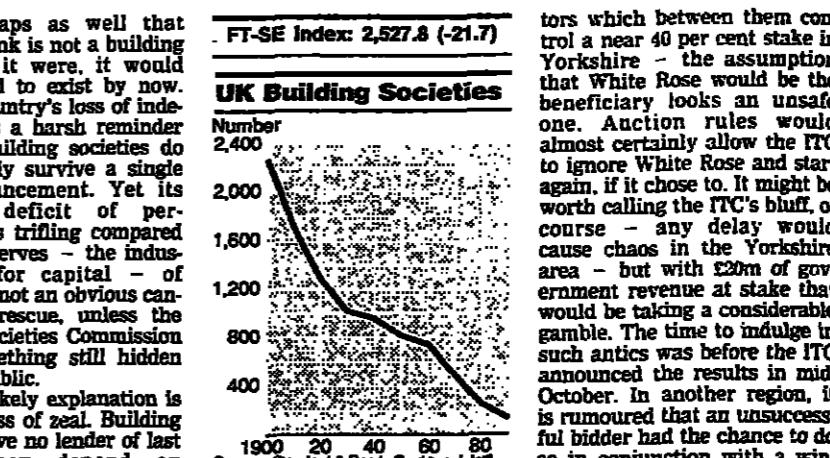
But behind the chaos lies the desperate condition of east German roads (narrow, potholed, and permanently under repair), a surge of new owners, the fatal attraction of some tourist resorts, and the rigid observance of weekend holidays.

The much-vaunted western German autobahn system is reaching virtual saturation on Friday afternoons and Sunday evenings, undermining even the most dedicated Teutonic driver's determination to scatter all the opposition at a steady 200km an hour. For the first time in living memory, proposals to introduce speed limits on the autobahns are being taken seriously in several Social Democrat states and cities.

According to Ifo, the Munich-based economic institute, at least half the 48,000 kilometres of roads in the east need complete repair or replacement. Total cost of transport infrastructure spending required is put at DM200bn, to bring the system up to western standards.

It is perhaps as well that Midland Bank is not a building society. If it were, it would have ceased to exist by now. Town & Country's loss of independence is a harsh reminder that the building societies do not normally survive a single loss announcement. Yet its expected deficit of perhaps £10m is trifling compared with its reserves - the industry term for capital - of £250m. It is not an obvious candidate for rescue, unless the Building Societies Commission knows something still hidden from the public.

A more likely explanation is



the Japanese discount rate is expected, the dollar fell yesterday against the yen. Sterling, where no move is expected in either direction, held its own against the D-Mark.

What the dollar's behaviour means for other markets is debatable. The US long bond yield looks to be headed back up above 8 per cent, on the basis of tax cut rumours and perhaps a faint feeling that in cutting the discount rate again, the Federal Reserve may be taking a chance on inflation. As for equities, currency depreciation is plainly useful for exports. On the basis of a reasonable earnings outlook, this year's multiple is getting close to 20. All that, while the bond/equity yield ratio is being further stretched. Wall Street's Indian rope trick looks less sustainable by the day.

Ultramar shareholders are not much wiser after yesterday's defence document, if only because the company is conspicuously keeping its power dry. In the absence of an asset valuation, profit forecast and dividend policy, Lassco can continue to press its accusation of strategic mismanagement while avoiding the count charge that it bid seriously undervalued Ultramar's assets. Meanwhile, Ultramar is playing a waiting game. Given its recent weakness on dividends, for instance, that is understandable.

Most of Ultramar's darts against its opponent fail to stick. The thrust of the defence is that the company has a coherent business, but has failed to communicate with shareholders. Investors are told they would be making a mistake if they sell at a point in the industry cycle when Ultramar is uniquely vulnerable. But that clearly depends on how much they are offered. Granted, Lassco paper might not be the ideal currency, but it gives shareholders the option of fresh management.

There was a novel hint, not in the defence document, that Ultramar might look to alliances with producers to protect its downstream operations from swings in the oil price. This would seem rather to undermine the case for its existing portfolio of assets. Ultramar has so far offered little proof of the benefits it has derived from owning refineries as well as oil wells. But neither has it ruled out a voluntary demerger. It has simply pointed to tax and structural obstacles. It still looks as if it will take a further offer to draw out the central issues.

**White Rose Television**

White Rose Television - runner-up for the Yorkshire franchise in last month's all-or-nothing TV auctions - has caused a few red faces. But its mischievous plan to win over shareholders of the successful bidder, the incumbent licence holder Yorkshire Television, can hardly be taken seriously.

**Dollar**

On the face of it, the ruse looks clever. Thanks to the sealed bidding system, Yorkshire offered £20m a year more than White Rose, the only other competitor to pass the Independent Television Commission's fabled quality threshold. What could be simpler than suggesting to Yorkshire's owners that they formally reject the franchise, accept a free stake in White Rose and sit back as profits are siphoned off into dividends rather than the Treasury's coffers?

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## Gorbachev warns Russia not to go it alone

By John Lloyd in Moscow

PRESIDENT Mikhail Gorbachev said yesterday his country was now "peering into the abyss" and he warned Mr Boris Yeltsin, the Russian leader, of the dangers of his republic "going it alone".

Mr Gorbachev advanced a wellel but unmistakable criticism of Mr Yeltsin, the first such criticism since Mr Yeltsin humbled the Soviet leader after the August putsch.

Speaking at a meeting of the State Council, which brings together leaders of the 12 Soviet republics, Mr Gorbachev said the trust which the people had reposed in their leaders after the coup - most of all, though he did not say so, in Mr Yeltsin - had been betrayed by tardiness in launching reforms. The failed coup raised hopes of quick reform, but

called for an end to efforts to conduct reform on the union level, and for Russia to create its own monetary and banking structures, treating the other republics as foreign countries.

Mr Yeltsin, who last week first said he would, then said he would not, create a Russian central bank printing its own money, blamed Mr Gorbachev for demanding that the USSR State Bank print Rs30bn to cover the deficit in the state budget. The teething between them to preserve the union, made after the failed coup, which had been the guarantee - especially for foreign creditors - of a measure of stability in an increasingly fraught society.

Mr Andrei Grachev, the

President spokesman, yesterday announced that three more republics - the Ukraine, Moldova and Azerbaijan - would sign the economic treaty, leaving only Georgia outside.

However, this came after earlier reports that Mr Vitaly Fokin, the Ukrainian prime minister, had denounced the economic treaty - and that Mr Grigory Yavlinsky, the economic co-ordinator at the Soviet level, had warned that those eight republics which had signed in many cases believed it could not work.

The prevailing tide of both opinions and actions at the republican level still runs strongly away from the centre - with separate currencies being planned, separate armies and customs services being formed.

Mr Gorbachev, who

had rediscovered the middle class. Their cause was boosted last weekend when the Rev Jesse Jackson announced that he would not run in 1992. Mr Jackson, who wears spectacles when he speaks these days and has developed a middle-aged paunch, insists the fire has not left his belly. He may well run in 1992, but his withdrawal has two immediate effects on the Democratic race for the nomination.

First, it opens a pool of votes which could prove useful in the early primaries. One assumption is that they will go

to Governor Douglas Wilder of Virginia because he is black; but Mr Wilder is a self-styled conservative tax-cutter who is no friend of Mr Jackson.

Equally, Mr Jackson's supporters may either stay home or vote for Senator Harry and Governor Mario Cuomo of New York, should he finally decide to run.

Second, Mr Jackson's withdrawal reduces the likelihood of a protracted race ending up with the Democratic nominee paying excessive attention to the Jackson constituency of liberals and minorities. This happened to Mr Walter Mondale and Mr Michael Dukakis in 1984 and 1988; and it hurt their appeal to white, middle-class suburban voters who are vital in presidential elections.

A win in Pennsylvania will not bridge the gap that has opened up between Democratic liberalism and the majority of the US electorate on the issues of tax, race and civil rights.

Nor will a pledge to bring health care to ordinary Americans, not least because the Democrats have yet to present a coherent case on how to pay for it. However, it would suggest that Mr Bush is, if not beaten, at least vulnerable.

What is striking is how the Democrats, long concerned to

## Pennsylvania vote promises Bush his 'worst week'

Continued from Page 1

Washington establishment.

Some commentators believe

this is the message which a future Democratic presidential nominee must take to the people in 1992 in order to stand a chance of beating Mr Bush. Already some of the current candidates - notably Governor Bill Clinton of Arkansas, Senator Bob Kerrey of Nebraska and Senator Tom Harkin of Iowa - are experimenting with the "insurgent outsider" theme.

What is striking is how the

Democrats, long concerned to protect the rights of minorities, have rediscovered the middle class. Their cause was boosted last weekend when the Rev Jesse Jackson announced that he would not run in 1992. Mr Jackson, who wears spectacles when he speaks these days and has developed a middle-aged paunch, insists the fire has not left his belly. He may well run in 1992, but his withdrawal has two immediate effects on the Democratic race for the nomination.

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# FINANCIAL TIMES COMPANIES & MARKETS

Tuesday November 5 1991

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## INSIDE

### Blue Circle buys radiator group

Blue Circle Industries, the UK cement group, has diversified further with the £18.7m (\$33m) purchase of Sweden's largest radiator producer. The acquisition follows its strategy of expanding in Europe, particularly in the bathrooms and heating products sectors. It claims it will now be the third largest radiator supplier in Europe. Page 28

### Pace of Korean life slows

The recent exponential growth of the Korean life insurance market is set to slow, following a doubling of total written premiums in two years. At the root of the slowdown is fierce competition spawned by government policies of financial liberalisation. Yet despite the competitive pressures buffeting the sector, the Korean insurance market still offers huge potential. Page 23

### Buddy, can you spare £7,000



Recessions should be boom times for executive outplacement specialists, who help sacked or redundant employees find new jobs. But as the UK outplacement company Sanders and Sidney - which charges £7,000 (\$12,400) per executive - points out, very little business comes from companies that are in financial crisis. Andrew Bolger looks at Sanders' experience of spending its way out of the current recession. Page 28

### Punjab farmers dig in

Punjab makes the largest contribution to Pakistan's agricultural sector. Not surprisingly, therefore, attempts by the federal government to reduce subsidies in the agriculture sector have found little favour in the province. The local assembly, in response to its strong farmers' lobby, is demanding new commitments of financial assistance to farmers, and higher crop prices to match international rates. Page 29

### No privatisation without tears

Eastern Europeans - even the most financially-developed Hungarians - have discovered that there is no such thing as privatisation without tears. Last week's cancellation of the flotation of the Danubius hotel chain was prompted by the removal of important tax concessions. As auditors probe the inner secrets of privatisation candidates, many unpleasanties have been unearthed. Page 27

### GT Venture buys portfolio

GT Venture Management, a UK fund management group which specialises in buying unwanted venture capital portfolios from institutional investors, is to acquire the venture portfolio of a large Canadian pension fund. GT is buying the venture investments of the Ontario Municipal Employees' Retirement Scheme. Page 28

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### Chief price changes yesterday

FRANKFURT (DM)		Caraco	Char. Manhattan	51s	-14
AB Int & Vrd	760	-20	12	1812	-14
Albara	625	-12	15	1022	-14
Calisto	925	-15	13	1222	-14
Lydgate	357	-7	PARIS (FFP)	202	-14
Porsche	635	-13	Rises	13	-14
Rhombal Bel	320	-8	Stoc Hollister	709	+24
NEW YORK (\$)					
Acme					
Accor	710	-20			
Lockheed	451	+1	Gal Lafayette	1431	-64
Falls					
Imre de France	928	-24			
Autodesk	37	-45	Interdec	745	-34
Ban America	40	-15	Lafarge Cappo	323	-55
Tokyo closed.					

LONDON (Pence)		Caraco	Char. Manhattan	51s	-14
Rises					
Orion	15	+ 5	Gen Accident	400	-14
David Norman	75	+ 13	Globe	755	-16
Potech	139	+ 13	Haemocell	183	-12
Pelican	37	+ 3	Latex	248	-13
Protech Int'l	162	+ 19	RHSE	247	-7
Poly	92	+ 12	Royal	58	-8
Scotley	267	+ 9	Royal Insu	287	-11
Falls					
British Telecom	354	-72	Tiphook	515	-16
Capital Radio	197	-11	Vestone	370	-12
Dowry	174	-7	Wood (SW)	56	-10
First Natl Fin	41	-7			

## FINANCIAL TIMES

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## Oftel raises spectre of BT price review

By Hugo Dixon and Roland Rudd in London

OFTEL, the UK telecommunications regulator, will publish a consultative document on BT's prices in January, only a month after the government's sale of a 55% (\$8.6bn) stake in the company.

News of the document's timing, revealed in a statement yesterday, angered large investors who are concerned that they could buy shares only to find that BT's prices and profits are then subjected to tighter regulation. Institutional shareholders described the timing as "appalling", "wrong" and "unsatisfactory".

Mr Patrick Wellington, a stockbroker at County NatWest, asked: "If Oftel can put out a consultative document in January, why can't it put out one in late November?"

Investors said the threat of a price review would overhang the sale without them knowing its

exact shape. The document's timing is earlier than expected.

Sir Bryan Carsberg, Oftel's director general, also said in yesterday's statement that he had not decided whether to refer BT's prices to the Monopolies and Mergers Commission. A senior Oftel official recently said that BT would probably be referred to the MMC.

Sir Bryan said: "I would not wish to come to any conclusion about a new price control before listening to the views and comments that will be expressed during the consultative process."

"In these circumstances, any belief Oftel's statement was "helpful" because it has clarified the procedures which will be adopted during next year's price review.

Sir Bryan said that a new price control, due to come into effect in July 1993, could either be agreed with BT or imposed on it following an MMC reference.

Oftel said work had already begun on the document but not on "the guts of it". A spokesman said that the purpose of price control was to provide a "tough

regime" for BT. To say more now would make a "nonsense" of the consultative process.

BT's share price fell 5p to 359p in response to further uncertainty about regulation, continuing a steep slide from a peak of 423p a month ago.

The government's stockbrokers - led by S.G. Warburg - are considering withdrawing their profit estimates for BT following the publication of lower-than-expected earnings last week. The brokers are not legally allowed to change their forecasts.

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## Nissan to buy its French importer

By William Dawkins in Paris

THE FRENCH Government yesterday gave approval for Nissan Motor, the leading Japanese car group in Europe, to buy its French importer and distributor for FFr361m (\$14.5m).

The group's chief executive, Mr Jean Gaulin, said: "We are considering withdrawing their profit estimates for BT following the publication of lower-than-expected earnings last week. The brokers are not legally allowed to change their forecasts.

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## INTERNATIONAL COMPANIES AND FINANCE

## German banks upset by state's reform proposals

By David Waller in Frankfurt

GERMAN BANKS yesterday expressed concern about the Bonn government's latest proposal for reform of their capitalization requirements. Bonn has made concessions on the treatment of unrealised gains but has toughened up the definition of what constitutes "core capital", a key measure of bank strength.

The banks, the government and the Bundesbank have been locked in negotiations for some years over the way in which German banking law should be modified to reflect EC legislation which must be enforced by 1993. The deadlock seems set to continue despite elements of compromise in the legislators' latest position.

German banks have sizeable portfolios of unquoted investments and have long argued that unrealised gains should be counted towards the definition of capital. Germany's regulators have traditionally been opposed to this, but last week

they changed their minds.

It is understood that the Finance Ministry is prepared to allow banks to include a proportion of unrealised gains as "Tier 1" capital, that is if they are allowed to take advantage of the rules allowing them to recognise some of the value locked in unrealised gains.

"Tier 2" capital, which in Germany has up to now comprised items such as subordinated bonds and participation certificates rather than straightforward equity which counts as "Tier 1".

However, Bonn is insisting that banks cannot count unrealised gains unless their Tier 1 or core capital - which includes issued shares, share premium account and retained earnings - amounts to 5 per cent of what is known as "risk-weighted assets" (RWA) according to the EC Own Funds and Solvency Ratio Directives.

The minimum requirement for Tier 1 capital under the directives is 4 per cent of RWA. Bankers complained yesterday that the new proposals made it, in effect, mandatory for Ger-

many banks to have 5 per cent

Tier 1, that is if they are allowed to take advantage of the rules allowing them to recognise some of the value locked in unrealised gains.

"This development is not positive for us," said a spokesman for the Federation of German Bankers yesterday. "We believe that a 5 per cent requirement would put us at a competitive disadvantage to other banks in the EC which only comply with the 4 per cent minimum."

The proposed rules discriminate against German banks," said Mr Peter Pletsch of Commerzbank, Germany's third largest bank. "German banks ought to be subject to the same conditions as their competitors."

The Finance Ministry would not comment on the proposals yesterday, and commentators were stressing that the leaked plans were far from the last word on this subject.

## Jardine Insurance Brokers float three times subscribed

By Richard Lapper

INVESTORS have responded positively to the flotation of Jardine Insurance Brokers, over-subscribing the offer by more than three times.

Jardine Matheson, the Hong Kong-based trading group, which will retain a majority interest in JIB, sold off 32.3 per cent of its insurance broking subsidiary.

The shares are expected to open at a premium to the offer price of 165p when dealing begins on Thursday.

The shares are relatively cheap compared to the rest of the sector, said one analyst. "A 10 per cent premium is not out of bounds."

Robert Fleming, the merchant banker which advised JIB on the deal, received applications for 71.5m shares, but only 16.5m shares are on offer to the public. A further 16.5m have been placed with institutions, and JIB's employees have been allocated 199,340 shares.

Other brokers, including Hogg, Steel, Burhill Jones and Lloyd Thompson have all reported impressive profit growth this year.

Small investors will do well from the offer. Robert Fleming announced yesterday that it was meeting applications for up to and including 1,000 shares in full.

Applications for shares over this amount are to be allocated as follows: applicants for between 1,000 and 3,000 shares (inclusive) will receive 1,000 shares; applicants for between 3,500 and 6,000 shares will receive 1,500 shares; applicants for between 6,500 and 9,500 will receive 2,000 shares; applicants for between 9,000 and 10,000 shares will receive 2,500 shares; applicants for between 11,000 and 17,000 shares will receive 3,000 shares; applicants for between 18,000 and 20,000 will receive 3,500 shares; applicants for between 25,000 and 65,000 shares will receive 15 per cent of the shares applied for; applicants for over 65,000 shares will receive 100,000.

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The plant was formally recovered from the Treuhand - which manages east Ger-

many's former state-owned enterprises - at the beginning of last September, after almost a year of hard negotiations. Unlike other western groups negotiating with the Treuhand, Solvay did not want to buy a plant which, in theory at least, it still owned. In addition, the Belgian company wanted to

## Solvay sets Bernburg team a challenge

**S**OLVAY's soda ash plant in Bernburg, south of Leipzig, looks like most film-makers' romantic ideal of a factory: cavernous hangars full of oiled and roaring machines, apparently functioning without maintenance or supervision, the whole process cooled by huge coils of dripping, salt-encrusted piping.

East Germany's Communist regime, which managed Bernburg until the collapse of the Berlin wall, installed the roaring machines when it took over the plant in 1952, succeeding the Nazis and the Soviet military. At around the same time, Solvay's soda ash plants west of the Iron Curtain were throwing out their equivalent machinery for ever.

"Nowadays," says one unromantic technician from the Belgian chemical group's west German operations, "the same process could be achieved more efficiently by a machine this big." He indicates a space the size of two large coffins.

Sentiment was not the main reason why Solvay decided to reclaim Bernburg, once its largest factory, after the Communist regime collapsed in 1989. Baron Daniel Janssen, the Belgian company's patriarchal chairman, admits it was a factor, but he adds: "If it hadn't been profitable, we would have put sentiment right back in our pockets."

The group has also brought in a dozen managers from its Belgian and west German operations, headed by Mr Joachim Schmelz, who had

recovered all the assets in its 1939 books, including, for example, salt reserves - essential for the soda ash process - which the Nazis and Communists had mined out.

That delayed the transfer of the plant, but Baron Janssen now reckons that Bernburg will break even for the last four months of 1991 and probably contribute a small profit to the group next year.

**B**aron Janssen is scathing about old east German management. "We don't spend one minute or one Deutsche mark investing in a country with a Communist regime." But on the ground in Bernburg, Solvay has retained as many of the existing team as possible.

The plant was formally recovered from the Treuhand - which manages east Ger-

many's former state-owned enterprises - at the beginning of last September, after almost a year of hard negotiations. Unlike other western groups negotiating with the Treuhand, Solvay did not want to buy a plant which, in theory at least, it still owned. In addition, the Belgian company wanted to

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Meanwhile, the workforce, which stood at around 1,700 in January 1990, has suffered deep cuts. When Solvay took over in September, it was already down to 950, and a further 130 jobs have to go before the end of the year. For a region which claims an unemployment rate of 20 per cent, compared with official figures for the east German hinterland of 11.7 per cent, that is a heavy blow.

Mr Jung Kilmann, a manager in the health and safety department at Bernburg, has worked at the plant for the past 12 years. He admits that there is awkwardness in the

east. The existing base, however, is likely to erode as east European users of soda ash are ravaged by economic difficulties and new competition from the west. The local transport infrastructure, too, is in desperate need of improvement.

At the moment, the Bernburg salary bill is half that of a comparable soda ash plant in the west, even after a recent pay rise.

What is more, if the Bernburg employees prove themselves, then there are indications that Solvay's historic interest in the region may bear further fruit: the Belgian company now wants to build a new hydrogen peroxide plant in eastern Europe and Bernburg is one of the two candidates.

claw back some of the sales lost during the Gulf crisis. Reuter reports from Paris.

Sales dropped 3.9 per cent from FFr15.5bn to FFr14.7bn (\$2.55bn) during the first nine months of this year compared with the previous corresponding half. After the first six months, sales were down 6.1 per cent.

## COMPANY NEWS IN BRIEF

### SE Banken to decide today on Skandia 28% share option

THE FUTURE of the 28 per cent share option held by SE Banken, Norway's largest insurer in Skandia for Skr10bn earlier this autumn. But it may also pull out of Skandia by selling its option though at a loss. Alternatively, SE may decide to co-ordinate its plans for Skandia with Uni Storebrand in what could be a formal alliance.

Skandia has fought a strong rearguard action against SE Banken since the Skr1.7bn (\$776m) option was first acquired last October. This fuelled speculation that SE Banken wanted to form a huge bank and insurance conglomerate in the Nordic region.

It was reported yesterday that the bank's chief executive, Mr Bo Ramfors, could be considering a number of alternative moves

over the share option.

SE-Banken may decide to acquire the 18.3 per cent shareholding made by Uni Storebrand, Norway's largest insurer in Skandia for Skr10bn earlier this autumn. But it may also pull out of Skandia by selling its option though at a loss. Alternatively, SE may decide to co-ordinate its plans for Skandia with Uni Storebrand in what could be a formal alliance.

The company said the drop occurred despite an increase in financial income, which was more than offset by a 9 per cent rise in operating costs.

Nonetheless, the pre-tax results and the solid capital structure, "form the basis for an adequate dividend payment," the company said.

The three men concerned are Carnegie International's managing director, Mr Christopher Bouckley, his deputy, Mr Jeremy Rowlands, and Mr Barry Adams, head of the company's analysis group.

There were differences about the direction in which the Carnegie group should be built up, he added. Mr Bertmar will take over responsibility for the London office until further notice.

Business improves at Valeo

VALEO, the French car components maker, said that business has improved since the second quarter, allowing it to

claw back some of the sales lost during the Gulf crisis. Reuter reports from Paris.

Sales dropped 3.9 per cent from FFr15.5bn to FFr14.7bn (\$2.55bn) during the first nine months of this year compared with the previous corresponding half. After the first six months, sales were down 6.1 per cent.

## BSN expands its sauce brands

BSN, the leading French food group, has increased its collection of sauce brands with the acquisition of Amoy Industries International, the Hong Kong-based maker of soy sauce, writes William Dawkins in Paris.

BSN bought Amoy, jointly owned by Pillsbury, the US food subsidiary of Grand Metropolitan, with Hang Lung, a Hong Kong group, for an undisclosed price.

## SAFRA REPUBLIC HOLDINGS SA LUXEMBOURG

### Consolidated Statements of Condition

September 30, 1991 1990

Assets Liabilities and Shareholders' Equity Assets Liabilities and Shareholders' Equity

1991 1990 1991 1990 1991 1990

		(in thousands of US\$ except per share data)					
Cash and due from banks	\$ 80,932	Client deposits	\$ 5,991,428	Cash and due from banks	\$ 62,950	Bank deposits	\$ 48,202
Interest bearing deposits with banks	3,487,809	Bank deposits	914,339	Interest bearing deposits with banks	3,196,167	Total deposits	6,399,530
Precious metals	676	Short-term borrowings	6,501,499	Precious metals	2,339	Acquired interest payable	86,832
Investment securities	3,767,540	Other liabilities	314,524	Investment securities	3,175,550	Long term debt	52,440
Trading account securities	6,556	Total shareholders' equity	101,356	Trading account securities	15,032	Shareholders' equity	240,524
Federal funds sold and securities purchased under resale agreements	1,240,837	Common stock	89,155	Federal funds sold and securities purchased under resale agreements	1,311,742	Surplus	819,588
Loans, net of unearned income	1,240,837	Retained earnings	112,862	Loans, net of unearned income	1,240,837	Less share held in treasury	(1,395)
Allowance for possible loan losses	(12,447)	Total shareholders' equity	1,021,595	Allowance for possible loan losses	(8,983)	Total shareholders' equity	1,021,595
Loans (net)	1,228,190	Shareholders' equity	88,155	Loans (net)	1,302,759	Shareholders' equity	88,155
Customers' liability on acceptances	1,065,529	Common stock	89,155	Customers' liability on acceptances	1,065,529	Surplus	819,578
Premises and equipment	372,121	Retained earnings	151,162	Premises and equipment	52,139	Less share held in treasury	(1,395)
Accrued interest receivable	360,092	Total shareholders' equity	1,021,595	Accrued interest receivable	112,275	Total shareholders' equity	1,021,595
Investment in affiliate	514,799	Other assets	112,862	Investment in affiliate	90,855	Other assets	16,394
Other assets	672,799	Total assets	\$ 8,823,117	Other assets	17,799	Total assets	\$ 7,985,564
Total assets	\$ 3,803,052	Liabilities and shareholders' equity	\$ 8,823,117	Total assets	17,799	Liabilities and shareholders' equity	\$ 7,985,564

### Summary of Results (in thousands of US\$ except per share data)

Nine months ended September 30, 1991 1990

Net Income \$ 61,965 \$ 52,433

Net Income per common share \$ 3.48 \$ 2.94

Average common shares outstanding (in thousands) 17,799 17,831

Nine months ended September 30, 1991 1990

Net Income \$ 21,354 \$ 18,228

Net Income per common share \$ 1.20 \$ 1.02

Average common shares outstanding (in thousands) 17,799 17,831

Safra Republic Holdings S.A.

Bank Subsidiaries

enge

## Warning on profits as CSR cuts dividend

By Kevin Brown in Sydney

CSR, the Australian sugar and building products group, yesterday cut its interim dividend to 10 cents from 16 cents last year and warned that full-year profits might not reach the downgraded level announced in September.

The board warned five weeks ago that profits would fall to "somewhere in the vicinity of A\$200m" (US\$156.3m), from A\$326m a year ago. The group had earlier forecast a drop to A\$275m.

In the year's third profit downgrade, Mr Ian Burgess, CSR managing director, said the company's four business groups - US and Australian building and construction materials, sugar and aluminium - remained depressed.

"CSR's worst projections for sugar and aluminium have been realised. Also there is no sign of recovery for our building and construction materials businesses in either Australia or the United States, and strong competition exists in all markets," he said.

The profit forecast for the year "continues to come under pressure," he said. The group did not issue a revised profit forecast.

CSR said it was announcing its interim dividend before the interim result, due on November 25, to ensure that shareholders would receive payments before the Christmas holidays. The group cut last year's annual dividend 8 cents to 32 cents.

It said results for the first half were expected to follow the normal pattern of being a little higher than the second half because of the cyclical nature of some of the group's businesses.

The group also said it was improving productivity and expected to reap "significant rewards" from economic recovery in Australia and the US, its two main markets.

In the short-term, however, sugar profits were expected to fall 60 per cent from last year's level of A\$66m as a result of floods and drought during the growing season. Production is expected to fall 17 per cent to 7m tonnes.

CSR's building aluminium prices were at their lowest since January 1987 and were expected to average about 20 per cent less than last year. The division made A\$34m last year, but was expected to achieve "little better than breakeven".

The Australian building and construction business was not expected to match last year's profits of A\$145m, but the group gave no indication of the likely extent of the decline. There was some confidence that the worst of the decline had passed.

The US construction materials division was benefiting from modest signs of recovery from depressed conditions but results would be "significantly down" on last year's A\$35m.

## AMP integrates subsidiary assets into new group

The Australian Mutual Provident Society (AMP) is pooling the assets of its subsidiary companies to manage them as an integrated London group, writes Norma Cohen, Investment Correspondent.

The company has more than £13bn (\$22.4bn) in funds under management, comprising the assets of Pearl Assurance and London Life, in addition to the international business of AMP in Australia and New Zealand.

Of these funds, £2.5bn is invested in UK shares. Another £2.8bn is in UK fixed interest securities, £2.3bn in international shares and bonds and £1.7bn in property.

AMP's asset management intends to eventually become a manager of funds for pension funds and other clients.

**MFC**  
Mortgage Funding Corporation No.4 PLC  
(Incorporated in England and Wales with limited liability under registered number 2133465)  
Dual-Class  
Mortgage Backed Floating Rate Notes  
Due 2035  
Class A-1 £100,000,000  
Class A-2 £100,000,000

For the interest period 31st October, 1991 to 31st January, 1992 the Class A-1 notes will bear interest at 10.85% per annum. Interest payable on 31st January, 1992 will amount to £2,727.32 per £100,000 note. The Class A-2 notes will bear interest of 11.05% per annum. Interest payable on 31st January, 1992 will amount to £2,777.60 per £100,000 note.

**Bankers Trust**  
Company, London Agent Bank

## INTERNATIONAL COMPANIES AND FINANCE

### Spectacular life sales set to slow

John Riddings finds competition looming in South Korea's market

OF ALL South Korea's rapidly-growing industries, few have matched the life assurance sector's rate of expansion.

In the two years from April 1989, total written premiums almost doubled to Won20.20bn (US\$2.9bn), making South Korea one of the world's 10 leading life assurance markets. Double-digit premium growth is expected again in the current fiscal year.

However, the effortless expansion of the industry, and in particular the six big companies which dominate it, is running into more turbulent times.

The government's policies of financial liberalisation are bringing competition from within and without the industry. While financial reform will also bring new opportunities, the life assurance companies will have to start changing if they want to stay ahead.

Mr C.K. Shin, president of Corgo-CM, a 50:50 joint venture between Korea's Corgo Group and Clerical Medical of the UK, says: "The new era in Korean insurance starts from now. There will be a shake-up in the insurance market."

The challenges facing the industry spring from these two sources of competition. On the one hand, the Korean life assurance market has seen a number of new entrants. Since 1987, 14 new Korean companies and 12 foreign companies have set up shop in Seoul.

New entrants have not yet made a significant dent in the market share of the six industry leaders which still enjoy more than 90 per cent of the total business. But there is little doubt that competition has intensified.

Mr Stanley Smith, vice-presi-

dent of Samshin Allstate, a 50:50 joint venture between the US Allstate group and its Korean partner, says: "The new Korean companies have been very aggressive in their attempts to win market share." He argues that profitability has often been a secondary consideration in the new companies' competition.

Competition has been most evident in the fight for door-to-door salesmen and women through whom the overwhelming majority of Korean life assurance policies are written.

Mr Han Jung Kil, director general of the insurance bureau at the Ministry of Finance, says: "The situation became so severe that the market was becoming seriously disrupted."

The solution is somewhat bizarre. According to Mr Han, the various life assurance companies reached a gentlemen's agreement - doubtless under pressure from the Big Six and the Ministry of Finance - that requires any company seeking to hire sales people from a rival company to obtain the latter's permission.

So far, the agreement seems to be holding. But for new companies hoping to enter the market, the disadvantages are obvious.

In the longer term, however, it is competition from outside the industry which would appear to pose a greater threat to the success of the life assurance companies.

In particular, the deregulation of interest rates, the cornerstone of the government's policy of financial deregulation, will enable Korea's commercial banks to tempt life assurance policyholders

#### KOREAN LIFE ASSURANCE\*

	Won (bn)
Samsung Life	5,017
Daehan Kyoyuk	2,816
Daehan	2,679
Hankuk	1,265
Chell	1,246
Dong Ah	933

\*Top six companies by annual premium income to March 31 1991

with more attractive interest rates.

"Competition with other financial institutions will become intensified," says Mr Han. "The life companies will be at a disadvantage because they have to maintain a large sales force and their cost of sales is therefore very high."

Despite these adverse trends, the life assurance companies believe they are up to the challenge. Mr Kim Mahn Jae, chairman of Samsung Life, the largest of the companies with annual premiums of more than \$1bn, says: "Our hands are not tied. With deregulation we will be able to offer new products and offer better rates of return."

This sentiment is echoed by the foreign companies operating in Seoul. Mr John Ferguson, executive vice-president of Corgo-CM, says: "We have a whole range of products sitting on the shelves back in the UK. We should be able to stay one step ahead."

But staying ahead is not just a question of whether the government will allow new products. Just as important is whether the products are accepted by the market.

In Korea, life assurance is still bought predominantly as a means of savings rather than as a means of protection. "Our most popular products are simple annuities," says Mr Ferguson, who adds that persistence of policies is also much lower than in other insurance markets.

Given that the expertise, and hence competitive advantage, of the assurance companies lies in selling assurance and protection products as opposed to savings instruments, the critical question is whether the perception of assurance in Korea will change.

Industry participants believe it will, but slowly. "Koreans living in the US buy insurance policies for insurance," says Mr Smith. "As the domestic economy continues to develop, so will the need and awareness to protect assets and livelihoods against risk." But he admits the process will be gradual.

To accelerate the process,

and in preparation for eased ministry regulations, many of the companies are attempting to introduce more professional sales forces who can explain to customers the benefits of new products.

Samshin Allstate, for example, is sending its sales team leaders to the US for training, a strategy pursued by many other of the foreign or joint venture companies.

The prize awaiting assurance companies as they learn of assurance becomes better understood is great. Only 36 per cent of households have life assurance policies, compared with 92 per cent in Japan and 81 per cent in the US.

"There is a huge iceberg beneath the water," says Corgo-CM's Mr Shin. "Our task is to break into it and realise the potential."

This announcement appears as a matter of information only.

### The New York Shares of

### AEGON N.V.

previously listed and traded on NASDAQ  
will now be listed and traded on the

### New York Stock Exchange

effective

November 5, 1991

under the symbol

AEG

The undersigned acted as listing advisor to  
AEGON N.V.

MORGAN STANLEY INTERNATIONAL

## Bayerische Landesbank Bulletin

MONEY AND CAPITAL MARKETS REPORT - OCTOBER 1991

## EASING US RATES SQUEEZE GERMAN BOND YIELDS

Despite fears of a major runup in interest rates, which have surfaced repeatedly in the past few months, yields have actually fallen in the wake of easing US rates. This has confirmed the assumption that the German bond market is, after all, in a more robust state of health than some observers believe.

After the Central Bank Council's most recent interest-rate action in mid-August, which seemed bound to push up yields, bond yields actually dropped. This unexpected reaction was, however, partly the result of a change in the international environment. An important change was the shift in exchange rates. The US dollar, the high-flyer of the first half of 1991, began to stumble. Confounding the optimists, who had predicted a rise to new highs, the dollar started to descend. The greenback, whose middle rate rose to almost DM 1.84 in early July, is down some 8 per cent against the D-mark. The dollar has thus given up one-quarter of its gain since the beginning of the year, when it traded at DM 1.49. This shows once again that the exchange rate is the most sensitive barometer of the state of an economy. A sustained weakness in growth will cause a currency to depreciate, while a humdrum economy usually has the opposite effect. The D-mark and the yen are cases in point: Germany and Japan rank far above the other leading industrial countries in terms of GNP growth. The United States and other countries, notably Britain, will probably have to reduce their interest rates still further, which will inevitably have an impact on their currencies.

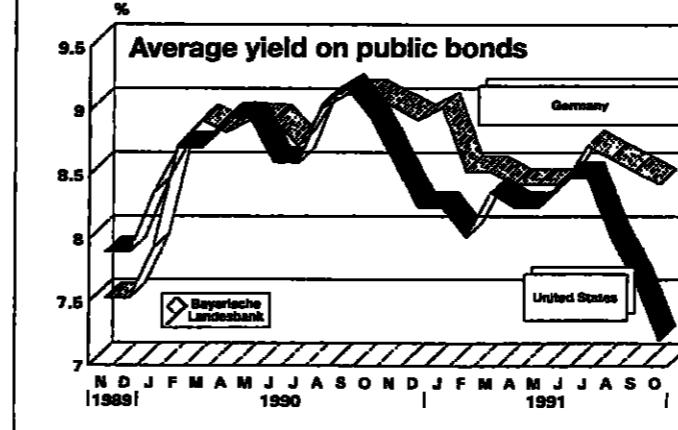
**D-mark bottoms out**  
The shifts in the currency markets - the D-mark bottomed out as early as some weeks ago - revived investor interest in German bonds, causing foreigners to return to the market. Foreign buying interest should have a stimulating effect on the market, at least as long as the D-mark has room to go higher - a prospect that gives DM bonds an additional appeal, apart from the attractive yield. The other factors affecting the German market, for example the inflation rate and the threat of further monetary tightening by the Bundesbank, play a much smaller role by comparison. Although Frankfurt raised the key rates to 7.5 per cent (discount rate) and 9.25 per cent (Lombard rate), and thus practically to a record

level, on August 15th, the yield on ten-year public bonds dropped from almost 9 per cent to 8.3 per cent. The last time the discount rate was at 7.5 per cent was in the early 1980s and in 1970 (though only for four months), and the Lombard rate exceeded the current level only during the 1980/81 phase of high interest rates.

There is hardly any room for further restrictive action, particularly in view of the impact that the Fed's latest rate cuts, prompted by the desire to energise the upswing, has had on the international financial markets.

The international round of interest-rate cuts is probably not yet over. The tenuous state of the US economy, as evidenced by the latest figures on new orders and capacity utilisation, continues to call for monetary ease. The need to avoid deflation (M1 has recently been expanding at a rate of only 2.3 per cent compared to the previous year), which would nip an upswing in the bud, is forcing the Fed to keep a loose rein on credit.

The current interest-rate level is also due to the fact that the Bundesbank is expected to relax its monetary policy by the end of next year, possibly sooner. This expectation is based on the current rate of money-supply growth, which remains at the lower end of the target range for 1991 (narrowed to 3 to 5 per cent) and the pace of the economy, which has already lost some momentum in the second half of the year and is likely to slow down still further in



Rates Expected to Ease Over the Medium Term  
The interest premium has increased the attractiveness of D-mark bonds relative to US government securities. The premium, at last reading, was 0.9 percentage points. This has stirred foreign buying interest. In July, foreigners accounted for no less than 35 per cent of total net purchases of domestic bonds. The sharp cuts in US interest rates were prompted by the still-slowing pace of the recovery in the United States. The Fed has reduced the discount rate in four steps (from 7 per cent to 5 per cent) since last December. The ten-year government bond yield in the United States, still as high as 8.9 per cent a year ago, has fallen to some 7.4 per cent, its lowest level since March 1987. German rates have dropped at a slower pace: At mid-October, the average public bond yield was only 0.7 per cent lower than a year earlier. In both the United States and Germany, capital-market rates are expected to ease over the medium term.

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THE REDEMPTION PRICE of each Bond shall be 101.00% of the principal amount thereof (inclusive of the premium prescribed in the Trust Deed) together with accrued and unpaid interest of \$0.37 per \$1,000.00 of principal amount on each such Bond to the Redemption Date. Regular interest payments will be made for the period ending December 4, 1991.

THE REDEMPTION PRICE for the Bonds will be made upon presentation and surrender of the Bonds and all unmatured coupons pertaining thereto at the specified office of any of the following paying agents.

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Rue de Ligne 1  
B-1000, Brussels  
Belgium

Kredietbank S. A. Luxembourg  
42 Boulevard Royal  
2925 Luxembourg  
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3 Rue Scribe  
75440 Paris  
France

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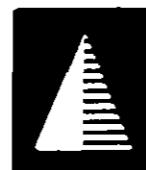
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## INTERNATIONAL COMPANIES AND FINANCE

### Insurance funds expected to meet bid conditions

By Nikki Tait in New York

AMERICA'S state insurance guaranty funds, attempting to put together a watertight bid for Executive Life of California (ELIC), were expected to claim yesterday that their offer had met nine conditions demanded by the California Insurance Department. In the process of trying to satisfy the department, the guaranty funds are believed to have enlisted \$1bn of funding from the life insurance company.

Given that the funds have never taken over a failed insurance company before - and that there are rival bidders for ELIC - any announcement is likely to be subject to intense scrutiny.

ELIC is a large, Los Angeles-based insurance company, which was seized by the California Insurance Department last April after a policyholder run threatened its financial stability. ELIC owns a multi-billion dollar portfolio of junk bonds, having been a large customer of Drexel Burnham Lambert, and has hundreds of thousands of policyholders.

Last spring, the California Insurance Department put the business up for auction. A number of proposals were received and, on October 24, California's Insurance Commissioner agreed to back an initiative from the guaranty funds made through their

umbrella organisation, the National Organisation of Life and Health Insurance Guaranty Associations (Noliga) - provided they could meet nine conditions by November 4.

These conditions centred on ensuring that the Noliga offer was secure. The first requirement, for example, involved establishing the legal right of guaranty associations to operate an insurance company.

Since then, the life insurance industry has been in discussions with Noliga over how it might support the initiative.

Noliga's bid is taking the insurance industry's guaranteed system into uncharted waters: the normal purpose of the guaranty funds is to help make good the losses suffered by policyholders of an insurance company in its state goes bankrupt. This is done by tapping other solvent insurers in the same state retroactively. As a result, the funds do not control a "pool" of money and lack extensive management resources.

There is, however, good reason for the industry to aid the bid. Whatever the outcome of the ELIC auction, the guaranty funds will have to make good some of ELIC policyholder losses, and Noliga has argued that its suggested solution would save the industry some money.

### Failed S&Ls produce a problem set in concrete

George Graham on RTC's attempts to realise assets

favourable terms to the handful of investors involved.

The spotlight has always focused on the RTC's huge property portfolio, but this is only a small portion of the assets the agency must sell - a third of the total in Texas, and only 12 per cent nationwide.

Most of the assets are loans - around half of them single-family mortgages - and by no means all are in default.

Competition for smaller packages of loans is keen, and bids often reach between 92 and 100 per cent of face value. There are fewer potential bidders for larger packages but some have still sold for more than 80 cents in the dollar.

Nationwide, RTC has in two years sold \$167bn of the \$341bn assets it took over. So far this year it has averaged 94 per cent of book value on mortgages and loans and 65 per cent of book value on property



William Taylor: took over last month as head of RTC

Bankers also complain that the RTC accepts fire sale prices, depressing property valuations throughout the state and undermining their own books.

The RTC cannot win: if it sells low, it faces criticism for depressing the market; if it sells high, it is attacked as a bureaucratic monster which is slow at its job.

Ms Carmen Sullivan, director of RTC's south-west region, agrees that her organisation is more bureaucratic than a private sector corporation.

"Because we are a federal agency and we work for the taxpayer, there is going to be more bureaucracy than in the private sector, but that is not necessarily bad," she says.

For larger properties, the RTC pitches its initial starting price at up to 20 per cent below appraisal value, dropping progressively the longer the property remains unsold. But RTC is now moving towards bulk sales in an effort to clear its books more rapidly.

"We are holding \$100bn in assets without a ready market. If we sold \$1m a day, it would take 300 years.... We must sell large packages to large buyers," said Mr William Seidman, who headed RTC for its first two years of existence before handing over to Mr William Taylor last month. But RTC's efforts to sell these property packages have drawn criticism that it is giving too

Many of those who have worked with the RTC back Mr Messer on this. "We work with them on a business basis and they're as strong as any real estate company in America. It's real easy to find someone who can handle good real estate, but they can handle bad real estate," says Northcorp's Mr Dorsey.

**CanPac tumbles to C\$52m loss**

### CanPac tumbles to C\$52m loss

By Robert Gibbons in Montreal

**LOSSES** by the big forest products subsidiary and heavy write-downs severely depressed Canadian Pacific's third-quarter and nine-month results.

The big resource and transportation group posted a loss of C\$51.8m (US\$46.2m), or 16 cents a share, for the third quarter after a C\$10.1m special write-down covering its share of Laidlaw's revaluation of its ADT investment.

CanPac offset this write-down partly with a C\$42.5m gain on the sale of its forest products subsidiary's tissue products business.

A year earlier, it reported overall profit of C\$74.3m, or 23 cents a share. Total third-quarter consolidated revenues were C\$2.49bn, against C\$2.55bn.

The first nine months showed a loss of C\$26.2m, or 8 cents a share, against profit of C\$23.1m, or 79 cents, on revenues of C\$7.5bn against C\$7.8bn. Real estate, hotels and transportation also showed weaker income.

Energy and telecommuni-

tions did better, while CP Rail hauled more grain while other commodities were lower.

Included was a loss of C\$103.5m from CanPac's 15.8 per cent equity interest in Laidlaw, against income of C\$20m a year earlier.

Laidlaw, an international waste management business, was severely affected by the North American recession.

CanPac warned that operating results will continue "disappointing until the economy gathers upward momentum".

### Carolco completes \$65m placement

By Karen Zagor in New York

**CAROLCO** Pictures, the US film production company which is strapped for cash in spite of its recent "Terminator 2" box office hit, has completed a private placement of \$65m in convertible securities. The funds will be used to repurchase Carolco's 14 per cent senior notes due 1993.

Mr Mario Kassar and Mr Peter Hoffman, respectively Carolco's chairman and chief executive, said: "We are very pleased to have completed this important step for Carolco in its long-term plan to deleverage its balance sheet, extend the maturities of its debt and reduce its interest costs."

### Anglo American to sell bulk of stake in Gencor

By Philip Gawith in Johannesburg

**ANGLO AMERICAN**, South Africa's largest mining house, has announced that it will be selling by tender the bulk of its stake in Gencor, its largest competitor, in a deal likely to raise up to R600m (\$310m).

Anglo has not explained the reason for the deal, but Mr Tim Sewell, an executive director of UAL, the merchant bank handling the tender, said it was a repositioning of investments. At March 31, Anglo held a 5.3 per cent stake in Gencor, worth about R780m at current market prices. According to Mr Sewell, Anglo will be selling most of its stake.

One issue concerns the timing of Anglo's announcement. Last week, Gencor said it would be holding a rights issue early in 1992 to raise about R2bn. The two events may not be related, but if they are, Anglo's decision is not a very friendly one. The friendly view is that Anglo is selling now before the share price weakens because of the rights issue.

Although South Africa is a notoriously illiquid market, Gencor is fairly well traded. Given this, market speculation is that tender prices will be below the prevailing market price of R12.50.

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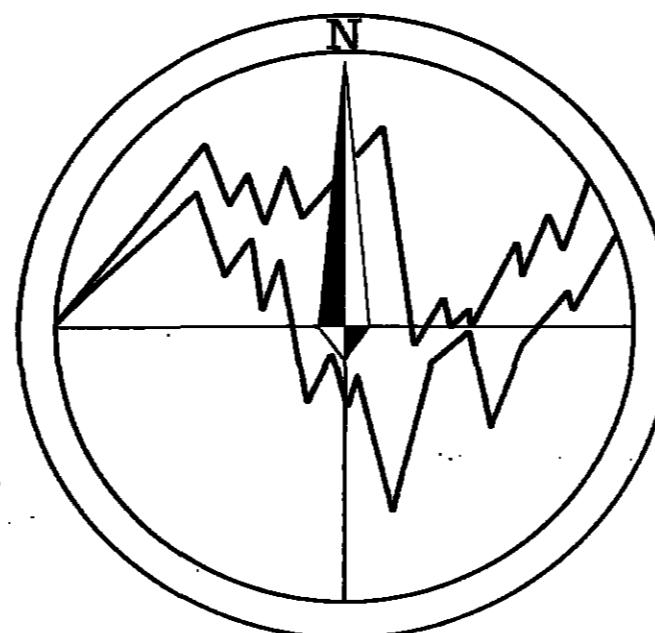
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## FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, November 4, 1991. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN (X 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (X 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (X 100)
Afghanistan (Afghan) (L)	99.25	55.7427	34.1652	43.2461	Ghana (Cedi)	667.17	374.709	229.663	290.706	Poland (Pol. Zlote)	43.5964	24.8555	15.0073	18.9961
Algeria (Dinar)	39.84	21.7795	3.3422	4.4836	Gibraltar (Gib. £)	1.00	0.5416	0.3442	0.4357	Portugal (Port. Escudos)	1.7805	1	0.6129	0.7759
Andorra (Fr. Fr.)	9.9350	5.5798	3.1919	4.3295	Greenland (Danish Krone)	325.20	180.20	11.00	14.415	Kosovo New Guinea (Kina)	0.70	0.4	0.1623	0.2047
Argentina (Argent.) (Peso)	107.5004	57.5703	35.2623	44.6644	Grenada (E. Carri.)	4.7844	2.6871	1.6469	2.0047	Kosovo (New Sol)	1.46	0.9323	0.7714	0.7223
Argentina (Argent.) (Peso)	2.45	1.7803	1.0912	1.3812	Guam (US \$)	7.7005	4.3749	0.6129	0.7754	Philippines (Peso)	46.5727	26.2525	18.0001	22.0259
Argentina (Argent.) (Peso)	2.45	1.7803	1.0912	1.3812	Guatemala (Quetzal)	9.0914	5.106	3.1285	3.3616	Pitcairn Is. (U. S. Dollars)	3.1577	1.7734	1.0869	1.3759
Azores (Port. Escudos)	20.465	11.4239	6.977	8.077	Gulmeng (Fr.)	149.38	808.413	495.484	627.817	Poland (Zlote)	10497.00	10495.3	6711.53	8925.42
Azores (Port. Escudos)	343.25	140.494	86.1107	108.998	Guyana (Guyana \$)	21.47	12.61	7.3105	9.2024	Portugal (Port. Escudos)	1.7805	1	0.6129	0.7759
Bahamas (Dollar)	1.7005	1	0.6129	0.7759	Haiti (Gourde)	8.55	5.109	3.2999	3.3624	Qatar (Riyal)	6.4335	3.6144	2.2153	2.8041
Bahrain (Dinar)	162.75	86.725	52.1087	73.9276	Hong Kong (HK \$)	13.8077	7.7549	4.733	6.0164	Reunion Is. de la (Fr.)	9.9250	5.5798	3.4199	4.3299
Bangladesh (Taka)	64.40	36.4504	22.2254	2.9504	Iceland (Icelandic Krone)	107.70	54.342	35.497	45.1881	Romania (Leu)	102.02	58.0005	36.0002	42.0002
Barbados (Barb.)	58.75	31.7924	20.2254	2.9504	India (Rupee)	9.4721	5.3109	3.7705	4.0000	St Christopher (U. S. Dollars)	4.7944	2.4671	1.4449	2.0367
Bermuda (Pound)	3.544	1.7904	1.2199	1.5442	Indonesia (Rupiah)	3509.82	171.26	1.2082	1.5292	St. Helena (Pounds)	1.00	0.5416	0.3442	0.4357
Bermuda (Pound)	46.75	27.895	17.0965	21.6449	Iran (Rial)	4.9740	3.0005	1.7705	2.0000	St. Pierre (Fr. Francs)	9.9250	5.5798	3.4199	4.3299
Bermuda (Pound)	131.65	73.9223	45.3321	57.5617	Iraq (Dinar)	0.5880	0.3333	0.1774	0.2000	St. Vincent (U. S. Dollars)	4.7944	2.4671	1.4449	2.0367
Bhutan (National)	45.894	25.7702	15.7946	19.993	Ireland (Punt)	0.6884	0.3743	0.1674	0.2000	Sao Tome (Dobra)	4.2528	2.0524	1.2635	1.8637
Bolivia (Bol. So.)	3.44	1.7415	1.1613	1.5442	Ireland (Punt)	217.50	122.57	74.9557	94.892	Saudi Arabia (Riyal)	6.5309	3.7241	2.2825	2.8692
Bolivia (Bol. So.)	112.0005	68.2273	39.105	50.368	Ireland (Punt)	217.50	122.57	74.9557	94.892	Seychelles (Rupie)	9.3345	4.7242	3.2125	4.0673
Bolivia (Bol. So.)	31.014	17.4187	10.576	13.1213	Ireland (Punt)	217.50	122.57	74.9557	94.892	Silvia Leone (Tala)	713.00	400.00	245.714	311.024
Bolivia (Bol. So.)	496.75	278.995	170.996	216.449	Ireland (Punt)	217.50	122.57	74.9557	94.892	Solomon Is. (Sovereign)	1.2000	0.5416	0.3442	0.4357
Bolivia (Bol. So.)	343.25	192.152	118.152	149.550	Ireland (Punt)	217.50	122.57	74.9557	94.892	Somali Rep. (Shilling)	4.6244	2.743	1.6812	2.2024
Burundi (Fr.)	1417.60	796.181	467.986	617.499	Ireland (Punt)	217.50	122.57	74.9557	94.892	South Africa (Rand)	1.7805	1	0.6129	0.7759
Cameroon (Fr. Fr.)	496.75	278.995	170.996	216.449	Ireland (Punt)	217.50	122.57	74.9557	94.892	Spain (Peso)	182.75	102.64	52.9087	79.5206
Cameroon (Fr. Fr.)	119.950	1.1204	0.6867	0.8662	Ireland (Punt)	217.50	122.57	74.9557	94.892	Spain (Peso)	182.75	102.64	52.9087	79.5206
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Cameroon (Fr. Fr.)	1.47	0.8264	0.5064	0.6405	Ireland (Punt)	217.50	122.57	74.9557	94.892	Spain (Peso)	182.75	102.64	52.9087	79.5206
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Cameroon (Fr. Fr.)	112.0005	68.2273	39.105	50.368	Ireland (Punt)	217.50	122.57	7						

## High-yielding Czech deal receives warm reception

By Simon London

CZECHOSLOVAKIA yesterday launched its first Eurodollar bond offering, underlining the gradual return of eastern European borrowers to the international capital markets.

Statis Banka, the central bank, launched a \$200m three-year issue, lead-managed by

### INTERNATIONAL BONDS

Nomura Securities. The bonds carry a coupon of 9 per cent and were priced at 90.51, where they yield 3 per cent more than US government bonds of the same maturity.

Participants in the deal said the high yield attracted strong demand. Nomura was buying from German and other continental European retail investors, Japanese and offshore US accounts.

However, demand for debt issued by eastern European remains fragile and sensitive to setbacks. For example, the National Bank of Hungary has delayed an issue of sterling bonds because of the political upheaval in neighbouring Yugoslavia.

Czechoslovakia faces internal political stresses between the Czech and Slovak republics. The covenants of yesterday's issue make it an event of

default should Statis Banka cease to be the central bank of either of the constituent republics or the country as a whole.

In terms of outstanding foreign debt, Czechoslovakia is seen as a stronger credit than Hungary. It has only around \$2bn foreign debt, against \$30bn for Hungary. Foreign debt per capita is around 25 per cent the level of Hungary.

The pricing of yesterday's issue was designed to take this into account. The 300 basis point yield spread over three-year US Treasury paper compares with a 350 basis point spread available on National Bank of Hungary bonds in the secondary market at the five-year maturity.

Elsewhere, Auto Funding, a special purpose vehicle of Automotive Financial Services, a relatively small car finance company, launched a \$220m asset-backed deal.

The deal is only the second issue backed by car loans in the sterling bond market.

Lead-managed by UBS Phillips & Drew, the issue has an average life of four years and pays a margin of 65 basis points over the three-month London interbank offered rate. At the fixed re-offer price of 98.70, the discounted margin is well received and traded comfortably within fees.

### NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book number
Statis Banka(a)	200	9	90.51	1994	1% 0.05	Nomura Secs.
STERLING						
Auto Funding(b)(t)	220	(b)	100	1995	60/30bp	UBS Phillips & Drew
AUSTRALIAN DOLLARS						
State Bk of St. Aust.(a)(t)	150	10	100.00	1996	2 1/4	Hambros Bank
Deutsche Bk Aust.(a)(t)	100	9	101.14	1995	2 1/4	Deutsche Bk Cap.Mkt.
LIBRA						
Commerzbank Fin.Co.(a)	1500bn	11.70	101.775	1995	1 1/4	Banco di Roma
FRANC						
Crédit Foncier de France(c)	2.5bn	9 1/2	98.95	2004	(c)	Credit Lyonnais

(a)Private placement. (b)Convertible, with option to convert into 9% convertible, with option to convert into 9% convertible. (c)Non-callable. (b) Special purpose vehicle. (t)Offer of American Floor. (a)Offer of American Floor. (b)Offer of American Floor. (c)Offer of American Floor. (d)Offer of American Floor. (e)Offer of American Floor. (f)Offer of American Floor. (g)Offer of American Floor. (h)Offer of American Floor. (i)Offer of American Floor. (j)Offer of American Floor. (k)Offer of American Floor. (l)Offer of American Floor. (m)Offer of American Floor. (n)Offer of American Floor. (o)Offer of American Floor. (p)Offer of American Floor. (q)Offer of American Floor. (r)Offer of American Floor. (s)Offer of American Floor. (t)Offer of American Floor. (u)Offer of American Floor. (v)Offer of American Floor. (w)Offer of American Floor. (x)Offer of American Floor. (y)Offer of American Floor. (z)Offer of American Floor.

### Warburg Saiken Fund raises £155m

WARBURG Investment Trust Co said its yen-denominated Warburg Saiken Fund, a Japanese Investment Trust, has raised £155m (\$269.7m) in its offering period, writes Norma Cohen. It thus becomes the largest investment trust yet sold in Japan on behalf of a

foreign-owned investment manager.

The Saiken Fund invests in global bonds, with investors receiving yen-denominated dividends. It will be actively managed and its performance is intended to track a world bond index.

It will operate as a closed-end fund for the first two years of its life.

Warburg Investment Trust is a 50 per cent owned subsidiary of Mercury Asset Management. The Saiken Fund has been distributed in Japan by Daiwa Securities Co.

## American Express debt downgraded

By Alan Friedman in New York

AMERICAN EXPRESS, reeling from a string of bad debts, write-offs, management changes and losses in its Travel Related Services (TRS) division, yesterday said it was disappointed at a decision by Moody's, the US credit rating service, to downgrade \$7bn of American Express long-term debt.

The Moody's downgrade, which affects senior domestic and Eurodebt, domestic and Japanese shelf registrations and a variety of subsidiaries, including the American Express Bank, comes a few days after American had said it would not call a 9 per cent coupon.

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## UK COMPANY NEWS

# Blue Circle £18m buy continues diversification

By Jane Fuller

BLUE CIRCLE Industries, which produces nearly half of the UK's cement, is continuing its diversification with the £18.7m purchase of Sweden's largest radiator producer.

The acquisition is the home products division's first investment in the manufacture of heating equipment in continental Europe. Thermopanel makes both radiators and radiator valves and has three factories in Sweden.

Mr Charles Young, a BCI director and chief executive of home products, said: "Before this acquisition we were the second biggest supplier of radiators in the UK with only a modest export business. This makes us number three in Europe."

The market leader in both the UK and Europe as a whole is Stelrad, part of MB-Caradon.

The Swedish acquisition follows the company's strategy of expanding its position on the continent, particularly in bathrooms and heating products.

Mr Young said that the home products side, which

originated with the Armitage Shanks bathroom business, had grown from less than 10 per cent of group operating profit to about a third through the acquisitions of Birmid Qualcast in 1988, Myson Group in 1989 and an Italian sanitary-ware company last year.

Home products accounted for 38 per cent of BCI's sales in the first half of this year.

In the first half of this year, BCI's pre-tax profit fell 38 per cent to £57.5m on turnover of £380.8m (£65.4m). About 62 per cent of sales were in the UK, where cement sales and prices fell.

Thermopanel, which exports to other European countries and to Japan, made an operating profit of SKr 25m (£2.4m) last year on sales of SKr 40m (£3.8m).

The £18.7m consideration will be all cash, with £13m being paid now and the rest in two years' time. Mr Young said it would have a negligible impact on group gearing. The UK accounted for 21 per cent of sales at the last year-end and continental Europe for about 44 per cent.

Costs have been cut by more than £4.5m, including 500 job losses - 14 per cent of the total workforce - and improved purchasing policies.

Mr Frost said the group was well placed for even a small upturn in demand, which would "lead to a marked improvement in results". He added that some benefit could be expected from higher machine tool deliveries which were traditionally weighted towards the second half.

Debt has risen from £10m at the year-end to £18.7m at the interim stage. Gearing rose from 19 per cent to 29 per cent.

Losses per share were 2.6p, compared to earnings of 1.3p last year.

Publicis ranks as the second largest advertising network in Europe, with £1.64bn turnover for 1990. Publicis started its UK operations in 1972 and with current annual billings of £180m, is now the UK's 12th largest agency.

Mr Richard Bendel, Geers' chief executive, is to join the board of Publicis as joint chief executive of the merged

## Geers Gross merges with French advertising group

By Gary Mead, Marketing Correspondent

GEERS GROSS, the London-based advertising agency, yesterday announced that it had agreed terms to merge with Publicis, one of the largest French marketing groups, following discussions since August.

The Geers board is recommending acceptance of Publicis' offer of 35p per ordinary share, representing a premium of 14.8 per cent over the closing price from August 20 - the last day Geers' shares were traded - valuing Geers at some £5.3m.

In making the announcement, Geers gave as its reasons for the merger the impact of the recession on the UK advertising business, and pointed to its belief that a partner is essential for future expansion and competition in the increasingly pan-European advertising

market.

Geers was the first UK advertising agency to go public in 1969 and the first to buy a US agency in 1978. It disposed of its US interests in 1987.

Geers' turnover fell from £10m in 1986 to £29.6m in 1989.

But in April this year it announced increased turnover, to £33.75m for 1990, with almost static pre-tax profits of £7.4m.

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## Renold baulks with £1.3m loss half-way

By Peggy Hollinger

RENOULD, which makes chains and gears for power transmission equipment, plunged into loss for the first six months of the year and passed the interim dividend.

Shares, which fell sharply on the news, recovered slightly to close 6p down at 58p.

Mr Peter Frost, chairman, blamed depressed trading conditions throughout the group's world markets and warned that there was no sign of an upturn at the half-year.

Losses for the six months to September 28 came to £1.3m, compared to a profit of £2.1m last time. Turnover fell 8 per cent from £65.4m to £60m with the sharpest decline coming in the second quarter. The retained loss, after overseas tax charges of £400,000, was £1.7m.

Renold, which is in the final stage of a five-year recovery programme since profits fell to virtually nil in 1987, was hardest hit by recession in its French and UK markets. The UK accounted for 21 per cent of sales at the last year-end and continental Europe for about 44 per cent.

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Losses per share were 2.6p, compared to earnings of 1.3p last year.

The group saw its full-year profits fall sharply in 1990 from £29.4m to £22.5m as the economic slowdown hit its English-speaking markets.

### BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of discussing the company's financial results. Details are not available as to whether the dividends are interim or final and the dividends per share are based mainly on last year's earnings.

**TODAY**

Interstate Airlines, Hunt Int., German Inv. Trust, German Growth Inv. Inv. Trust, Mid-Southern Water, Screenprint Int., Ulster Telephone, Transport-Guard, TSP Europe, Tigeo, Coss.

### FUTURE DATES

Airspring Furniture - Dec 5

Alfred-Heine - Dec 5

Amcor - Dec 5

Explorers - Dec 5

Hogg Robinson - Dec 5

Imperial Chemical Inds - Dec 5

Jersey Phoenix Trust - Dec 5

King & Shlesinger - Dec 5

Land Securities - Dec 5

Shires Inv. - Dec 5

Sonic Inv. Trust - Dec 5

Thorn EMI - Dec 5

Whitcroft - Dec 5

Whitbread - Dec 5

Whit

## COMMODITIES AND AGRICULTURE

## Cobalt soars on Zaire rumours

By Kenneth Gooding, Mining Correspondent

**COBALT PRICES** jumped by 25 per cent on the free market yesterday after rumours spread that Gecamines, Zaire's state-owned mining group, the western world's biggest supplier, had suspended sales of the metal.

Traders said that \$30 a lb was paid for cobalt compared with about \$24 on Friday. At the end of September, before the latest rioting and deaths in Zaire, the free market price was \$15. Zaire, which accounts for about half the western world's production, and Zambia, the second-largest producer, have been charging \$11 on long-term contracts.

Cobalt is an essential ingredient in some of the superalloys used by aircraft manufacturers and in products employed by the automotive industry.

Denison Mines, the Belgian mining and metals group which markets much of Gecamines' copper and cobalt production, said last night it had been unable to contact Zairean officials to check the market rumours.

Many consumers claimed they had adequate supplies but traders insisted some nervous

## Surprise move in coal mine dispute

By Bernard Simon in Toronto

CHARBONNAGES DE France has surprised its partners in British Columbia's Quintette coal mine by showing an interest in gaining control of the bankrupt property, which is North America's biggest single exporter of metallurgical coal.

The state-owned French group has a 12 per cent equity stake in Quintette mine and is embroiled in a dispute with a consortium of 54 banks over its guarantee on a portion of the mine's C\$630m debt. Its interest in securing control of the property emerged in documents filed with a court in Vancouver to support its attempt to block a restructuring plan for Quintette.

The plan is due to be put to Quintette's shareholders and creditors at a special meeting on November 14. It proposes that the banks be given a one-third equity stake in the mine in exchange for their consent to servicing the debt. Teck Corporation, the manager of the mine, would also obtain a substantial minority shareholding.

Besides its present 12 per cent stake, Charbonnages has a right of first refusal exercisable from November 15, on a 50 per cent shareholding in Quintette presently held by Denison Mines of Toronto. The French company contends that the restructuring plan would dilute its controlling interest, thus depriving the Denison shares of much of their value.

The court will hear the first stage today of Charbonnages' request for an injunction to block the plan. The application will be vigorously opposed both by the banks and by Teck.

The banks have also indicated that they will oppose any effort by Charbonnages to gain control of the mine, for which, under the credit agreement, the lenders' consent is needed.

Teck and the banks view Charbonnages' opposition to the restructuring as part of the French company's campaign against the banks' claims for enforcement of its guarantees.

uranium market".

The company said less than a handful of world uranium mines were profitable at present spot market prices of about US\$3.60 a lb for U3O8, compared with a peak of \$43.40 in 1978.

The company has reduced unit costs in recent years by maximising production and stockpiling surplus production.

However, it said this strategy was no longer tenable in view of the depressed outlook for prices.

The redundancies were "the unavoidable first step in a plan to reduce annual production to a level more closely aligned to forecast sales."

## Price fall forces uranium company retrenchment

By Kevin Brown

**ENERGY RESOURCES** of Australia, one of Australia's two uranium producers, yesterday made 126 of its 300 employees redundant because of the impact of low prices and surging world stocks.

The announcement confirmed earlier indications that ERA, a subsidiary of North Broken Hill Peko, would reduce operations at its Ranger mine in the Northern Territory.

The company said it had taken the decision with "the greatest reluctance following an exhaustive revaluation of the options... in the face of the steady deterioration of the

after extraordinary items.

Mr Clive Saunders, managing director, said yesterday that conversion to a company would be a more secure capital base from which to operate, and from which to expand. The co-operative had repaid £3.5m to members wishing to take their money out in the last three years.

In the last 12 months 300 members had left, while only 120 had joined the co-operative.

Mr Bryan Carr, chairman, said this reflected the general reduction in the number of members in the financial press, sure they were under.

The market for farm inputs was shrinking, Mr Saunders said, and the national and international companies were buying up the smaller ones. "If unchallenged they will end up dominating the market and competition will decline, to the detriment of the farmer."

Amalgamated Farmers, which is based in Preston and was founded in 1811, is involved in animal feeds, fertilisers, crop protection, fuel and seeds. Turnover has doubled in the past five years. After-tax profits were £794,000 last year.

BRITAIN'S oldest and largest farm supply co-operative, which last year had a turnover of £24.7m, is planning to turn itself into an unquoted public limited company.

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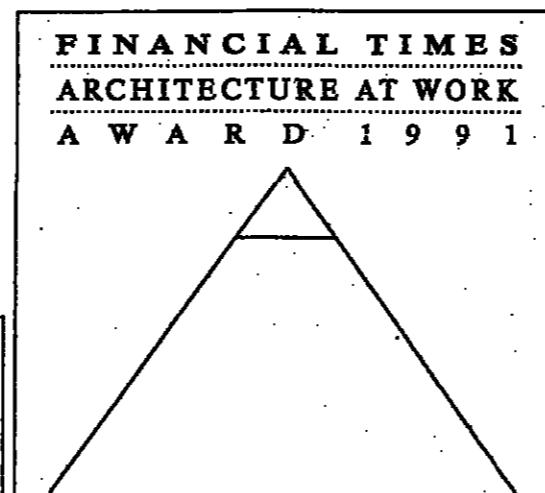
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# FINANCIAL TIMES ARCHITECTURE AT WORK AWARD 1991



## Assessors Report/Winner

There were almost 100 entries for the 1991 Award and after consideration of a long shortlist the assessors: Lord Gibson, Nicholas Grimshaw and John Outram gave the 1991 Financial Times Architecture at Work Award to: RMC House, Egham, Surrey designed by Edward Cullinan Architects.

### 1: RMC House, Egham, Surrey

**Architect:** Edward Cullinan Architects Ltd  
**Engineer:** YRM Anthony Hunt Associates Ltd  
**Client:** RMC Group Plc  
**Contractor:** Trafalgar House Construction Management Ltd

The award was given to this project because almost all of its effect is the product of its architecture: its disposition of the fundamental architectural elements of earth, sky and light by means of the basic architectural elements of the floor, roof, wall, column, etc. It does not seek to replace architecture by mechanical gadgets, high quality external floorscaping or expensive cladding finishes.

In this it must be pointed out, yet once more, that the Architect who builds for a distinct Client who can respond, if necessary, in an unconventional way to the far from ordinary problems that 'ordinary' development often throws up, begins the race to the FT Award with a certain advantage.

What makes the RMC building an architectural strategy of the first class is Cullinan's final subterfuge, which is to re-build the complete kitchen garden upon the roof of the office building.

A charming architectural ensemble has resulted from this clever response to the oppressive problems that beset the builder of large new buildings in what everyone still likes to imagine is the unspoilt countryside. The workplace of the RMC staff is provided with pleasant toplit courts, both external and internal, one of which houses a magnificent swimming pool whose ozone-rich dampness is separated from the entrance hall only by a diaphanous forced-air-curtain. The visitor sweeps into a circular court that feels uncannily like an underground grotto and then after climbing only one storey to the directors dining rooms, he finds himself looking out over the lush roof-gardens and the surrounding countryside, as if set upon a high terrace, a veritable hanging gardens.

RMC, even though it is such a "defensive" response to the problem of how to build out in the exurban maelstrom of gravel-pits, overflying aircraft and paranoid local residents, helps to lift our ambition a little and to show us the big sweep of the great architectural wood that lies beyond the trees to which most architects confine their attention during the day-to-day labours of modern building.

## Commendations

**Two Buildings at Stockley Park, Uxbridge.** Stockley Park represents a truly impressive record of close control of design lasting over many, many years and many, many aspects. There is a feeling, within the gates of Stockley, that one has at last entered a world in which design matters. It has set a standard for Business Park Design that is second to none in Britain, and, in Europe.

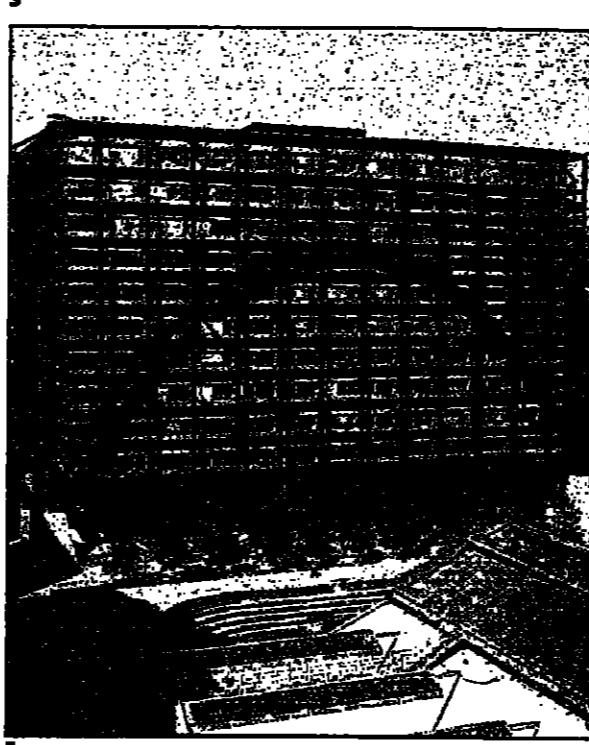
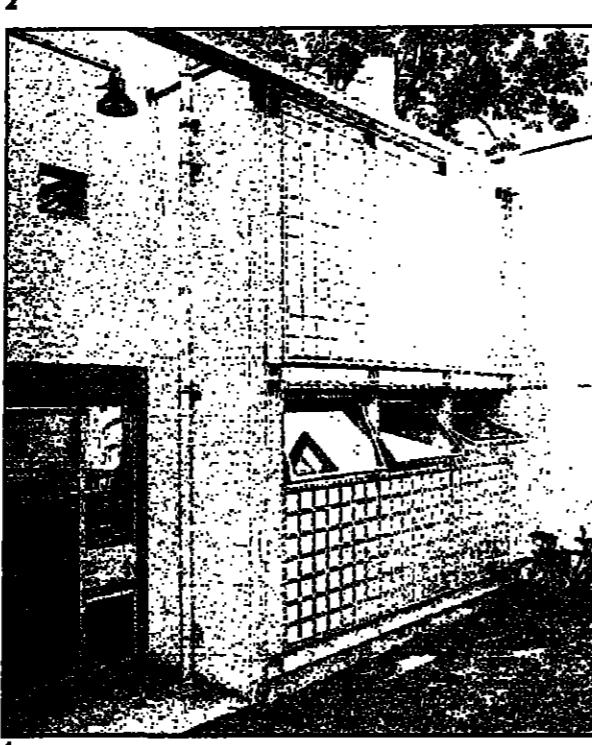
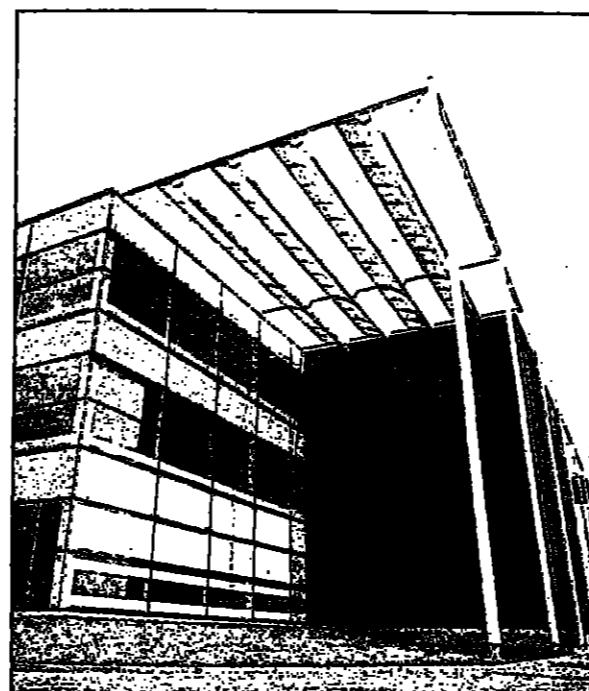
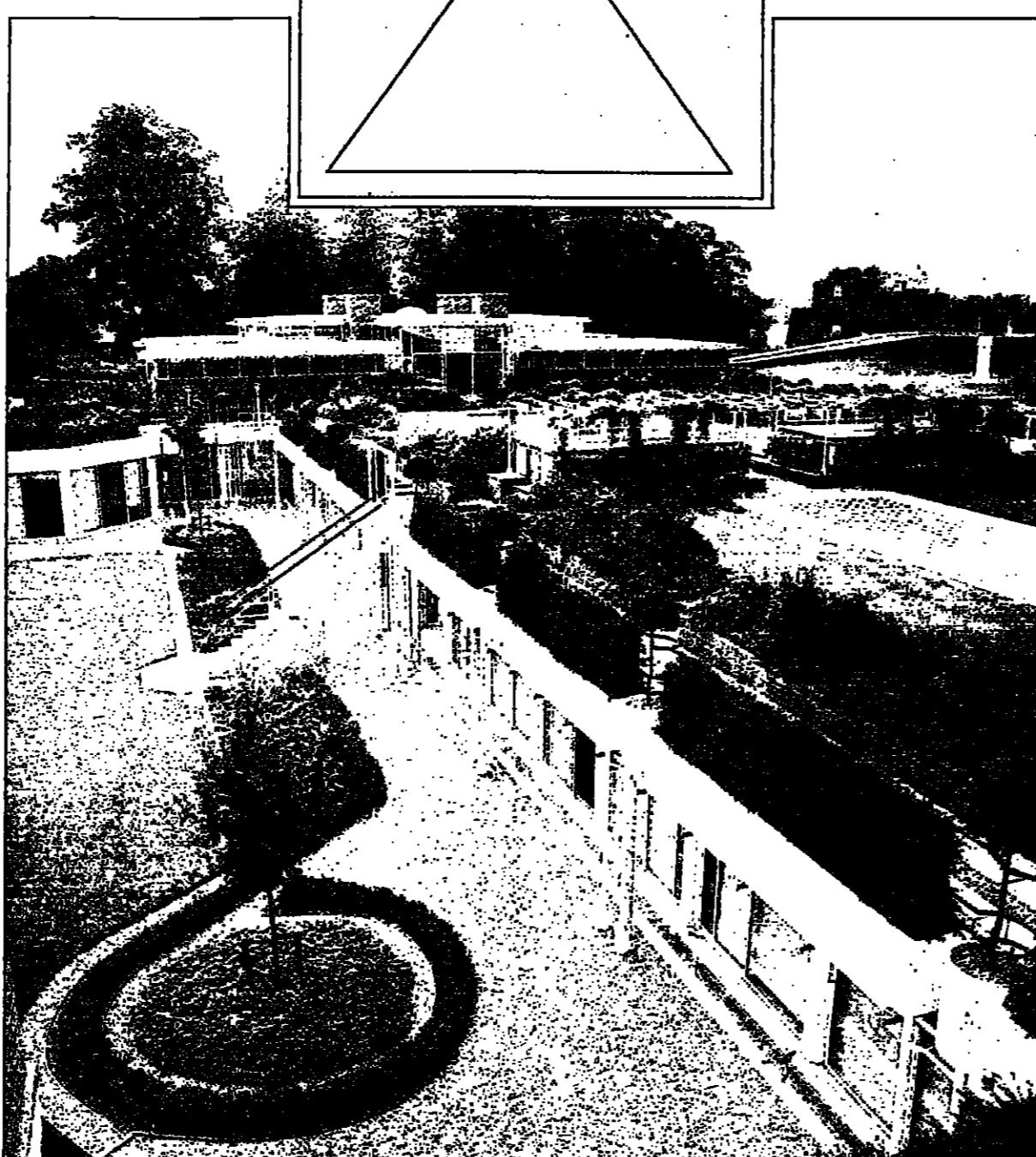
### 2: 'B1' Building – Hasbro Bradley – Stockley Park, Uxbridge, Middlesex

**Architect:** Arup Associates  
**Engineer:** Arup Associates  
**Client:** The Stockley Park Consortium Plc  
**Contractor:** Schal International Limited

The new European headquarters for the American company Hasbro Bradley (UK) Limited, one of the world's leading toy-makers, located on a focal site at the centre of Stockley Park in Uxbridge. Designed by Arup Associates, this building on Roundwood Avenue overlooks one of the newly created lakes on the north-eastern edge of the first phase of this business park which has been created on formerly derelict land near Heathrow Airport. It closes the vista of the principal road entrance into Stockley and provides a total of 9514 sq.m. of space planned on two floors focussed around a sculpted glass pavilion.

As well as providing a range of different types of office workspaces, this new headquarters building accommodates a range of showrooms and display spaces together with a presentation suite which has been specially designed for product demonstrations. An octagonal conservatory houses a coffee lounge with a mezzanine dining area on the upper floor.

Arup Associates designed the Hasbro building and, working closely with the client and the American designers Sussman Prejza of Santa Monica, developed a concept for the interior design and fitting out. This concept was based on the use of natural timbers and a palette of pastel colours selected to provide a background to the lively colours of the products on



display and the artwork which was to be exhibited within the building. Special light fittings for the restaurant and the public areas of the building were designed in collaboration with consultants Derek Philips Associates.

The jury admired the consistency of Arup Associates' approach to "buildings in the landscape" at Stockley Park and feel that the aesthetic of the lakeside pavilion has been successful. The internal planning of the building and the incorporation of a fascinating collection of contemporary art makes for an agreeable working environment.

### 3: 'B8' Building – Stockley Park, Uxbridge, Middlesex

**Architect:** Ian Ritchie Architects  
**Engineer:** Ove Arup and Partners  
**Client:** Stockley Park Consortium Limited  
**Contractor:** Schal International Limited

Ian Ritchie's building was, without doubt, the most aesthetically refined of any of the buildings that we saw this year. It is also the most poetic response to the banal commercial formulae that the developers of Stockley Park impose upon their Architects. By cleaving to the formula, as if to a sacred text, it reveals its spiritual, its intellectual eminence. But that is the devastating effect of all real art, to tell the truth about its subject. The question that the critics, and the panel face, before the essentially tragic application of such a poetic intensity to such banal intentions, is, does one award the singer, or the song?

Ritchie's building is awarded a Commendation for a perfect elegance of design, in spite of, or even, perhaps, because of, the rigorous banality of his brief.

### 4: Studios, Agar Grove, Camden Town, London NW1

**Architect:** David Chipperfield Architects  
**Engineer:** Price and Myers  
**Client:** Derwent Valley Holdings Plc  
**Contractor:** E C Sames

The Studios occupy a "backland" site behind some large, cream-painted, 19th-century terrace-houses. The road to them turns into gravel and small trees clump into informal groups. The buildings present a face that is cool and well-mannered, creamy-grey concrete, glass block and steel, with the kind of big hardware pivot doors canonised by Corbu. We have left the hectic commercial hype of big-bang transatlantic megablocks and entered the world of a developer and an Architect who set themselves to find a clientele who preferred other values.

The creation of a group of buildings with the qualities of this group of commercial studios has always been unusual in Britain. We lack the preconditions, in our national history, for this degree of radical environment deracination. Or to put it another way, we feel free to project alternative mythic narratives out into the public space of our cities. We are, as a culture, more garrulous with our public architecture than most of our European neighbours, who prefer, as Mies put it, to say more with less. It is arguable that our freedom enables British architecture to react more aggressively to the monstrous challenges of contemporary urbanisation. Agar Grove is a quiet, sylvan backwater, in which these chaste studios rest very seemingly.

However, all agreed that these Studios represented an accomplished and beautiful exercise of the refined architectural manners for which David Chipperfield has rightly come to be renowned.

### 5: Exchange House, Primrose Street, London EC2

**Architect:** Skidmore Owings and Merrill  
**Engineer:** Skidmore Owings and Merrill  
**Client:** Rosehaugh Stanhope Developments Plc  
**Contractor:** Bovis – Schal Joint Venture

Of all the buildings in the great Broadgate development, it is Exchange House that communicates most clearly that these are buildings which derive from a close working relation between Rosehaugh Stanhope and British Rail. Unfortunately, however, it is the very element that dramatises this point which caused this building to narrowly miss being chosen as this year's winner. The great arch that curves over the railway tracks into Liverpool Street, and from which the whole building is so magnificently and heroically suspended in mid-air, is made of a series of straight lengths. The judges felt that the failure to curve the steel of this unique element, the key to the whole identity of the building, was a major error of judgement that could not be recuperated, even by the very generously funded and inventively-designed piazza with its beautiful Botero sculpture. It is, after all, the FT prize for Architecture, not paving and sculpture. The judges felt that the building was a very well-deserved Commendation.

For a copy of the awards brochure please send an A4 stamped addressed envelope to PR Department, Financial Times, Number One Southwark Bridge, London SE1 9HL









Continued on next page

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JERSEY (REGULATED)<sup>12</sup>

Starting Reserve ..... 5 9.10 5.37 10.81  
 US Dollar Reserve ..... 5 0.95 10.37 .....

LUXEMBOURG (REGULATED)*			
	Mid Price	Offer + W Price	Yield Over
Alliance Capital Shared Bond Funds	\$12.14	-	4.04
Global Lenders*	\$12.47	-	4.02
Health Care*	\$48.52	-	4.40
Int'l. Tech*	\$22.18	-	4.03
Worldwide Income A*	\$10.04	10.25	-
Worldwide Income A*	\$10.05	10.25	-
Worldwide Income B*	\$10.04	10.02	-
			8.35
*Offer price depends on justification			
Asian Development Entity Fund			
Portfolio A Nov 4	\$23.22	-	-
Portfolio B Nov 4	\$23.44	-	-
Atlantic States American Oct Oct 29	\$591.69	-	-
Bond Fund A/C	\$10.13	-	-
Bond Fund B/C	\$10.13	-	-
Bond Fund C/C	\$11.44	-	1.45
Excluded Int'l. SICAV*	\$109.24	113.00	10.54
Target International Fund			
Global Managed U.K.	\$P 2.67	-	0.01
Japan	\$P 2.51	-	0.02
Gold Shares	\$P 2.77	-	0.01
Gold American Marketivity Bond	\$P 10.96	-	0.02
Gold European Orignal	\$P 12.14	-	0.01
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Target International Ltd			
Int'l. Growth Fund	\$522.21	22.4401	-1.0541
Templeton Worldwide Investments			
Growth Portfolio			
Class A-1	\$9.88	-	-
Class A-2	\$11.55	-	-
Class A-3	\$10.45	-	-
Class A-4	\$8.45	-	-

Sec	Offer	+ or -	Yield	Sec	Offer	+ or -	Yield	Sec	Offer	+ or -	Yield
Ref	Price		Rate	Ref	Price		Rate	Ref	Price		Rate
<b>Top Brand Fund Int'l-SICAV (a)</b>				<b>GT Management Pte -Caatal.</b>				<b>Namura Warrant Fund 1990 Ltd</b>			
Top Brand Fd Int'l	153.61	15.55	-0.12	GT Global Tech Growth	\$10.50	+0.04	5.05	St. 54			
Int'l Warburg Asstr. Mgmt London				GT Hong Kong Fd (a)	\$10.78	+0.04	5.05	North Star Fund Managers (Cayman)			
<b>Transworld Fund Trust</b>				GT Hulu Pider (a)	\$12.48	+0.03	5.1	North Star Fund Managers (Cayman)			
<b>US Pacific Stock Fund (a)</b>	512.31	0.15		GT Investment Fd (a)	\$10.46	0.24	5.24	North Star Fund Managers (Cayman)			
US				GT Jay Chai Stocks	\$10.51	0.24	5.24	North Star Fund Managers (Cayman)			
<b>Unisys SA, Fragrance I (a)</b>				GT Jap Com	\$10.77	-0.18	5.42	North Star Fund Managers (Cayman)			
Exodus 93	Cost 10.36			GT Landcom Fd Int'l	\$10.71		5.42	Second Line Risk Fd			
Global Bonds	120.30			GT Heavy Ind Cpl Fd	\$10.71		5.42	Second Line Risk Fd			
Global Bonds	DM114.03			GT Heavy Ind Cpl Fd	\$10.71		5.42	Second Line Risk Fd			
Series Fund	120.22			GT Technology Fd (a)	\$10.51	-0.05	5.42	Second Line Risk Fd			
Scandinavian Fund	DM113.98			GT US Smalls Cpl Fd	\$10.41		5.42	Second Line Risk Fd			
Danish Bonds	DM114.50			GT US Smalls Cpl Fd	\$10.41		5.42	Second Line Risk Fd			
<b>Unicis Financial Services SA Ltd</b>				GT US Smalls Cpl Fd	\$10.41		5.42	Second Line Risk Fd			
DI Investment Bank Ltd	DM72.99	7.92		<b>GT Unicis Fund</b>	DM112.22	6.33					
Unicis Inv'l Fund	DM72.99	7.92									
<b>Viking Fund-SICAV</b>											
DM 100 Oct 28 Exch'd 94											
<b>WINTHERSTON Fund Manager Co (Lxt) SA</b>				<b>Globe Currency Funds</b>				<b>Namura Warrant Fund 1990 Ltd</b>			
WIM Global Inv'l Bond	Ecu106.93			Globe Hedge	\$10.77	111.55		St. 54			
WIM Global Inv'l Equity	Ecu106.01			Globe Hedge II	\$10.69	111.55		North Star Fund Managers (Cayman)			
WIM Global Inv'l Reserve	FFS210.00			Globe Hedge III	\$10.61	111.55		North Star Fund Managers (Cayman)			
<b>World Bond Fund-SICAV (a)</b>				Globe Gold	\$10.52	111.55		North Star Fund Managers (Cayman)			
World Bond Fund	152.93	2.31	-0.24	Globe Gold Currency	\$10.52	111.55		North Star Fund Managers (Cayman)			
World Capital Growth-SICAV (a)				Globe Gold Currency II	\$10.57	111.55		North Star Fund Managers (Cayman)			
World Cap Earth Fd	151.52	1.01	-0.01	Globe Gold Currency III	\$10.57	111.55		North Star Fund Managers (Cayman)			
Int'l Warburg Asstr. Mgmt London				Globe Gold Fund	\$10.51	111.55		North Star Fund Managers (Cayman)			
<b>World Trust Fund</b>				Globe Gold Fund II	\$10.50	111.55		North Star Fund Managers (Cayman)			
Shares NAV	50.80	-0.24		Globe Gold Fund III	\$10.41	111.55		North Star Fund Managers (Cayman)			
NAV	54.00	-0.20		<b>Globe Gold Fund IV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
<b>Yanacchi Advanced Technology Fd</b>				<b>Globe Gold Fund V</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Advanced Tech	52.09			<b>Globe Gold Fund VI</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
<b>Yanacchi 1992 OMNI Fund-SICAV (a)</b>				<b>Globe Gold Fund VII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
NAV	759.76	0.74		<b>Globe Gold Fund VIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
<b>SWITZERLAND (SIB RECOGNISED)</b>				<b>Globe Gold Fund IX</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Jeff	Class	Std	Offer	Std	Offer	+ or -	Yield	Jeff	Class	Std	Offer
Other	Price		Price	Price			Rate	Other	Price		Price
<b>B.L.A. Bond Investments AG</b>				<b>Globe Gold Fund X</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
10 Bausuisse Chf201 Zürich Switzerland	217.00			<b>Globe Gold Fund XI</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Bare St. Series A	SF- 270.00	0.920		<b>Globe Gold Fund XII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Bare St. Series B	SF- 270.00	0.935		<b>Globe Gold Fund XIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
<b>OTHER OFFSHORE FUNDS</b>				<b>Globe Gold Fund XIV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Std	Offer	+ or -	Yield	Std	Offer	+ or -	Yield	Std	Offer	+ or -	Yield
Ref	Price		Rate	Ref	Price		Rate	Ref	Price		Rate
<b>ATSP Management Ltd</b>				<b>Globe Gold Fund XV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Patterson Long Term Equity Fund				<b>Globe Gold Fund XVI</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
May Sep 30,	516.02			<b>Globe Gold Fund XVII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
<b>Abstract Fund Managers (Guernsey) Ltd</b>				<b>Globe Gold Fund XVIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
The New Asia Fund Ltd	DM115.00			<b>Globe Gold Fund XIX</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Inv'l Fund Int'l	56.23			<b>Globe Gold Fund XX</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
<b>Admiral Investment</b>				<b>Globe Gold Fund XXI</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Admirals	DM100.49	21.10		<b>Globe Gold Fund XXII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Admirals	DM100.49	21.10		<b>Globe Gold Fund XXIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Fonds	DM100.49	21.10		<b>Globe Gold Fund XXIV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
<b>Artha Malaysian Growth Fd Cayman Ltd</b>				<b>Globe Gold Fund XXV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
May Oct 22	58.0776			<b>Globe Gold Fund XXVI</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
<b>Alliance Capital</b>				<b>Globe Gold Fund XXVII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
International	516.01	15.88	-0.01	<b>Globe Gold Fund XXVIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
International Class B	516.47	14.87	-0.01	<b>Globe Gold Fund XXIX</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Greater	516.50	15.88	-0.01	<b>Globe Gold Fund XXX</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Class B	516.50	15.88	-0.01	<b>Globe Gold Fund XXXI</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Global Small Cap	516.54	11.15	-0.04	<b>Globe Gold Fund XXXII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Global Small Cap Class B	516.47	10.47	-0.01	<b>Globe Gold Fund XXXIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Canadian	516.70	6.21	-0.01	<b>Globe Gold Fund XXXIV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
516.70	6.21	-0.01	<b>Globe Gold Fund XXXV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)				
<b>Alliance International Currency Fund</b>				<b>Globe Gold Fund XXXVI</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Asian Convertibles & T. Bonds Fd (Cayman)				<b>Globe Gold Fund XXXVII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
DM 30 Oct 31	52.30			<b>Globe Gold Fund XXXVIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
<b>Autre-Hungary Fund Ltd</b>				<b>Globe Gold Fund XXXIX</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Univ. Fd	DM100.00	20.00		<b>Globe Gold Fund XXXX</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Barc. Fd	DM100.00	20.00		<b>Globe Gold Fund XXXXI</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Barc. Fd	DM100.00	20.00		<b>Globe Gold Fund XXXXII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
<b>Baring International Group Fd</b>				<b>Globe Gold Fund XXXXIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Kors. Fd	58.74	9.17	-0.15	<b>Globe Gold Fund XXXXIV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Pacific Int'l				<b>Globe Gold Fund XXXXV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Persia Fd	DM17.00	517.12	-0.15	<b>Globe Gold Fund XXXXVI</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
<b>The Batavia Fund Ltd</b>				<b>Globe Gold Fund XXXXVII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
May Nov 1	516.12	-0.04		<b>Globe Gold Fund XXXXVIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
<b>Bermuda Int'l Invest. Mgmt Ltd</b>				<b>Globe Gold Fund XXXXIX</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Anchor Int'l	\$19.29	19.30		<b>Globe Gold Fund XXXX</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Foreword	\$18.33	19.30		<b>Globe Gold Fund XXXXII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Bda Int'l Commodity	\$17.75	17.91		<b>Globe Gold Fund XXXXIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Bda One Commodity	\$17.70	17.91		<b>Globe Gold Fund XXXXIV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Bda One Commodity Fund				<b>Globe Gold Fund XXXXV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l US Dollar Fd	DM14.76	35.11		<b>Globe Gold Fund XXXXVI</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l US Dollar Fd	DM14.76	35.11		<b>Globe Gold Fund XXXXVII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l ECUS/US	DM10.99	10.60		<b>Globe Gold Fund XXXXVIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l ECUS/US	DM10.99	10.60		<b>Globe Gold Fund XXXXIX</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXX</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXIV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXVI</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXVII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXVIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXIX</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXX</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXIV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXVI</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXVII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXVIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXIX</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXX</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXIII</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXIV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXV</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXVI</b>	\$10.41	111.55		North Star Fund Managers (Cayman)			
Int'l Euro/US	DM10.99	10.60		<b>Globe Gold Fund XXXXVII</b>	\$10.41	111.55		North Star Fund Managers (Cayman			



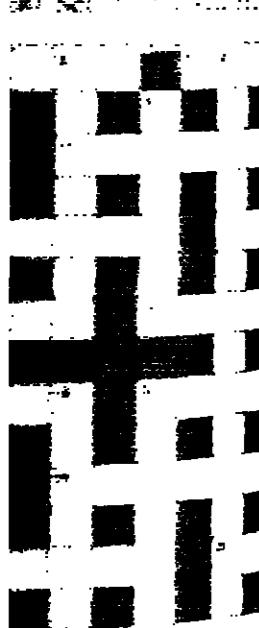
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**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

Jeff in 11A

**Marlboro**

**20 CLASS A CIGARETTES**

## AMENDMENT

ТНІ

Continued on next page

## NYSE COMPOSITE PRICES

NYSE COMPOSITE PRICES									
1991		1991		1991		1991		1991	
High Low Stock	Div. Yld. E 1990	High	Low	Close	Chg. Price	High	Low	Close	Chg. Price
Continued from previous page									
613 37 Intertronics	0.24 0.01 61	62	60	60	-0.04	62	60	60	-0.04
182 132 Pudding	0.24 0.01 13	62	60	60	-0.04	62	60	60	-0.04
214 242 Rite Tote	0.29 0.22 7654	25	23	23	-0.02	25	23	23	-0.02
235 162 Rite Aid Co	0.32 0.01 22	91	87	87	-0.02	91	87	87	-0.02
236 474 Ryman Paper	0.29 0.00 25	112	24	24	-0.02	112	24	24	-0.02
237 134 Ryman Corp	0.29 0.00 44	24	22	22	-0.02	24	22	22	-0.02
- S -									
293 204 S Antex R	2.00 0.00 97	51	51	51	-0.02	51	51	51	-0.02
111 220 SBCI US	0.20 0.02 9	51	51	51	-0.02	51	51	51	-0.02
214 3 S SaksOff55	0.16 0.26 0	45	45	45	-0.02	45	45	45	-0.02
133 1 S SaksOff55	1.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
134 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
135 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
136 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
137 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
138 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
139 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
140 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
141 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
142 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
143 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
144 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
145 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
146 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
147 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
148 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
149 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
150 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
151 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
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153 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
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171 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
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177 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
178 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
179 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
180 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
181 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
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185 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
186 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
187 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
188 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
189 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
190 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
191 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
192 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
193 12 SaksOff55	0.16 0.00 0	13	13	13	-0.02	13	13	13	-0.02
194 12 SaksOff55</									

## AMERICA

## Late buying cuts initial drop on bond yields rise

## Wall Street

ALTHOUGH concern about the US economy and a rise in long-dated bond yields left share prices lower yesterday, a late round of buying helped to limit the damage, writes Patrick Harverson in New York.

At the close the Dow Jones Industrial Average was down 10.74 to 3,045.61, well above the day's low of around 3,020. The more broadly based Standard & Poor's 500 ended 1.05 off at 390.27, while the Nasdaq composite of over-the-counter stocks continued to retreat from last week's record high, losing 3.43 to 537.50. Volume on the New York SEB was well down on recent sessions at 15.6m shares.

The sluggish nature of the economic recovery continued to trouble equity investors, although hopes that the Federal Reserve would soon cut interest rates in an attempt to breathe life into the economy helped provide some balance. A rise in bond yields, however, unsettled the market.

The headline loss in the Dow was exacerbated by the fact that two big stocks, IBM and Texas Instruments ex-dividend, IBM fell 6.1% to \$97 and Texasco lost 3% to \$84.40.

Compaq dropped \$1.14 to \$36.40 on unconfirmed reports that Mr James Harris, co-founder and two fellow senior executives left. Only two weeks ago, another co-founder, Mr Rod Canion, was fired as the computer manufacturer's president and chief executive officer.

American Express eased 0.4% to \$134 in active trading after Moody's Investors Service, the US ratings agency, downgraded the group's long-term debt. The downgrading, which affected about \$7bn in securities, followed American Express's poor third-quarter results, and was made because of Moody's concern about asset quality and growing challenges to the group's core credit card and travel-related services businesses.

Lockheed moved against the trend, rising 0.4% to \$46.40 after a higher at 4.257.

## ASIA PACIFIC

## Malaysia falls as budget enthusiasm fades

DOMESTIC economic and political news swayed Pacific Rim markets yesterday, in the absence of a lead from Tokyo which was closed for a holiday.

KUALA LUMPUR retreated in light trading as its initial enthusiasm for the government's 1992 budget, released on Friday, waned. The composite index lost 5.94 or 1.1 per cent to 531.09. Turnover shrank to M\$7.9m from M\$9.6m. The market is shut today for a holiday.

Investors were disappointed that the budget failed to address inflation and a growing trade deficit. Foreign investors were also unsettled by the 18 per cent increase in federal government spending, the bulk of which will pay for government workers' salary rises.

MANILA finished little changed, as investors waited for the first pronouncements of former First Lady Imelda Marcos, who returned to the Philippines yesterday. Mrs Marcos and her husband, the former dictator, fled the Philippines in late February 1986. Mr Marcos died in September 1989.

The composite index edged up 1.19 to 1,026.49 after the three-day weekend. Turnover

the defence and aerospace group authorised a buy-back of up to 4m common shares.

Bank issues were mostly weaker in spite of the talk about lower interest rates and new government policies to make it easier for banks to lend. Salomon moved ahead 1.1% to \$239 on turnover of 1.1m shares amid talk that a long buyer has been picking up large amounts of stock lately.

Veronica, the movie production group, eased 3% to \$54.40 after it revealed that almost half of the \$55m in convertible securities privately placed with investors had been bought by two groups from Italy and Japan.

Autodesk dropped \$4.40 to \$37.70. From Diner Witter and Prudential Securities reduced their earnings estimates for the company because of recent poor sales.

## Canada

TORONTO stocks recovered from an opening downturn to end mixed after the US Treasury's sale of three and six-month bills went as expected.

The composite index ended just 0.8 down at 3,511.8 and rises narrowly led declines by 26.2 to 26.1 after this volume of 21.6m shares.

Traders said they were watching the bond market for direction ahead of the US Federal Reserve's Open Market Committee meeting today and the treasury refuting.

Canadian Pacific reported a third-quarter loss of C\$51.8m, including a C\$16.5m gain from the sale of CP Forest's tissue business, and a C\$10.1m share in Laidlaw's write-down of its investment in ADT Ltd. CP earned C\$74.5m a year ago. The stock was up C\$0.40 to C\$19.40.

SOUTH AFRICA

JOHANNESBURG showed little reaction as millions of black South Africans went on strike. The all-share index ended 10 to 3,501. The all-gold index fell 20 to 1,145, but the industrial index ended 3 higher at 4,257.

In the same sector, Elf Aqui-

taine hit a day's high of FFr118 before ending FFr16 up at FFr114 in 203,500 shares.

Safran, Elf's pharmaceuticals arm, fell to a day's low of FFr1,006 before finishing FFr1,05. Analysts

point to recent evidence that the US economy is becoming more sluggish but it maintains that the US is already in an economic recovery, with a moderately healthy growth rate in view and that, in consequence, it can be optimistic about prospects for world equity markets.

PARIS featured another strong performance by oil shares, although the bourse was dragged lower by modest selling of other blue chips. Sentiment was depressed by Wall Street's early fall and the weakness of the French franc against the D-Mark, making an interest rate cut less likely.

The CAC 40 index closed 15.16 lower at 1,841.51. Turnover halved from Thursday's FFr3.4bn. Total, which is to be included in the CAC 40 index early next month, jumped to a day's high of FFr1,000 before closing FFr22 or 2.3 per cent up at FFr85 in fairly heavy volume of 222,000 shares. The stock, which had already been popular in the run-up to its share issue and New York listing on October 25, has risen 30 per cent from FFr759 at the end of June.

Degeah, the research arm of Deutsche Bank, pulled its recent sector earnings forecasts together, estimating that German corporate earnings will decline by about 7.5 per

cent in 1991. This incorporates a 22.5 per cent for chemical companies and 13.5 per cent for carmakers, and gains of 57.5 per cent for department stores and 5.5 per cent for construction.

The specific forecast came from Kaufherr, the department store group, which said that its earnings could rise from DM18 a share in 1990 to DM30 in 1995.

With the shares at DM512.50 up DM1.50 yesterday, this puts it on a prospective p/e of 17.4 for four years hence which, said an analyst, was somewhat demanding of the years 1995-2000.

Elsewhere, Mannesmann fell DM4 to DM253 on reports that

Mobilfunk, a digital communications subsidiary, would be excluded from a potentially lucrative contract for antitrust reasons. Continental, the tyremaker in co-operation with Pirelli SpA of Italy, rose DM2.30 to DM218.10 in turnover of DM62m, relatively high for this stock.

ZURICH's general worries, including high interest rates, and signs of a possible recession in Switzerland, took the Credit Suisse index down 4.2 to 481.6. Volume was low.

Adia, the temporary employment company which said on Friday that it was negotiating the sale of a US operation, saw its shares fall another SFr38

dipped to SFr200 from SFr230.

HONG KONG rallied in response to Friday's cut in local interest rates. The Hang Seng index jumped 45.22 to 4,083.04, only 10 points off its record high of 4,093.41 reached on October 3. Turnover grew to 10.9m from 9.5m.

Dealers said the market appeared to have discounted the anti-inflation measures that the government is due to announce tomorrow.

Finance stocks turned in the day's best gains, followed by

Turner was boosted from

AS144m to AS348m by the sale of 22.5m shares, at AS8.05 each, in Mayne Nickless, the transport, healthcare and security company, by Amcor. Mayne added 10 cents at AS8.40 while Amcor shed 2 cents to AS6.40.

News Corp climbed 58 cents to AS15.32 before its quarterly results, due this week. Orbital Engine put on 15 cents to AS1.55, a post-1987 crash high on hopes of a rally after its listing in New York.

NEW ZEALAND ended above its lows after late buying brought some relief. The NZSE-50 index closed 7.29 off at 1,527.04 in light turnover of NZ\$28.5m, down from NZ\$22.5m.

New Zealand Oil and Gas was the most active stock, rising 3 cents to 76 cents in volume of 970,000 shares. The company operates, and has a 32 per cent stake in, an exploration well in the Taranaki region, at which it has reported a minor flow of oil.

SINGAPORE finished mixed after earlier gains were eroded by profit-taking. The Straits Times Industrial index ended 2.21 up at 1,418.76 after turnover of S\$7.2m, against S\$97m. The market is closed today.

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